

PALM BEACH COUNTY  
BOARD OF COUNTY COMMISSIONERS

AGENDA ITEM SUMMARY

501  
TIME CERTAIN  
10:30 A.M.

Meeting Date: 12/05/06

[ ] Consent [X] Regular  
[ ] Ordinance [ ] Public Hearing

Department:

Submitted By: PALM BEACH COUNTY CRIMINAL JUSTICE COMMISSION

Submitted For: PALM BEACH COUNTY CRIMINAL JUSTICE COMMISSION

I. EXECUTIVE BRIEF

**MOTION AND TITLE:** Staff recommends motion to approve: (a) An Interlocal Agreement in the amount of \$661,125 with the City of West Palm Beach as a partner to implement the Youth Violence Prevention Project in the targeted area, (b) a budget transfer in the amount of \$661,125 to establish budget for the project.

**SUMMARY:** On July 13, 2006, the BCC provided direction to the Criminal Justice Commission to develop a budget for the Youth Violence Prevention Project including the commitments from the five cities at greatest risk for future violence. Riviera Beach City Council, West Palm Beach City Commission and Lake Worth City Commission have approved their Youth Violence Prevention Project Implementation Plans for FY 07. Belle Glade and Boynton Beach will be forthcoming. The funds will establish Youth Empowerment Centers in Riviera Beach, West Palm Beach and Lake Worth, a Justice Service Center in Riviera Beach, an Assistant State Attorney for gun crimes, a juvenile violent offenders program, and for joint law enforcement operations with multiple revenue sources. The City of West Palm Beach has committed \$1,000,000 to this project for FY 2007. It is intended that the funding for this project be maintained for three years.

The Youth Empowerment Center in West Palm Beach will be located at the Northwood Center, 729 Pinewood Avenue, located directly across from the DeGeorges Boys and Girls Club. This proposal incorporates teen-specific programs operated at both the Northwood Center, and the DeGeorges campus, which includes a multi-purpose building for teen and youth activities, an interactive wet-playground, gymnasium, outdoor playground, tennis courts, open fields and picnic pavilions. Additionally, the formation of a Northwood Youth Empowerment Center Teen Council has helped define the needs and wants of the teens in the community. The program incorporates employment services, educational opportunities, tutoring, mentoring, and the other components of the Youth Violence Prevention Plan.

District 7 (DW)

**BACKGROUND AND JUSTIFICATION:** Upon Board direction at the Workshop on May 23, 2006, the Criminal Justice Commission met with representatives from each of the five target areas and asked them to prepare a Response to Partnership Application. After the July 13, 2006 Budget Workshop where \$2,000,000 was set aside for the project, the cities were asked to refine their plans to reflect a realistic first year budget based on their ability to establish the centers and hire staff. Each of the cities was also asked to present the funding amount approved by the city commission or council.

(continued on page 3)

**Attachments:**

- 1. Budget Transfer (Fund 0001)
- 2. Interlocal Agreement with the City of West Palm Beach (2)

Recommended by: *Paul L. H. Cunningham* Department Director 11/17/06 Date  
Approved By: *Vivian J. Benvenuto* Assistant County Administrator 11/22/06 Date

**II. FISCAL IMPACT ANALYSIS**

**A. Five Year Summary of Fiscal Impact:**

Fiscal Years	2007	2008	2009	2010	2011
Capital Expenditures	_____	_____	_____	_____	_____
Operating Costs	<u>661,125</u>	_____	_____	_____	_____
External Revenues	_____	_____	_____	_____	_____
Program Income (County)	_____	_____	_____	_____	_____
In-Kind Match (County)	_____	_____	_____	_____	_____
<b>NET FISCAL IMPACT</b>	<u><b>661,125</b></u>	_____	_____	_____	_____
 # ADDITIONAL FTE POSITIONS (Cumulative)	_____	_____	_____	_____	_____

Is Item Included In Current Budget? Yes \_\_\_\_\_ No X

Budget Account No.: Fund 0001 Dept. 767 Unit 7680 Object 8101

**B. Recommended Sources of Funds/Summary of Fiscal Impact:**

Criminal Justice Reserves                      \$2,000,000 (set aside)

**C. Departmental Fiscal Review:**

The City of West Palm Beach has approved funding of \$1,000,000 as part of its 2007 operating budget for this project.

**III. REVIEW COMMENTS**

**A. OFMB Fiscal and/or Contract Dev. and Control Comments:**

Elizabeth Blaser 11/16/06      Ann J. Stewart 11/20/06  
OFMB                                      Contract Dev. and Control  
11/24/06

**B. Legal Sufficiency:**

[Signature] 11/21/06  
Assistant County Attorney

This Contract complies with our contract review requirements.

At the time of ACOS review, the contract was not executed.

**C. Other Department Review:**

\_\_\_\_\_  
Department Director

(continued from page 1)

Upon Board direction, the CJC created the Youth Violence Prevention Planning Steering Committee to coordinate and research the development of a Youth Violence Prevention Project. Palm Beach County experienced and continues to see an increase of shootings, generating tremendous concern on the part of the Board of County Commissioners, Criminal Justice Commission members, local law enforcement, educators and the community.

The CJC utilized a national model created by the U.S. Department of Justice, Office of Justice Programs. A comprehensive approach was developed using the research compiled by Florida State University and involved professionals from the criminal justice system, education, and human services, and local youth. Florida State University, Center for Public Policy in Criminal Justice, assimilated and analyzed local violent crime data which demonstrates, after a decline from 1994-2002, a significant increase in murders and firearms crimes. Four subcommittees, including crime prevention, law enforcement, courts and corrections, developed a strategic plan. A Youth Workgroup was formed with 25 youth from various areas of the county. The Workgroup surveyed over 500 youth, including juveniles in jail and on Department of Juvenile Justice probation. The recommendations made by the Workgroup have been incorporated into the overall plan. The research supports a multi-agency comprehensive approach is most effective. The project incorporates the model programs and the recommendations from the subcommittees.

On February 15, 2005, the Board of County Commissioners (BCC) directed the Criminal Justice Commission (CJC) to develop a Youth Violence Prevention Project which would address the increase in violent firearms crimes. A Youth Violence Prevention Steering Committee was formed to bring local agencies together to create a comprehensive youth violence reduction program. The five targeted areas that became evident through violent crime mapping (GIS) analysis include Riviera Beach, West Palm Beach, Lake Worth, Boynton Beach, and Belle Glade.

The CJC recommends implementation of a Youth Empowerment Center with programs for teens that are not in the criminal justice system and a Justice Service Center with programs for juveniles and young adults on probation or re-entering from jail and prison in each of the five targeted violent crime areas. The project emphasizes education, employment services, and law enforcement strategies.

The components are:

1. **Crime Prevention:**

The prevention strategies will be carried out at newly established Youth Empowerment Centers in each targeted area that provide activities and services to youth ages 13-18, including after school programs and activities, tutoring/mentoring, job training for in school and out of school youth, information on resources, gang prevention outreach, parenting classes, employment services, Safe Schools Programs and transportation.

