PALM BEACH COUNTY
BOARD OF COUNTY COMMISSIONERS
AGENDA ITEM SUMMARY

·	<u> </u>	AGEND	A ITEM SUMMAR	RY		
Meeting Date:	05/19/09	[]	Consent Ordinance	[X] []	Regular Public Hearing	
Department Submitted By: Submitted For:			<u>PMENT COUNCI</u> AGENCIES	L		

5G-1

I. EXECUTIVE BRIEF

Motion and Title: STAFF RECOMMENDS MOTION TO APPROVE: Reallocation of \$3 Million of TDC-1st Cent Tourism Local Option Tax Fund operating reserves to support a marketing stimulus campaign for Convention and Visitors Bureau (CVB), Cultural Council, Film and Television Commission and Sports Commission.

Summary: The TDC-1st Cent Tourism Local Option Tax Fund is dedicated to the expansion of the Convention Center. However, at the March 17, 2009 BCC meeting, the Board directed staff to restrict \$10 Million of budgeted operating reserve funds for future year expenditures for the Convention Center and Stadium renewal/replacement account. At this time, staff is requesting \$3 Million of this fund reserves be reallocated to a TDC multi-agency tourism stimulus strategy to market Palm Beach County to fly and drive market travelers. This tourism stimulus strategy tactical investment will be in following areas: A) Online (e-commerce) 41.48%, B) Broadcast (Radio/TV) 20.46%, C) Print/Collateral 29.20%, D) Group/Sports Booking Rebates 8.30% and E) Direct Sales - .56%. As a result of this effort, it is estimated that the decline in tourism will slow and anticipate a jump start in the tourism industry in Palm Beach County. This campaign will be closely monitored and measured to ensure these funds are being expended in a responsible manner. Approval of this item will require an amendment of the Tourism Local Option Tax Ordinance. The proposed amendment is on this agenda for preliminary reading and permission to advertise. The Public Hearing of the Ordinance amendment is schedule for June 2, 2009. Countywide (MC)

Background and Justification: Tourism performance indicators for Palm Beach County shows a declining trend in occupancy over the past 4 years in average daily rates since last year and in revenue per available room rates since 2007. Moreover, the sharp decline in economic activity since the fall of 2008 has been further exacerbated by the devastation of corporate and incentive meetings and convention markets. A preliminary survey indicates that over \$50 million in group cancellations have occurred since late 2008. This market comprises a significant portion of Palm Beach County's tourism business given the predominant image of the county as an upscale resort destination.

The first three months of 2009 have shown an even more alarming situation in which Palm Beach County has suffered the worst decline in tourism indicators in the state of Florida. REVPAR results in January, February and March show a drop of 24.5, 27.1 and 32.4% respectively versus the same period in 2008. Further analysis of the factors affecting Palm Beach County tourism performance indicators reveal a sharp disparity in the funds allocated to media and promotional expenditures in comparison to other Florida and Caribbean destinations. Even on a per room basis, these disparities are significant enough to suggest that this lack of presence in media and promotional channels over an extended period has resulted in a lack of competitiveness for Palm Beach County as a tourism destination.

At the direction of the Board of Directors of the TDC and with the recommendation of the Strategic Marketing Council, Agency Staff developed tactical promotional plans to stimulate demand in their key markets. The overarching theme of a primary tactic revolves around the county's founding in 1909. This directive has been based on fresh research showing that there is a healthy level of travel activity still taking place. Such travel is driven by affordability factors (shorter length of stay, trading down on accommodations, etc.). Research further indicates travelers will choose destinations based on a compelling promotional offer. All agencies collaborated and presented an integrated Tourism Stimulus Strategy to the Tourism Development Council Finance Committee and full TDC Board. (continued on page 3)

Attachments:

1. Tourism Stimulus Strategy

Recommended by:	Date
Approved By:	ment Director Date <u>5/12/09</u> Administrator

II. FISCAL IMPACT ANALYSIS

A. Five Year Summary of Fiscal Impact:					
Fiscal Years	2009	2010	2011	2012	2013
Capital Expenditures		······································	<u></u>		
Operating Costs	\$3,000,000		<u></u>		
External Revenues	* ************				
Program Income (County)	.			·	
In-Kind Match (County)		····			
NET FISCAL IMPACT	\$3,000,000		======		
# ADDITIONAL FTE POSITIONS (Cumulative					
Is Item Included In Cur	rent Budge	t?Yes <u>X</u>		No	
Budget Account No.: Fur Reg	d <u>1458</u> E porting Cat			45 Objec	t <u>9902</u>

B. Recommended Sources of Funds/Summary of Fiscal Impact:

Funds will be expended during FY 09 & FY10 to promote Palm Beach County.