2. **Law Enforcement:**

The law enforcement strategies include:

- a. Training for all law enforcement agencies on the collection of evidence by standardization of evidence collection policies, procedures and training
- b. Utilization of the newer technology "license plate recognition cameras" in each of the targeted areas
- c. Community oriented police officer in each targeted area
- d. Ad campaigns utilizing bus shelters and billboards to assist in cold case investigations, provide crime prevention tips, and to make people aware of the penalties for gun crimes
- e. Gun safety programs, including working with gun dealers to better secure the firearms
- f. Multi-Agency Task Forces
  - i. Violent Crimes Task Force
  - ii. Joint operations with Alcohol, Tobacco, Firearms, and Explosives

3. **Courts:**

The strategies for the Courts component are designed to divert youth from the juvenile justice system and provide the judiciary with additional sanctions for those in the system, and include:

- a. Extending Youth Court within each targeted area
- b. Aggression Replacement Therapy (ART) specialized program for violent juvenile offenders. ART provides an alternative treatment program to stem the violence at an earlier age
- c. Initiating judicial training on methods to involve the parents more in the judicial process to

reduce the likelihood of recidivism

- d. Funding for a specialized prosecutor to handle violent firearm crimes with defendants up to age 29 and to work with law enforcement on the prosecution of gun crimes

4. **Corrections:**

The strategy will be carried out by establishing a Justice Service Center in each targeted area to provide assistance to juvenile and young adult offenders up to age 29. The Justice Service Center provides services both on-site and through referrals. These services include employment, substance abuse, mental health, legal assistance, re-entry assistance, life skills, and probation sanction assistance. Youth Empowerment Centers and Justice Service Centers in the five targeted areas will incorporate all four components of the plan.

Educational programs such as Safe Schools and Career Academies, and law enforcement strategies except for the cameras and the community oriented police officer, will be countywide. Each targeted area will have an Advisory Board of residents and a Teen/Youth Council. For each area, a Memorandum of Understanding will ensure the participation of the local government, human service agencies, foundations and other funding sources. The centers in the targeted areas will be phased-in based on the readiness of the sites. The CJC shall maintain oversight until all sites have been established.

Each city will assimilate the services into their ongoing operations and annual budgets to ensure sustainability in future years.

The County CJC will coordinate memoranda of understanding with numerous education, human services and criminal justice service providers to assist the City in successful service delivery, including the BCC.

07-0254

BOARD OF COUNTY COMMISSIONERS  
PALM BEACH COUNTY, FLORIDA  
BUDGET TRANSFER

Page 1 of 1  
BGEX-767-11160600000000455

FUND 0001 - GENERAL FUND

Use this form to provide budget for items not anticipated in the budget.

ACCOUNT NUMBER	ACCOUNT NAME	ORIGINAL BUDGET	CURRENT BUDGET	INCREASE	DECREASE	ADJUSTED BUDGET	EXPENDED/ ENCUMBERED	REMAINING BALANCE
<b>EXPENDITURES</b>								
Youth Violence Prevention Initiative								
820-9901-9902	Criminal Justice Reserves	2,000,000	2,000,000		661,125	1,338,875		
767- 7680-8101	West Palm Beach Youth Empowement Center Contributions - Other Governmental Agencies	0	0	661,125		661,125		
<b>TOTAL EXPENDITURES</b>		<u>1,031,254,533</u>	<u>1,031,254,533</u>	<u>661,125</u>	<u>661,125</u>	<u>1,031,254,533</u>		

Criminal Justice Commission  
INITIATING DEPARTMENT/DIVISION  
Administration/Budget Department Approval  
OFMB Department - Posted

ms  
11/16/06

Signatures

Date

*Elizabeth Brown*

11/16/06

By Board of County Commissioners  
At Meeting of  
December 5, 2006  
Deputy Clerk to the  
Board of County Commissioners

**INTERLOCAL AGREEMENT BETWEEN  
THE BOARD OF COUNTY COMMISSIONERS,  
PALM BEACH COUNTY, FLORIDA, AND  
THE CITY OF WEST PALM BEACH, FLORIDA**

**THIS INTERLOCAL AGREEMENT** is made the twenty-first day of November, 2006 by and between the Board of County Commissioners, Palm Beach County, a political subdivision of the State of Florida, Florida (herein referred to as the "COUNTY"), and the City of West Palm Beach, a municipality located in Palm Beach County, Florida (herein referred to as the "CITY"), each one constituting a public agency as defined in Part I of Chapter 163, Florida Statutes.

**WITNESSETH:**

**WHEREAS**, Section 163.01 of the Florida Statutes, known as the "Florida Interlocal Cooperation Act of 1969," authorizes local governmental units to make the most efficient use of their powers by enabling them to cooperate with other localities on a basis of mutual advantage and thereby to provide services and facilities in a manner and pursuant to forms of governmental organization that will harmonize geographic, economic, population and other factors influencing the needs and development of local communities; and

**WHEREAS**, Part I of Chapter 163 of the Florida Statutes permits public agencies as defined therein to enter into interlocal agreements with each other to exercise jointly any power, privilege, or authority which such agencies share in common and which each might exercise separately; and

**WHEREAS**, February 15, 2005, the Board of County Commissioners (BCC) directed the Criminal Justice Commission (CJC) to develop a Youth Violence Prevention Project which would address the increase in violent firearms crimes; and

**WHEREAS**, the purpose of the Youth Violence Prevention Project is to develop a comprehensive strategy including the four components of the criminal justice system and implementation plan to prevent and combat gun related youth violence in targeted areas of Palm Beach County; and

**WHEREAS**, Florida State University College of Criminology and Criminal Justice aggregated the data, and identified programs around the country considered to be the most effective and GIS mapping identified the five areas of greatest concern as Riviera Beach, West Palm Beach, Lake Worth, Boynton Beach, and Belle Glade; and

**WHEREAS**, four subcommittees, crime prevention, law enforcement, courts and corrections, developed the comprehensive plan for countywide strategies and programs for the targeted areas; and

**WHEREAS**, on September 21, 2006 the BCC approved funding in the amount of \$2,000,000 to initiate partnerships with the cities to implement the Youth Violence Prevention Project; and

**WHEREAS**, the COUNTY, will reimburse the CITY for the expenses outlined in the Budget Narrative in Exhibit "A", up to the amount of \$661,125 from November 21, 2006 through September 30, 2007 for the Youth Violence Prevention Project set forth in Exhibit "B". A copy of the budget is attached as Exhibit "B" and by this reference incorporated herein; and

**WHEREAS** the CITY will provide services and expenditures in the targeted areas as set forth in Exhibits "A" and "B"; and

**NOW, THEREFORE**, in consideration of the mutual representations, terms and covenants hereinafter set forth, the parties hereto agree as follows:

#### **SECTION 1. PURPOSE and PAYMENT**

The CITY agrees that it shall implement a Youth Violence Prevention Project in partnership with the COUNTY and adhering to the concepts proposed by the CJC and approved by the BCC, outlined in the Youth Violence Prevention Project Implementation Plan in Exhibit "E". The COUNTY agrees to reimburse the CITY for the expenses in Exhibit "B" for the Program in a total amount not to exceed \$661,125 which payment shall constitute the entire financial obligation on behalf of the COUNTY for the period commencing on November 21, 2006 and terminating on September 30, 2007 as contained in Exhibit "B" incorporated herein by reference.

#### **SECTION 2. REPRESENTATIVE/MONITORING POSITION**

The COUNTY'S representative/contract monitor during the term of this Agreement shall be Rebecca Walker, whose telephone number is (561) 355-1739.

The CITY'S representative/contract monitor during the term of this Agreement shall be Christine Thrower, whose telephone number is (561) 804- 4903.

#### **SECTION 3. EFFECTIVE DATE/TERMINATION**

This Agreement shall take effect upon execution and shall continue in full force and effect up to and including September 30, 2007 unless otherwise terminated as provided herein.

#### **SECTION 4. RESPONSIBILITIES AND DUTIES**

The CITY agrees to: provide services in accordance with the Youth Violence Prevention Project Implementation Plan delineated in Exhibit "E".

The CITY agrees to: continue to sustain the Youth Violence Prevention Project as outlined in the Implementation Plan delineated in Exhibit "E".

#### **SECTION 5. PAYMENTS/INVOICING AND REIMBURSEMENT**

The CITY shall submit monthly programmatic reports (Exhibit "C") and invoices (Exhibit "D") to the COUNTY which will include a reference to this Agreement, identify the project and identify the amount due and payable to the CITY, as well as confirmation of the city's expenditures for the Project. Invoices shall be itemized in sufficient detail for prepayment audit thereof. The CITY shall supply any further documentation deemed necessary by the COUNTY, including detailed data for the purposes of evaluation of the

project. Invoices received from the CITY will be reviewed and approved by the staff of the COUNTY'S CJC, indicating that expenditure has been made in conformity with this Agreement and then will be sent to the COUNTY's Finance Department for final approval and payment. Invoices will normally be paid within thirty (30) days following approval.

#### **SECTION 6. ACCESS AND AUDITS**

The CITY shall maintain adequate records to justify all charges, expenses, and costs incurred in performing the work for at least three (3) years after completion of the projects. The COUNTY shall have access to all books, records and documents as required in this section for the purpose of inspection or audit during normal business hours.

#### **SECTION 7. BREACH/OPPORTUNITY TO CURE**

The parties hereto expressly covenant and agree that in the event either party is in default of its obligations herein, the party not in default shall provide to the party in default thirty (30) days written notice to cure said default before exercising any of its rights as provided for in this Agreement.

#### **SECTION 8. TERMINATION**

This Agreement may be terminated by either party to this Agreement upon sixty (60) days written notice to the other party.

#### **SECTION 9. ATTORNEY'S FEES**

Any costs or expenses (including reasonable attorney's fees) associated with the enforcement of the terms and/or conditions of this Agreement shall be borne by the respective parties, however, this clause pertains only to the parties to this Agreement.

#### **SECTION 10. NOTICE AND CONTACT**

All notices provided under or pursuant to the Agreement shall be in writing, delivered either by hand or by first class, certified mail, return receipt requested, to the representatives identified below at the address set forth below.

For the COUNTY:

Rebecca Walker  
Youth Violence Prevention Planning Coordinator  
Criminal Justice Commission  
301 N. Olive Ave., Suite 1001  
West Palm Beach, Florida 33401

With a copy to:

Palm Beach County Board of County Commissioners  
Dawn Wynn, Assistant County Attorney  
301 North Olive Avenue  
West Palm Beach, FL 33401

For the CITY:

Christine Thrower, Director of Parks and Recreation  
City of West Palm Beach  
1100 Southern Blvd.  
West Palm Beach, FL 33405



**SECTION 11. DELEGATION OF DUTY**

Nothing contained herein shall be deemed to authorize the delegation of the constitutional or statutory duties of the officers of the COUNTY and CITY.

**SECTION 12. FILING**

A copy of this Agreement shall be filed with the Clerk and Comptroller in and for Palm Beach County.

**SECTION 13. LIABILITY**

The parties to this Agreement and their respective officers and employees shall not be deemed to assume any liability for the acts, omissions, and negligence of the other party. Further, nothing herein shall be construed as a waiver of sovereign immunity by either party, pursuant to Section 768.28, Florida Statutes.

**SECTION 14. REMEDIES**

This Agreement shall be construed by and governed by the laws of the State of Florida. Any and all legal action necessary to enforce the Agreement will be held in Palm Beach County. No remedy herein conferred upon any party is intended to be exclusive of any other remedy, and each and every such remedy shall be cumulative and shall be in addition to every other remedy given hereunder or now or hereafter existing at law or in equity or by statute or otherwise. No single or partial exercise by any party of any right, power, or remedy hereunder shall preclude any other or further exercise thereof.

**SECTION 15. EQUAL OPPORTUNITY PROVISION**

The COUNTY and the CITY agree that no person shall, on the grounds of race, color, sex, national origin, disability, religion, ancestry, marital status or sexual orientation be excluded from the benefits of, or be subjected to, any form of discrimination under any activity carried out by the performance of this Agreement.

**SECTION 16. INSURANCE BY CITY OF WEST PALM BEACH**

Without waiving the right to sovereign immunity as provided by s.768.28 F.S., CITY acknowledges to be self-insured for General Liability and Automobile Liability under Florida sovereign immunity statutes with coverage limits of \$100,000 Per Person and \$200,000 Per Occurrence; or such monetary waiver limits that may change and be set forth by the legislature.

In the event CITY maintains third-party Commercial General Liability and Business Auto Liability in lieu of exclusive reliance of self-insurance under s.768.28 F.S., CITY shall agree to maintain said insurance policies at limits not less than \$500,000 combined single limit for bodily injury or property damage.

The CITY agrees to maintain or to be self-insured for Worker's Compensation & Employer's Liability insurance in accordance with Florida Statute 440.

When requested, CITY shall provide an affidavit or Certificate of Insurance evidencing insurance, self-insurance and/or sovereign immunity status, which the COUNTY agrees to recognize as acceptable for the above mentioned coverages. Compliance with the foregoing requirements shall not relieve the CITY of its liability and obligations under

this Interlocal Agreement.

**Section 17. CAPTIONS**

The captions and section designations herein set forth are for convenience only and shall have no substantive meaning.

**Section 18. SEVERABILITY**

In the event that any section, paragraph, sentence, clause, or provision hereof be held by a court of competent jurisdiction to be invalid, such shall not affect the remaining portions of this Agreement and the same shall remain in full force and effect.

**SECTION 19. ENTIRETY OF AGREEMENT**

This Agreement represents the entire understanding between the parties, and supersedes all other negotiations, representations, or agreement, written or oral, relating to this Agreement.

**ATTEST:**

**PALM BEACH COUNTY, FLORIDA, BY ITS BOARD OF COUNTY COMMISSIONERS**

Sharon R. Bock, Clerk and Comptroller

By: \_\_\_\_\_  
Deputy Clerk

By: \_\_\_\_\_  
Addie L. Greene, Chairperson

(SEAL)

WITNESSES:

CITY: West Palm Beach, FL

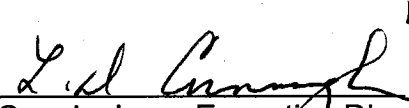
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\_\_\_\_\_

APPROVED AS TO FORM AND LEGAL SUFFICIENCY

APPROVED AS TO TERMS AND CONDITIONS

By: \_\_\_\_\_  
County Attorney

By:   
L. Diana Cunningham, Executive Director  
Criminal Justice Commission

**The City of West Palm Beach  
Youth Violence Prevention Project  
Budget Narrative**

West Palm Beach, like many urban cities nationwide, is experiencing an escalation of youth gun violence. This is an issue that must be addressed in partnership with many different stakeholders. The City of West Palm Beach, in recognition of the findings of the Criminal Justice Commission's Youth Violence Prevention Project Steering Committee that youth violence must be addressed in a comprehensive and systematic way, wishes to participate in this worthwhile project.

The first Youth Empowerment Center in West Palm Beach will be located at the Northwood Adult Center, 729 Pinewood Avenue, located directly across from the DeGeorges Boys and Girls Club. This proposal incorporates teen-specific programs operated at both the Northwood Center, and the DeGeorges campus, which includes a multi-purpose building for teen and youth activities, an interactive wet-playground, gymnasium, outdoor playground, tennis courts, open fields and picnic pavilions. This campus with all its facilities sits in the heart of the area designated by the Criminal Justice Commission as being the home-base of the teens who have been involved in escalating violence.