C. Department Fiscal Review:

III. <u>REVIEW COMMENTS</u>

A. OFMB Fiscal and/or Contract Administration Comments:

- 5/14/09 \$113/09 04/13/09 cc OFMB

and Control Contract Dev

B. Legal Sufficiency:

Assistant County Attorney

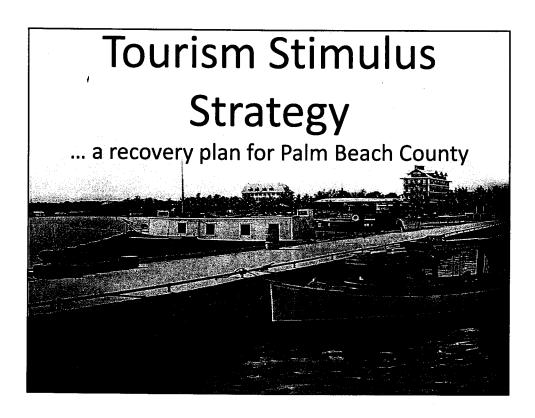
C. Other Department Review:

Department Director

This summary is not to be used as a basis for payment. O:Tdc/AgendaItems2008/AramarkContract

Background and Justification (cont'd)

Both governance bodies have provided unanimous approvals of this joint stimulus plan. The TDC Board, in turn, discussed the various funding allocations and suggested a strong focus on hard hitting tactical media and online efforts and significant promotions by all agencies. Another directive included a substantial investment in eco/green travel oriented promotions coordinated through the CVB. Therefore, final TDC recommendations entail an overall investment of \$3 million to be allocated in the following manner: CVB - \$2,000,000.00; Culture, Sports, Film/TV, and a special allocation toward green/eco-tourism - \$1,000,000.00. The four TDC agencies have received approval, support and encouragement from their respective boards to pursue this additional funding and to cooperatively launch an inter-agency coordinated marketing effort.



Main Goals • Stabilize a rapid decline in tourism activity • Stimulate demand from out of County visitors • Retain Tourism Jobs