Working with the West Palm Beach Police Department and WPB Police Athletic League, we have incorporated elements related to crime prevention and deterrence to address the scope of work requested by the CJC. Additionally, the formation of a Northwood Youth Empowerment Center Teen Council has helped us define the needs and wants of the teens in the community. The Council will meet bi-monthly for input into facility operations and teen chats so that we keep the dialog open and continue to address the changing needs of this teen community.

***PROGRAM COMPONENTS***

**After School and Nights/Weekend Activities \$180,000**

Space and funding restraints prohibit most municipalities from continuing after-school programs beyond the elementary school years. Combined with space constraints, cities program for younger children, recognizing the need for this service as elementary school-aged children are too young to be left unsupervised. This program will allow us to offer extended programs to teens by creating them with input from the YEC's Teen Council to provide programs and activities the teens will participate in. In addition to formalized services with the Boys and Girls Club located across the street from the YEC, programs will be offered by city staff and may be contracted by other outside providers and scheduled on a weekly, sometimes daily basis as space and interest allow. The five choices for programs include, tutorial services, mentoring, reading clubs,

Exhibit A

social activities and field trips designed to build self esteem and guide youth into positive life choices for ages 13-18. Intramural athletic and other interactive programs will be scheduled for the night/weekend times targeting older teens to keep them off the streets at night. After an initial ramp-up, we anticipate serving 70 -100 teens daily.

**Job Readiness & Youth Employment - Teen Temps \$36,000**

To prepare youth for success in the workplace, training classes in preparation for job readiness will be provided. Six 9-week modules on site and at Roosevelt Full Service Center, and will include information on how to write a resume, interview well, dress-for-success, workplace etiquette and personal development. This program will provide services to 15 teens per module and will lead to the placement of 90 percent youth completing the programs in jobs. In addition, two job fairs will be conducted in the one-year period and will place 50 students in summer and after school jobs, including summer placement with West Palm Beach City Departments. This program will work in tandem with Job Corps and Workforce Alliance which will be funded under the County's MOU for services occurring at all the Centers.

**G.R.E.A.T Program – PAL \$58,000**

The G.R.E.A.T. Program is a skills-based curriculum designed to produce knowledge and attitudinal and behavioral changes through the use of facilitative teaching, positive behavior rehearsal, cooperative and interactive learning techniques. The curriculum has integrated National Learning English Language Arts Standards and National Health Standards and is based on effective research practices. The Goal is to prevent youth crime, violence and gang involvement while developing a positive relationship among law enforcement, families and young people to create safer communities. This program is staffed by a police officer who will work daily with the teens at the center.

**Life Skills and Parenting Education – F.A.C.E. I.T. \$35,000**

FACE IT is a program for youth ages 12 to 18 that may have alcohol, tobacco and other drug problems in their lives. In emphasizing relationship building and communication, a parent or caregiver attends each session along with their daughter or son. Participants have the opportunity to recognize the benefits of living alcohol, tobacco and other drug-free, and to participate in a personal assessment of their own attitudes and experience relating to the possession, use and or/abuse of alcohol, tobacco and other drugs. In this program, 30 teens and their families will learn about the consequences and effects of use of controlled substances in their lives; reduce or eliminate the incidents of use of controlled substances

**Technology Development and Computer Training \$80,000**

Offering enticing, must-have opportunities are ideal for incorporating real-world learning with useful skills for career development. Use of an audio/video production lab will encourage literacy development as well as computer skills enhancement. Learning the art of audio and video production will enable the teens to create programs to express themselves and share their experiences with others. Working with local media outlets will assist in producing the teens work and showcasing them and the YEC. Programs like this operated at other institutions have shown tremendous success in developing teens marketable skills and helping them land sustainable careers. Professionals in the field will work with small groups of teens to produce programs that will be shared with the community via local TV networks and our own West Palm Beach TV (WPBTV Channel 18). This 6-month program will serve 6-12 students per class, up to 24 teens per week.

**Junior Achievement \$50,000**

Junior Achievement has several highly effective programs for middle and junior high school students that reinforce the value of education and teach students about the future economic benefits of staying in school. Students will be introduced to many economic concepts and useful facts about the working world. This program will offer business development skills to teens by partnering with businesses in their ongoing programs.

**Community Outreach for Gang Prevention \$60,000**

Communicating with area teens is critical to the success of the Youth Empowerment Center. Outreach on a regular basis to maintain the relationships with the community will ensure the success of the program. Such outreach will serve as a gang prevention initiative that will focus on youth commonly know as "tweens" (ages 12 thru 14). At this age, traditional programming seems to disappear, thereby leaving a void of options. Research shows that gangs conduct most of their recruitment at this point and the goal of this programming will be to measurably reduce violent crimes and drug trafficking activities by significantly reducing the number of youth joining gangs. Intervention and recreational services will also be programming as alternative options for these youth. Serving as liaison to the Teen Council will ensure programs and activities sure to keep the attention of teens. Continuous collaboration with local school, law enforcement and community leadership remains critical for the success of this initiative. This initiative will include outreach to the community by face-to-face interaction at least four nights a week and will facilitate the Teen Council bi-monthly meetings.

Exhibit A

**Youth Empower Center Creation - Capital**

**\$100,000**

By converting the existing Northwood Adult Center to the Northwood Youth Empowerment Center, the City will avoid the expense associated with building and opening a brand new facility. However, the facility needs to be furnished and fitted with amenities attractive to teens and transportation provided for activities and field trips. Additionally, adding teen-related components to the city-owned Northwood Gymnasium set to open in November will enhance the experience and provide equipment and activities that the teen council has told us they want to have access to. Amenities include purchase of a 40-passenger bus, 2 large screen TV's, video games, ping pong, billiards, air hockey, sofas, large chairs, dining room table and chairs, stereo equipment, recording equipment and mixers, and rock climbing walls and laser tag games.

**2006-2007 UNIFORM BUDGET**

**Full Name of Funder**  
**Palm Beach County, Criminal Justice Commission**

**Funding Period**  
 From: November 22, 2006 To: September 30, 2007

Full Legal Name of Agency	Local Address of Agency
City of West Palm Beach Finance Department	200 2nd Street PO Box 3366 West Palm Beach, FL 33407
Telephone Number	Fax Number
561-804-4900	561-835-7033

Prepared By	
Signature	Typed Name and Title
	Christine Thrower, Director Department of Parks and Recreation
Date Submitted	Telephone Number
	561-804-4903

Authorized Signature	
Signature	Title
Typed Name	Date

**FORM A : INDIVIDUAL PROGRAM BUDGET NARRATIVE**  
**FOR: PALM BEACH COUNTY, CRIMINAL JUSTICE COMMISSION**

Agency: West Palm Beach Parks and Recreation  
 Program: Youth Empowerment Centers

Proposed Budget For Year Ending:

**September 30, 2007**

REVENUES	PBC Requested Amount	Balance Amount
1. Funds from Government Sources		
2. Dept. of Children & Families		
3. Palm Beach County (Specify) Criminal Justice Commission	\$ 661,125	
4. Children's Services Council		
5. Federal (Specify)		
6. School District		
7. Other (Specify) City of WPB		\$ 1,000,000
8. United Way		
8a. United Way of Palm Bch Cty		
8b. United Way/Community Chest		
8c. Other United Way		
9. Foundation (Specify)		
10. Fund Raising		
11. Contributions, Legacies & Bequests		
12. Membership Dues		
13. Program Service Fees and Sales		
14. Investment Income		
15. In-Kind		
16. Miscellaneous Revenue		
<b>17. Total Revenues</b>	<b>\$661,125</b>	<b>\$1,000,000</b>

All Financial Information Rounded to Nearest Dollar



**FORM A : INDIVIDUAL PROGRAM BUDGET NARRATIVE**

Agency: West Palm Beach Parks and Recreation

Proposed Budget For Year Ending:

September 30, 2007

<b>EXPENDITURES</b>	<b>PBC Requested Amount</b>	<b>Balance Amount</b>
<b>18. Salaries - bus driver 30 hours/week/ staff see Form A-1 and org. chart</b>	\$30,000	\$553,500
<b>19. Employee Benefits</b>		
a. FICA		\$22,000
b. FL Unemployment		
c. Workers' Compensation		
d. Health Plan		\$35,872
e. Retirement		\$22,600
<b>20. Sub-Total Employee Benefits</b>	<b>\$0</b>	<b>\$80,472</b>
<b>21. Sub-Total Salaries &amp; Benefits</b>	<b>\$30,000</b>	<b>\$633,972</b>
<b>22. Travel</b>		
a. Travel/Transportation		\$3,500
b. Conferences/Registration/Travel		\$5,000
<b>23. Sub-Total Travel</b>	<b>\$0</b>	<b>\$8,500</b>
<b>24. Building/Occupancy</b>		
a. Rent		
b. Depreciation		
<b>25. Sub-Total Building/Occupancy</b>	<b>\$0</b>	<b>\$0</b>
<b>26. Communications/Utilities</b>		
a. Telephone		\$2,000
b. Postage & Shipping		\$3,003
c. Utilities (Power/Water/Gas)		\$3,180
<b>27. Sub-Total Communications/Utilities</b>	<b>\$0</b>	<b>\$8,183</b>

All Financial Information Rounded to Nearest Dollar

**FORM A : INDIVIDUAL PROGRAM BUDGET NARRATIVE**

Agency: West Palm Beach Parks and Recreation Proposed Budget For Year Ending:

September 30, 2007

EXPENDITURES	PBC Requested Amount	Balance Amount
<b>28. Printing &amp; Supplies</b>		
a. Office Supplies		\$5,000
b. Program Supplies - <i>games, cards, dvds, cds, books, card tables and chairs, educational materials will be used for the recreational use of the facility targeting 50 youth per day. Other program supplies will be part of contracted support services.</i>	\$5,000	\$7,000
c. Printing & Publications		\$10,000
<b>29. Sub-Total Printing &amp; Supplies</b>	<b>\$5,000</b>	<b>\$22,000</b>
<b>30. Food Service - after school refreshments for 50 participants per day for 365 days @ \$1/day.</b>	\$9,125	\$0
<b>31. Other</b>		
a. Professional Fees/Contractual/Legal - <i>Benchmark, outcome and output analysis.</i>	\$2,500	
b. Insurance		
c. Building Maintenance		\$15,000
d. Equipment Rental & Maintenance - <i>maintenance of computer equipment, office equipment; equipment rental for activities and events such as grand openings and other related milestones.</i>	\$3,500	
e. Specific Assistance to Individuals - <i>fees for teen to join organized activities - i.e. league sports, clubs</i>		\$1,500
f. Membership Dues - <i>and subscriptions to publications related to teen programing, membeships to organizations like FRPA that offer networking opportunities and training sessions with others operating similar facilities around the country.</i>	\$1,000	
g. Training & Development - <i>Staff training, all day session, with nationally recognized youth programs trainer, offered to all YEC's Training facilitator will be nationally recognized for training in programs and service to this population.</i>	\$10,000	
h. Awards & Grants		
i. Payments to Affiliated Organizations - <i>Programs offered by contract providers specializing in areas identified in the Scope of Work and may be selected through the RFP process. Program budget: including tutoring - \$100,000, community outreach - \$75,000, gang prevention and education - \$100,000; after school programs/activities - \$150,000; life skills and parenting - \$75,000.</i>	\$500,000	
j. Payments to Non Affiliated Organizations		
k. Miscellaneous		
<b>32. Sub-Total Other</b>	<b>\$517,000</b>	<b>\$16,500</b>

All Financial Information Rounded to Nearest Dollar

<b>33. Equipment Purchase (capital items)</b> <i>Furnishing and equipment for teen center: 2 large screen TV's, video games, ping pong table, pool table, two sofas, four large chairs, dining room table and chairs, stereo equipment, recording equipment and mixers; 40-passenger bus</i>	\$100,000	\$45,720
<b>34. Indirect/Administrative Costs</b>		\$265,125
<b>35. Total Expenditures</b>	<b>\$661,125</b>	<b>\$1,000,000</b>
<b>36. Total administrative cost of program</b>	<b>\$265,125</b>	

All Financial Information Rounded to Nearest Dollar

**FORM A-1 PERSONNEL BUDGET NARRATIVE**

**FOR FUNDER: Palm Beach County, Criminal Justice Commission**

**Agency: City of West Palm Beach, Parks and Recreation**

**Program: Youth Empowerment Centers**

**Budget for Fiscal Year October 1, 2006 - September 30, 2007**

(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)
<u>Personnel</u> Positions/Salaries	% of Time	Agency Salary	Dates From                      To		Number of Pay Periods	Salary Per Pay Period	Percentage of Total Salary	Amount	Total
Campus Manager	100	95,000	11/15/2006	9/30/2007	22	3,654	100	80,388	80,388
Center Supervisor - Gaines	100	55,000	11/15/2006	9/30/2007	22	2,115	100	46,530	46,530
Center Supervisor - Northwood	100	55,000	11/15/2006	9/30/2007	22	2,115	100	46,530	46,530
Recreation Coordinator - Gaines	100	41,000	11/15/2006	9/30/2007	22	1,572	100	34,584	34,584
Recreation Coordinator - Northwood	100	41,000	11/15/2006	9/30/2007	22	1,572	100	34,584	34,584
Recreation Coordinator - Other sites	100	41,000	11/15/2006	9/30/2007	22	1,572	100	34,584	34,584
Recreation Leader (.75) - YEC	100	22,563	11/15/2006	9/30/2007	22	868	100	19,096	19,096
Recreation Leader (.75) - YEC	100	22,563	11/15/2006	9/30/2007	22	868	100	19,096	19,096
Recreation Leader (.75) - YEC	100	22,563	11/15/2006	9/30/2007	22	868	100	19,096	19,096
Recreation Leader (.75) - YEC	100	22,563	11/15/2006	9/30/2007	22	868	100	19,096	19,096
Recreation Leader (.75 - offsite)	100	22,563	11/15/2006	9/30/2007	22	868	100	19,096	19,096
Recreation Leader (.75 - offsite)	100	22,563	11/15/2006	9/30/2007	22	868	100	19,096	19,096
Recreation Specialist (PT - Gaines)	100	10,730	11/15/2006	9/30/2007	22	413	100	9,086	9,086
Recreation Specialist (PT - Gaines)	100	10,730	11/15/2006	9/30/2007	22	413	100	9,086	9,086

Recreation Specialist (PT - Gaines)	100	10,730	11/15/2006	9/30/2007	22	413	100	9,086	9,086
Recreation Specialist (PT - Gaines)	100	10,730	11/15/2006	9/30/2007	22	413	100	9,086	9,086
Recreation Specialist (PT- N.wood)	100	10,730	11/15/2006	9/30/2007	22	413	100	9,086	9,086
Recreation Specialist (PT- N.wood)	100	10,730	11/15/2006	9/30/2007	22	413	100	9,086	9,086
Recreation Specialist (PT- N.wood)	100	10,730	11/15/2006	9/30/2007	22	413	100	9,086	9,086