Current Reality

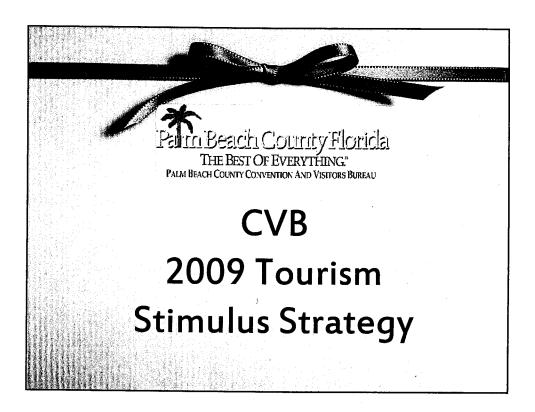
• 4 year decline in hotel occupancies

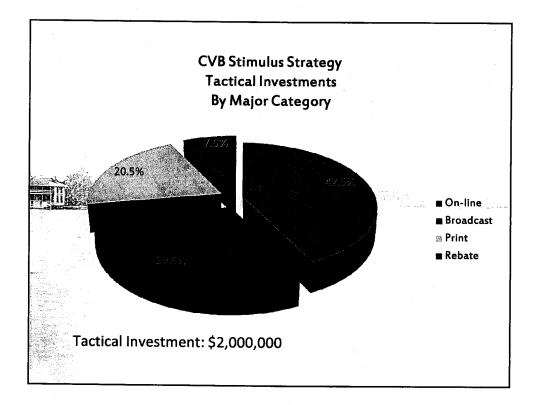
B year decline in Room Revenues

- Dismal indicators 1st quarter
 2009
- RevPar down 32% YTD

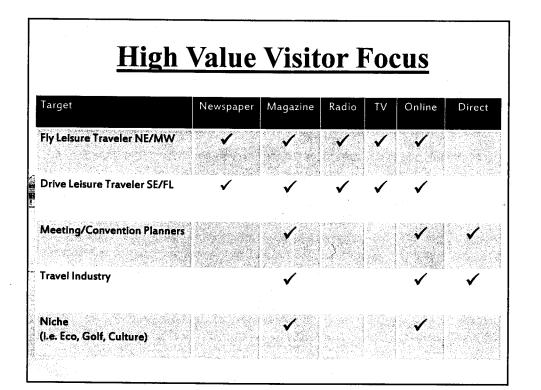
5 Guiding Principles of the Palm Beach County Tourism Stimulus Strategy

- 1. Maximize impact on primary drive & fly markets
- 2. Proposition: tactical, relevant, refreshing, value driven
- 3. Impact spring/summer and influence fall
- 4. Strong call to action online and toll free
- 5. Strong focus on ROI measurement









Campaign Theme 1909- Centennial **16.**07

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Voorn Invited to Celebrate The Deal of the Centu PALM BEACH COUNTY, Iousday Appl 1809 to diving ROOMS FOR

\$19.09

TELS, RESORTS, B&B

4 125 i

BOOK NOW SVP ONLINE MBEACHFL.C

Pahn Beach County Florida Bargeno Brankey

A

- Strong value added promotion
- •Tactical, clear & impactful
- •72 participating hotels
- •60% of PBC Room Inventory
- •9500 Rooms

1909 Founders' Promotion - Participating Hotels 72 properties / 9508 rooms

Hotels With 200+ Rooms Boca Raton Resort & Club – 1047 rooms The Breakers–550 rooms West Palm Beach Marriott–352 rooms PGA National Resort & 5pa – 399 rooms Marriott Palm Beach Gardens–279 rooms DoubleTree Hotel Palm Beach Gardens–279 rooms Boca Raton Marriott Boca Center – 253 – rooms Hilton Palm Beach Airport–245 rooms Hilton Singer Island Oceanfront Resort – 223 rooms Hilton Singer Island Oceanfront Resort – 200 rooms



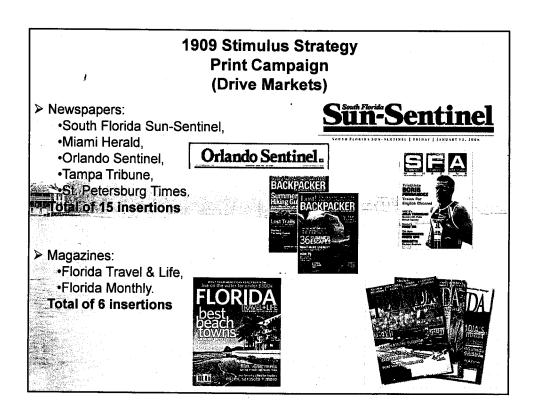
Hotel s With 199-100 Rooms Holiday Inn Palm Beach Atrport – 199 rooms Renaissance Boca Raton – 189 rooms Wyndham Garden Boca Raton – 184 rooms Double I ree Guest Suites – 180 rooms Hilton Garden Inn Palm Beach Gardens – 175 rooms Courtyard by Marriott Boynton Beach – 170 rooms Jupiter Beach Resort – 168 rooms Hampton Inn & Suites, Boynton Beach – 164 Comfort Inn West Palm Beach – 162 rooms Hilton Garden Inn Boca Raton – 149 rooms Best Western Palm Beach Lakes Inn – 135 rooms Best Western Palm Beach Lakes Inn – 135 rooms Best Western Palm Beach Airport – 135 Spring Hill Suites, Marriott West Palm Beach – 130 rooms

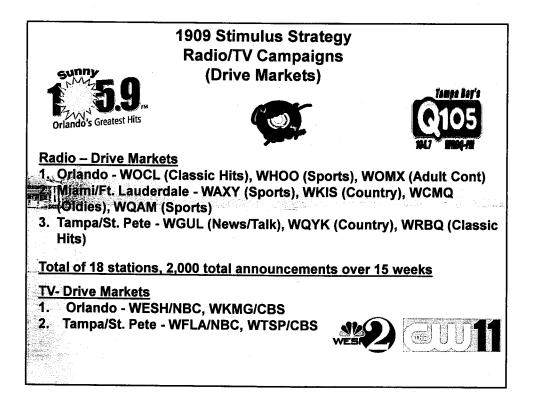
SpringHill Suites Marriott West Palm Beach – 130 rooms Red Roof Inn – 129 rooms Hampton Inn & Suites, Weilington – 122 rooms Boca Raton Bridge Hotel – 121 rooms Hampton Inn, Palm Beach Gardens – 116 rooms Highland Beach Holiday Inn – 115 rooms Holiday Inn West Palm Beach – 112 rooms Ravel Inn Hotel – 111 rooms Fairfield Inn & Suites, Jupiter – 110 Hampton Inn Airport/Downtown – 105 rooms Hampton Inn Airport/Downtown – 105 rooms Hampton Inn Airport/Downtown – 105 rooms Hampton Inn Juster Worth – 104 rooms Guurtyardby Marriott, WPB - 103 Courtyardby Marriott, WPB - 103 La Quinta Inn, Jupiter – 100 rooms Hilton Garden Inn Palm Beach Airport – 100 rooms Homewood Suites by Hilton West Palm Beach – 100 rooms

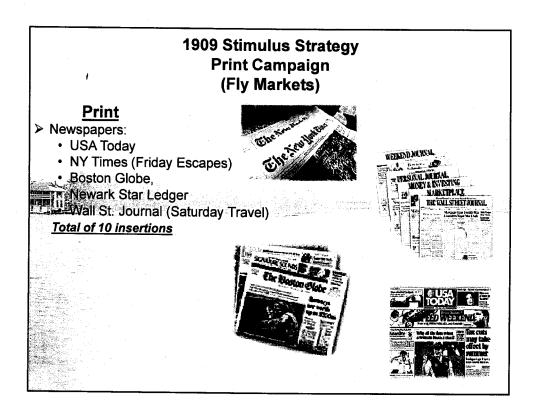
60% of available rooms

Hotels With Under 100 Rooms Holiday Inn Express Boca Raton – 97 rooms Inn of America – 95 rooms Deiray Beach Residence Inn by Marriott – 95 Hampton Inn, Boca Raton - 94 Best Western Inn of America – 92 rooms Hampton Inn Jupiter/Juno – 90 rooms Residence Inn by Marriott, WPB – 78 rooms Colony Hotel & Cabana Club – 70 rooms The Brazillan Court – 65 rooms Chesterfield Hotel Palm Beach – 52 rooms Hotel Biba – 40 rooms Bradley Park Hotel – 31 rooms New Sungate Motel – 31 rooms Crane's BeachHouse – 27 rooms Crane's BeachHouse – 27 rooms Bellatrix Beachfront Resort – 17 rooms The Palm Beach Historic Inn – 13 rooms

Bed & Breakfast, Home, Timeshare, and Apartme Properties Sundy House – 11 rooms Hibiscus House – 9 rooms Hibiscus House – 9 rooms Grandview Qardens – 7 rooms Sabal Palm House – 4 rooms Casa Grandview – 5 cottages / homes Casa De Rosa &&& -4 Palm Beach Shores Resort & Vacation Villas Pershing House Pershing Ho Patio Island use