**FORM C: TOTAL AGENCY BUDGET BY PROGRAM**

Agency: City of West Palm Beach, Parks and Recreation

Proposed Budget For Year Ending:

**September 30, 2007**

EXPENDITURES							
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)
Items	WPBYEC						Total Budget
<b>PROGRAM NAME</b>							
12. Salaries	\$583,500						\$583,500
13. Employee Benefits							
a. Employee Benefits	\$80,472						\$80,472
b. Payroll Taxes & Unemployment							
14. Sub-Total Salaries and Benefits	\$663,972	\$0	\$0	\$0	\$0	\$0	\$663,972
15. Travel							
a. Travel/Transportation	\$3,500						\$3,500
b. Conferences/Registration/Travel	\$5,000						\$5,000
16. Sub-Total Travel	\$8,500	\$0	\$0	\$0	\$0	\$0	\$8,500
17. Building/Ownership/Occupancy							
a. Rent							\$0
b. Depreciation							
Sub-Total Bldg/Ownership/Occupancy	\$0	\$0	\$0	\$0	\$0	\$0	\$0
18. Communications/Utilities							
a. Telephone	\$2,000						\$2,000
b. Postage & Shipping	\$3,003						\$3,003







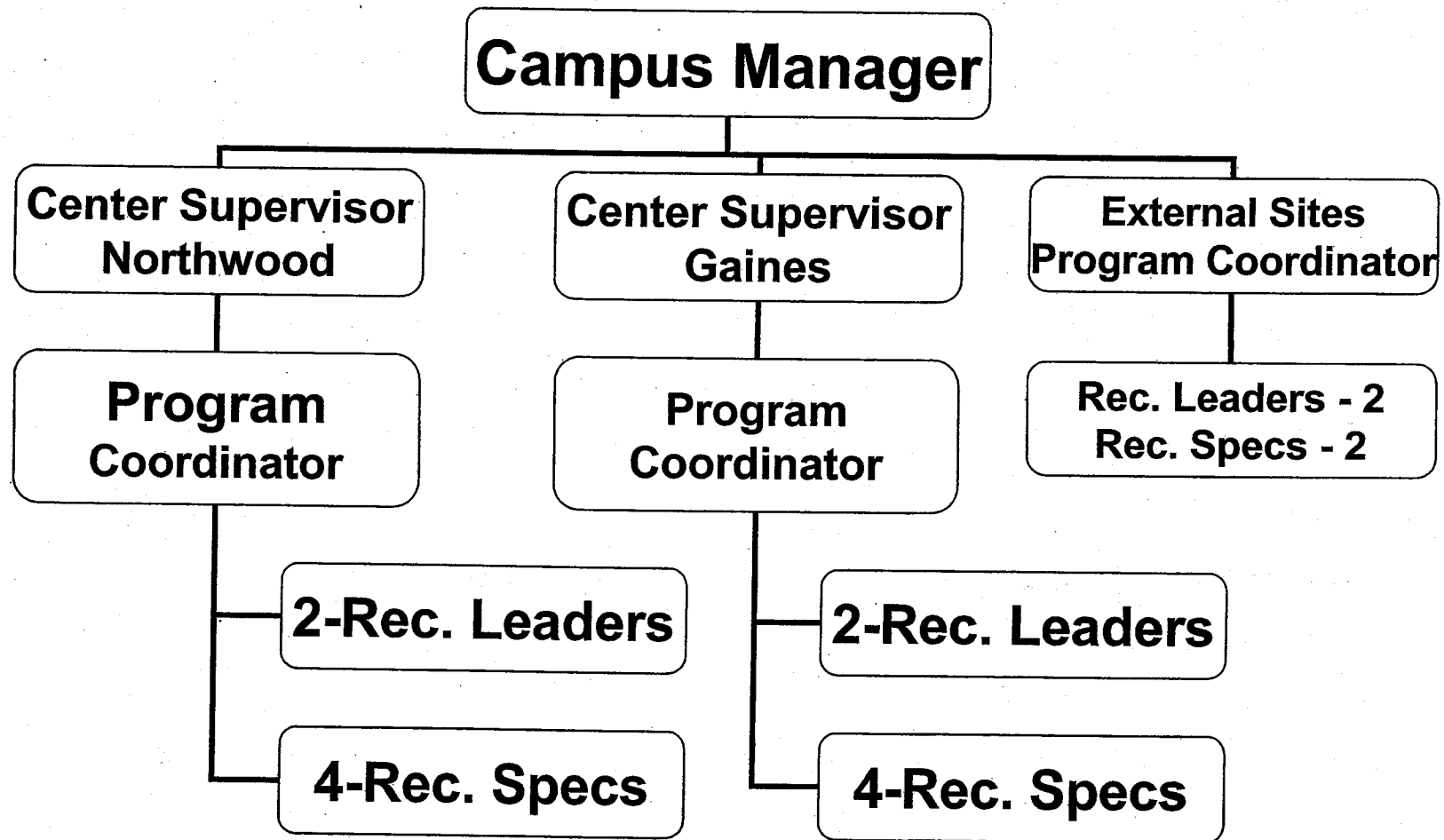
**FORM C-1: TOTAL AGENCY SALARIES BY POSITION  
FOR: PALM BEACH COUNTY, CRIMINAL JUSTICE COMMISSION**

Agency: West Palm Beach

For Year Ending September 30, 2007

	Position Title	# of Positions	Total Salaries
1	Campus Manager - all teen programs	1.00	95,000
2	Center Supervisors - Gaines & Northwood	2.00	110,000
3	Recreation Coordinator - both centers and external sites	3.00	123,000
4	Recreation Leaders - .75	6.00	90,252
5	Recreation Specialist - part time	14.00	154,000
6	Bus Driver - grant funded	1.00	30,000
7	Facility Maintenance Worker	1.00	35,000
8			
9			
10			
11			
12			
13			
14			
15			
16			
17			
18			
19			
20			

# Staffing Teen Programs



# Youth Violence Prevention Project Monthly Programmatic Report

Exhibit C

Return to: Palm Beach County Criminal Justice Commission  
 Youth Violence Prevention Coordinator  
 301 North Olive Ave., Suite 1001  
 West Palm Beach, FL 33401

**REPORTING MONTH:** \_\_\_\_\_

Organization: \_\_\_\_\_

Project Name: \_\_\_\_\_

Person completing this form: \_\_\_\_\_

**Due Dates: The 10th of each month  
 following each month of services.**

<b>YOUTH EMPOWERMENT CENTER</b>	
<i>Please indicate the total number of participants for the following categories:</i>	
After-school Activities	□
Career Academy:	□
Comm. Outreach Program:	□
Cultural Diversity Training:	□
Employment Services:	□
Job Training:	□
Life Skills:	□
Parenting Classes:	□
Safe School Program:	□
Teen Center:	□
Tutoring:	□
Mentoring:	□

<b>LAW ENFORCEMENT</b>	
<i>Please indicate the following:</i>	
<u>License Plate Identification System</u>	
Total number of identifications:	□
<u>Community Oriented Policing</u>	
Total number of contacts with the public:	□

**JUSTICE SERVICE CENTER**

Please indicate the total number of participants for the following categories:

Mental Health :

Substance Abuse:

Probation Sanction:

Community Service:

Life Skills:

Social Services:

Legal Services:

Employment:

Cult. Competency Training


**Please include any other information pertaining to current projects/events.**

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Reimbursement Request

**SUMMARY STATEMENT OF TOTAL PROJECT COSTS**

Agency:		Project #:	
Subgrantee:			
Address:		Project Title:	
Telephone:			Claim #:
Claim Period:			
Budget Category		Category Total	
Salaries & Benefits			
Other Personal / Contractual Services			
Expenses			
Operating Capital Outlay			
Indirect Costs			
Total Claim Amount			
<p>I hereby certify that the above costs are true and valid costs incurred in accordance with the project agreement.</p> <p>Date _____ Signed _____ Project Director</p> <p style="text-align: center;">_____</p> <p style="text-align: center;">Typed Name of Project Director</p>			

DETAIL OF SALARIES AND BENEFITS

Subgrantee:		County:	Claim Period:				Claim #:
Project #:		Project Title:				Telephone:	
Name of Employee	Job Title	Type of Work Performed on Project	Hrs. Worked on Project	Total Hrs. Worked	%	Gross Salary for Pay Period	Charges to Project
Subtotals							
Add Actual Cost of Retirement, Group Insurance, FICA Taxes, Etc. (from Page 3, Details of Benefits)							
Total Overtime Pay and Benefits (form Page 4, Details of Overtime Pay and Benefits)							
This column total must appear on Page 1, Summary Statement.				Total Salaries and Benefits			

DETAIL OF BENEFITS

Subgrantee:		County:		Claim Period:			Claim #:	
Project #:		Project Title:					Telephone:	
Name of Employee	Health Insurance	Life Insurance	Retirement	FICA	Other (List)	Total Benefits Paid this Period	Percentage of Time Worked on Project	Total Benefits Charged to Project
This column total must appear on Page 2, Detail of Salaries & Benefits						Total Charges to Project		



DETAIL OF OVERTIME PAY AND BENEFITS

Subgrantee:		County:	Claim Period:	Claim #:
Project #:		Project Title:		Telephone:
Name of Employee	Job Title	Type of Work Performed on Project	Hrs. Worked on Project	Charges to Project
Subtotals				
Add Actual Cost of Retirement, Group Insurance, FICA Taxes, Etc. (from Page 5, Details of Benefits for Overtime Only)				
This column total must appear on Page 2, Detail of Salary and Benefits, if regular Salaries and Benefits are included in the budget. If no regular Salaries and Benefits are included then this column total must appear on Page 1, Summary Statement.			Total Overtime Pay and Benefits	

DETAIL OF BENEFITS FOR OVERTIME ONLY

Subgrantee:		County:		Claim Period:		Claim #:
Project #:		Project Title:			Telephone:	
Name of Employee	Health Insurance	Life Insurance	Retirement	FICA	Other (List)	Total Benefits Charged to Project
This column total must appear on Page 4, Detail of Overtime Pay & Benefits					Total Charges to Project	

DETAIL OF OTHER PERSONAL/CONTRACTUAL SERVICES (OPS)

Subgrantee:		County:	Claim Period:	Claim #:
Project #:		Project Title:		Telephone:
Vendor	Description of Services Provided (Provide Unit Cost if Applicable)	Date Paid	Check Number	Amount
This column total must appear on Page 1, Summary Statement.			Total	

DETAIL OF EXPENSES

Subgrantee:		County:	Claim Period:	Claim #:
Project #:		Project Title:		Telephone:
Vendor	Description of Item	Date Paid	Check Number	Amount
This column total must appear on Page 1, Summary Statement.			Total	

DETAIL OF OPERATING CAPITAL OUTLAY (OCO)

Subgrantee:		County:		Claim Period:		Claim #:	
Project #:		Project Title:				Telephone:	
Vendor		Description of Property		Date Paid	Check Number	Amount	
This column total must appear on Page 1, Summary Statement.					Total		

DETAIL OF INDIRECT COSTS

Subgrantee:		County:	Claim Period:	Claim #:
Project #:		Project Title:		Telephone:
Vendor	Description	Date Paid	Check Number	Amount
This column total must appear on Page 1, Summary Statement.			Total	

**Criminal Justice Commission  
Implementation Plan for Youth Violence Prevention Project**

Each participating city, in recognition of the findings of the Criminal Justice Commission's Youth Violence Prevention Project Steering Committee that youth violence must be addressed in a comprehensive and systematic way, wishes to participate in this worthwhile project.

Each participating city agrees to:

- Abide by the requirement that all city-related projects and efforts will service the residents within the identified geographic areas as outlined by Criminal Justice Commission maps
- The city will make a commitment of building space for services within the identified geographical areas
- Design a phase-in plan, including timeline, for the creation of a Youth Empowerment Center
- Design a phase-in plan, including timeline, for a Justice Service Center
- Participate in the multi-agency task force law enforcement component of the Youth Violence Prevention Project
- Utilize the findings of the Project's 500 youth surveys to develop and prioritize youth empowerment programs
- Pay the city's portion of all goods, services, and personnel used in connection with this project
- Develop separate community advisory boards for youth and young adults
- Participate in all aspects of evaluation including data collection, data sharing, site monitoring and visits

**Background:**

The Criminal Justice Commission utilized a national model created by the U.S. Department of Justice, Office of Justice Programs for the development of the Youth Violence Prevention Project. A comprehensive approach was developed using the research compiled by Florida State University and involved professionals from the criminal justice system, education, and human services, and local youth. Florida State University, Center for Public Policy in Criminal Justice, assimilated and analyzed local violent crime data which demonstrates, after a decline from 1994-2002, a significant increase in murders and firearms crimes. Four subcommittees, including crime prevention, law enforcement, courts and corrections, developed a strategic plan. A Youth Workgroup was formed with 25 youth from various areas of the county. The Workgroup surveyed over 500 youth, including juveniles in jail and on Department of Juvenile Justice probation. The recommendations made by the Workgroup have been incorporated into the overall plan. The research supports that a multi-agency comprehensive approach is the most effective. The project incorporates the model programs and the recommendations from the Subcommittees.

**Components:**

**1. Crime Prevention:**

The establishment of a Youth Empowerment Center in each targeted area that provides activities and services to youth ages 13-18, including after school programs and activities, tutoring/mentoring, job training for in school and out of school youth, information on resources, gang prevention outreach, parenting classes, employment services, Safe Schools Programs and transportation.

**2. Law Enforcement:**

The law enforcement strategies include:

- a. Provide training for all law enforcement agencies on the collection of evidence by standardization of evidence collection policies, procedures and training
- b. Utilization of the newer technology "license plate recognition cameras" in each of the targeted areas
- c. Community oriented police officer in each targeted area
- d. Ad campaigns utilizing bus shelters and billboards to assist in cold case investigations, provide crime prevention tips, and to make people aware of the penalties for gun crimes
- e. Gun safety programs, including working with gun dealers to better secure the firearms
- f. Multi-Agency Task Forces
  - i. Violent Crimes Task Force
  - ii. Joint operations with Alcohol, Tobacco, Firearms, and Explosives

**3. Courts:**

The strategies for the Courts component are designed to divert youth from the juvenile justice system and provide the judiciary with additional sanctions.

- a. Extend Youth Court within each targeted area
- b. Establish Aggression Replacement Therapy (ART) as a specialized program for violent juvenile offenders. ART provides an alternative treatment program to stem the violence at an earlier age
- c. Initiate judicial training on ways to involve the parents more in the judicial process to reduce the likelihood of recidivism
- d. Fund new prosecutor to handle violent firearm crimes with defendants up to 29 years of age and to work with law enforcement on the prosecution of these crimes



**4. Corrections:**

Establish a Justice Service Center in each targeted area to provide assistance to juvenile and young adult offenders up to age 29. The Justice Service Center provides services either on-site or through referrals. These services include employment, substance abuse, mental health, legal assistance, re-entry assistance, life skills, and probation sanction assistance.

Educational programs such as Safe Schools and Career Academies, and law enforcement strategies except for the cameras and the community oriented police officer would be countywide. Each targeted area will have an Advisory Board of residents and a Teen/Youth Council. For each area, a Memorandum of Understanding will describe the participation of the local government, human service agencies, foundations and other funding sources. The CJC will maintain oversight until all sites have been established.

The specific programs are: Youth Empowerment Centers and Justice Service Centers in the five targeted areas incorporate all four components of the plan. Memorandums of Understanding will be completed by Criminal Justice Commission.

<b>Youth Empowerment Center Programs:</b>	<b>Responsibility</b>
<b>Youth Empowerment Facility</b>	<b>City</b>
<b>Youth/Teen Advisory Council</b> Council or Board of youth from the target area to meet regularly to recommend programs and policies of the Youth Empowerment Center	<b>City</b>
<b>Teen Center</b> Provide educational and recreational programming. Maintain a clean safe and secure environment. Work with the youth council to identify new educational recreational programs, activities and special events.	<b>City</b>
<b>Career Academy</b> Designated Career Academies would provide opportunities for in school and out of school youth without regard to grade point average. Develop a pilot career academy through a charter school to be located within the targeted area and based on the career choices that the Youth Council and Citizen Advisory Board identify.	<b>MOU with School District and Charter School</b>
<b>After-school Activities</b> Provide a variety of the latest Recreational programs: martial arts, yoga, surfing, swimming, tennis hip hop dance, organized sport.	<b>City</b>
<b>Tutoring</b>	<b>City</b>

Exhibit E

<p>Provide before school/after-school tutoring, including FCAT skill building</p>	
<p><b>Mentoring</b> Provide mentors for youth to support and be positive role models</p>	<p><b>MOU with Big Brothers Big Sisters</b></p>
<p><b>Job Training</b> Workforce Alliance is funding a program for approximately 100 at-risk youths to prepare them for careers and jobs that are in demand in Palm Beach County. The program will supplement existing programs at the high schools of the county and provide additional resources. Junior Achievement of the Palm Beaches will manage the program with the objective of motivating selected at-risk youth to graduate, providing them additional workplace skills and then assist them with job placement.</p> <p>Workforce Alliance has contracted with three agencies to carry out academic and job-training services for at-risk and disadvantaged youth in Palm Beach County on a year-round basis. Priority will be given to proposals to serve the youth in those areas of the county that were pointed out the research sponsored by the Youth Violence Prevention Committee. Alliance expects to bring the selected programs to over 500 youths, both in-school and out-of-school</p>	<p><b>MOU with Workforce Alliance and Palm Beach Community College</b></p>
<p><b>Information on Resources</b> Provide information on existing resources for youth including school programs, job training and employment opportunities, services available</p>	<p><b>City and MOU with collaborating agencies</b></p>
<p><b>Community Outreach</b> A worker to intervene with youth in the Youth Empowerment Center area to engage them in positive activities.</p>	<p><b>City</b></p>
<p><b>Employment Services</b> Workforce Alliance is funding a program for approximately 100 at-risk youths to prepare them for careers and jobs that are in demand in Palm Beach County. The program will supplement existing programs at the high schools of the county and provide additional resources. Junior Achievement of the Palm Beaches will manage the program with the objective of</p>	<p><b>MOU with Workforce Alliance</b></p>

Exhibit E

motivating selected at-risk youth to graduate, providing them additional workplace skills and then assist them with job placement	
<b>Transportation</b> The youth surveyed indicated that a major issue to attending programs and activities is transportation.	City
<b>Life Skills</b>	
<b>Cultural Diversity Training</b>	City

<b>Justice Service Center</b>	<b>Responsibility</b>
Develop the Justice Service Center concept in targeted neighborhoods in order to provide assistance to residents, juvenile offenders, and adult offenders. The Justice Service Center would provided services to assist residents and both juvenile and adult offenders either onsite or through referrals. These services would include employment, substance abuse, mental health, legal assistance, re-entry assistance, life skills, community outreach, and probation sanction assistance.	
<b>Justice Service Center Facility</b>	City
<b>Mental Health Services</b> The Justice Service Center would provide assistance to those seeking mental health services. By partnering with mental health providers, residents and both juvenile and adult offenders can access services through referrals.	MOU with DCF
<b>Substance Abuse Services</b> Substance Abuse Services- the Justice Service Center would be able to provide substance abuse counseling either onsite or through referrals.	MOU with DCF
<b>Community Service</b> Provide judges with the options of having youth complete their sanctions in the neighborhood and repay the community for their law violations.	City
<b>Employment Services</b> The Justice Service Center would be able to provide assistance to those seeking employment services. By partnering with the Workforce	MOU with Workforce Alliance

Exhibit E

Alliance and other agencies, the Justice Service Center would offer an array of referrals to partner agencies that can provide the individual with assistance in obtaining employment, gaining self-sufficiency, gaining work skills to obtain employment, and upgrading skills to maintain employment.	
<b>Legal Services</b>	
<b>Cultural Competency Training</b>	<b>City</b>
<b>Life Skills</b>	<b>City</b>
<b>Social Services</b>	<b>City</b>

<b>Law Enforcement</b>	<b>Responsibility</b>
<b>Evidence Collection Training and MOU for standardized collection</b>	<b>MOU with Palm Beach Community College and City</b>
<b>Community Oriented Policing</b> A Community Oriented Police Officer in each of the target areas to develop relationships within the neighborhood help citizens feel safer and become more involved in reducing crime in the area.	<b>City</b>
<b>License Plate Recognition Cameras</b> To place such units in areas where stolen vehicles are most likely to be driven.	<b>City</b>
<b>Gun Safety Programs</b> To develop a plan that would support gun dealers/suppliers partnering with Law Enforcement to better secure their firearms. Most violent crimes involving firearms are from weapons that have been stolen. Helping Law Enforcement track people who have a potential for violence who purchase firearms from them.  <b>1:</b> To work hand in hand with dealers on items that may help in the theft of guns. This would be any items of low cost or impact on the dealers. Example: concrete barriers to stop smash and grabs.  <b>2:</b> To help identify subjects who may be gang affiliated or persons involved in criminal activities that purchase weapons. This could include	<b>City and MOU with Palm Beach Sheriff's Office Violent Crimes Task Force</b>

Exhibit E

<p>working together at gun shows or simply as tracking over the counter sales.</p> <p><b>3:</b> To just plain reduce the number of youths getting access to firearms. Plus reduce the number of violent persons getting firearms.</p>	
<p><b>Joint Operations</b> Participate in the Violent Crimes Task Force and other joint operations to target violent offenders</p>	<p><b>City and MOU with Palm Beach Sheriff's Office Violent Crimes Task Force</b></p>
<p><b>Race Relations Training</b></p>	<p><b>City</b></p>

<b>Courts</b>	<b>Responsibility</b>
<p><b>Youth Court</b></p>	<p><b>MOU with School District</b></p>
<p><b>Aggression Replacement Therapy (ART)</b> established as a specialized program for violent juvenile offenders. ART provides an alternative treatment program to stem the violence at an earlier age.</p>	<p><b>Contract with Agency to provide it countywide</b></p>
<p><b>Initiate judicial training</b> on ways to involve the parents more in the judicial process to reduce the likelihood of recidivism.</p>	<p><b>MOU</b></p>
<p><b>Fund new prosecutor</b> to handle violent firearm crimes with defendants up to 29 years of age and to work with law enforcement on the prosecution of these crimes</p>	<p><b>CJC Agreement with Office of the State Attorney</b></p>