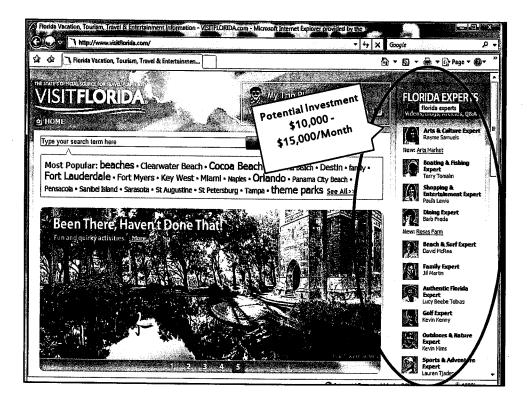




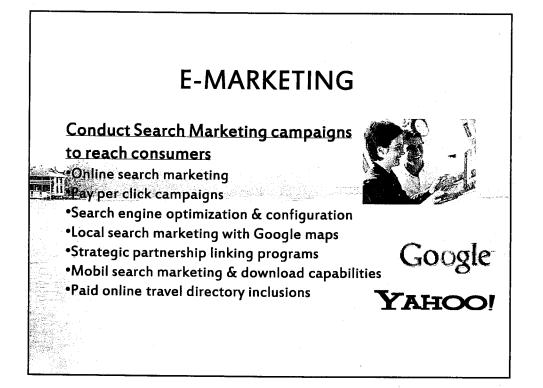


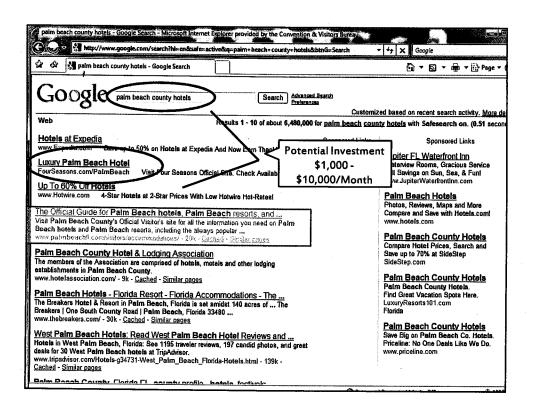
	Stimulus Strategy Broadcast Campaig (Fly Markets)	
 NY/Long Island - WBZO (Oldie: Philadelphia - KYW (News), WI Washington, DC - WAVA (Cont. Baltimore - WJZ (Sports), WLIF Boston - WBZ (News/Talk), WE Chicago - WBBM (News), WGN 	P (Sports), WOGL (Classic Hi Hits), WJFK (Talk), WTOP (N Classic Hits), WXCY (Coun El (Sports), WMJX (Soft Rocl	its), WMGK (Classic Hits) ews), WBQB (Adult Cont.) try), WQSR (Adult Hits) <), WODS (Oldies)
TV- Fly Markets 1. Chicago - WMAQ/NBC, WGN/CW 2. Washingon, DC - WUSA/CBS 3. New York - WPIX - WB 4. Philadelphia - WCAU/NBC, KYW 5. Baltimore - WBAL/NBC, WJZ/CB		
Total: 35 TV/ Radio Stations Total of 1,510 announcements over	er six week flight	









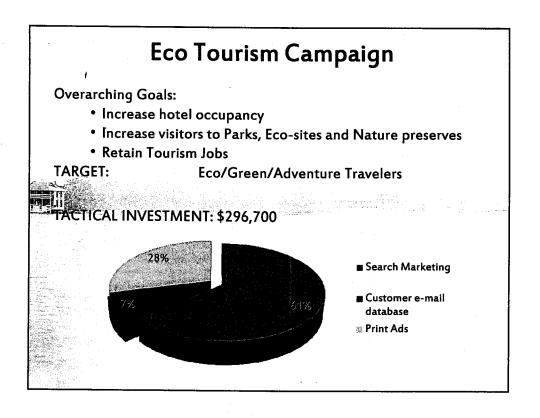


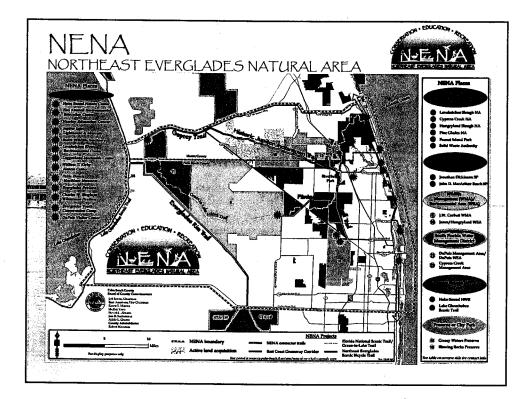
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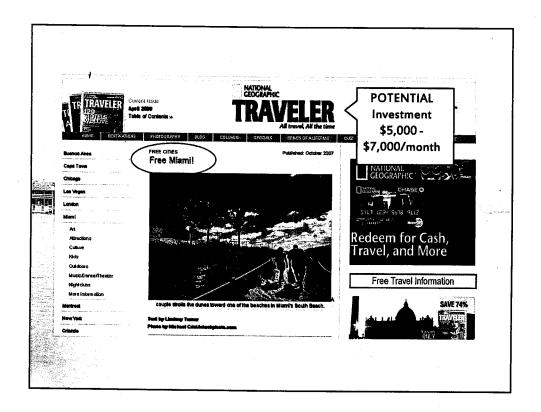
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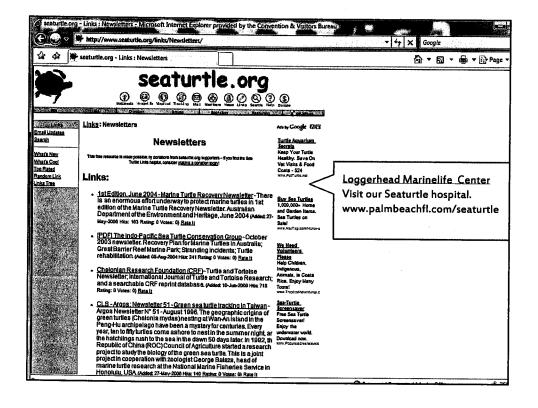


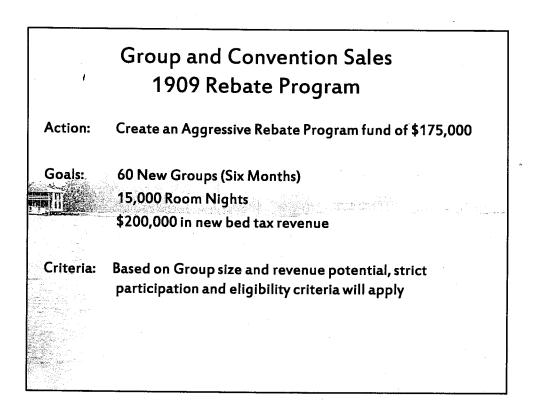


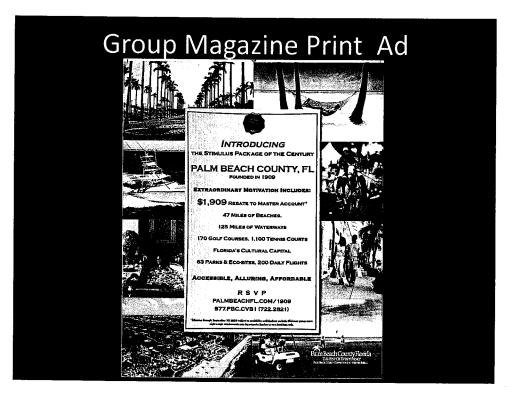




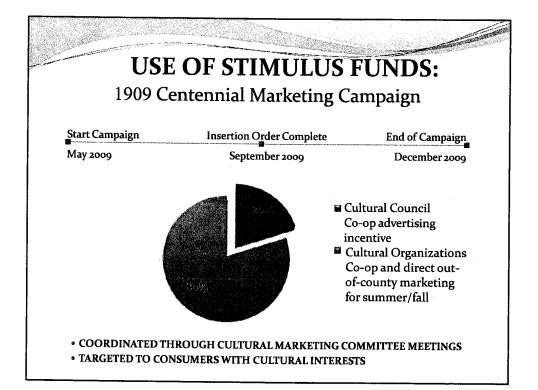


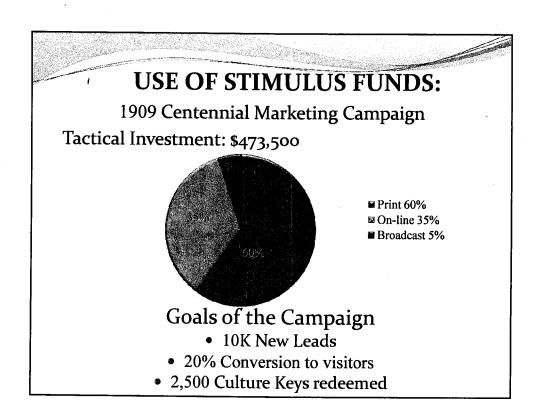


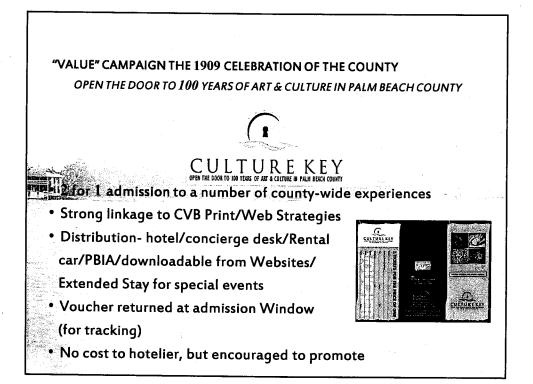




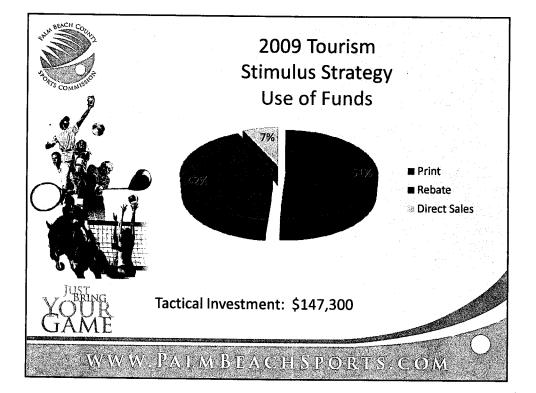


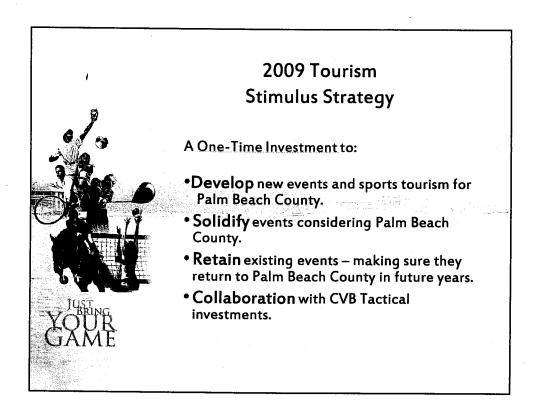






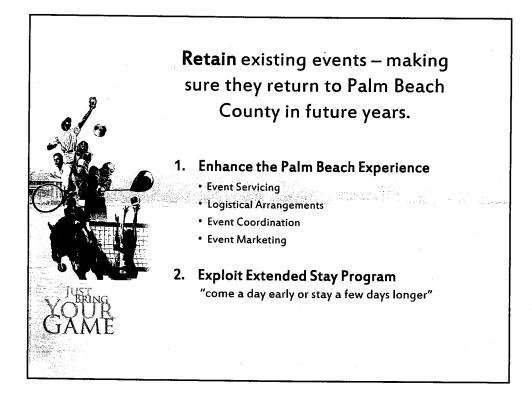


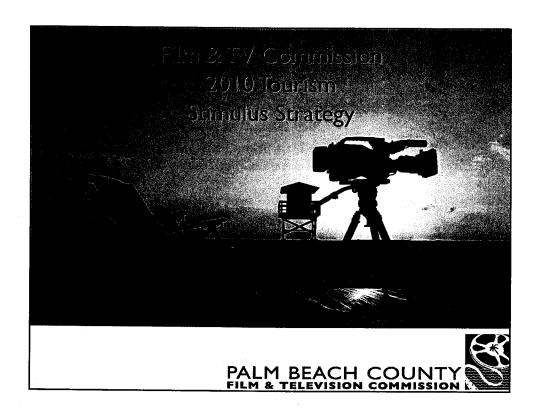


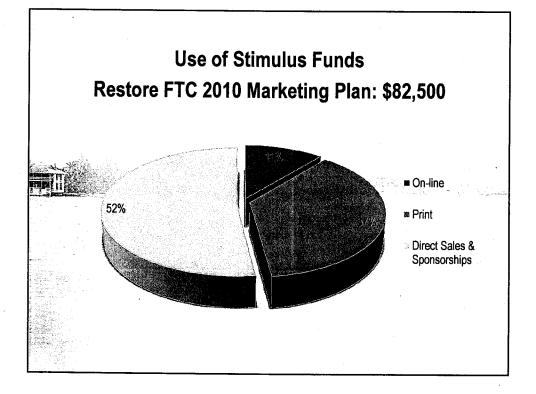


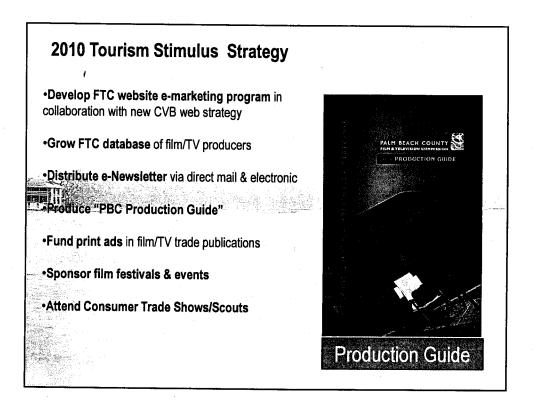


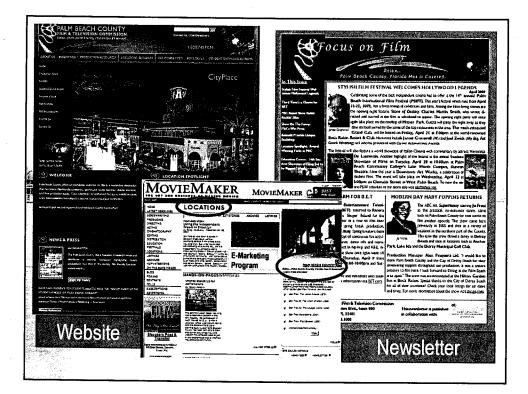














Return On Investment (ROI)

WITHOUT Stimulus Funds:

The FTC projected a -20% reduction in all performance measures.

WITH Stimulus Funds:

alm-Beach County will save 10% of that business .

Economic Impact saved: \$10 million

Tourism Development (Tourism Stimulus Strategy Rec	
(April – September 2	
СУВ	\$2,000,000
Cultural Council	\$ 473,500
Eco Tourism Campaign	\$ 296,700
Sports Commission	\$ 147,300
Film & Television Commission	\$ 82,500
TOTAL	\$3,000,000

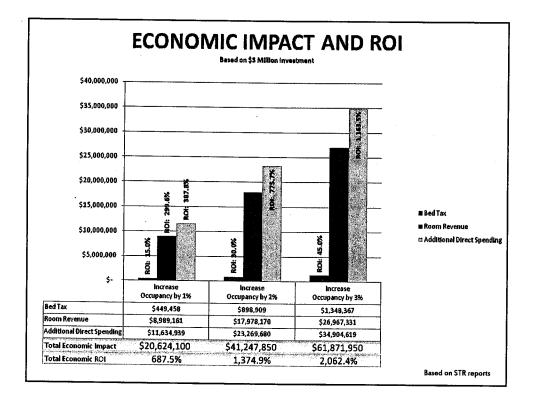
2009 Tourism Stimulus Strategy Use of Funds by Tactical Investment

The suggested fund allocation by main media channels, is currently under review by each of the TDC agencies. However, the following chart provides a preliminary breakdown of tactical investment.

Online	\$1,244,532	41.48%	
Broadcast (Radio/TV)	613,675	20.46%	
Print/Collateral	875,891	29.20%	
Group/Sports Booking Rebates	248,991	8.30%	
Direct Sales	<u> 16,911</u>	.56%	
Totals	\$3,000,000	100.00%	

ç.,

	Tracking and Goals	
	, Of Tactical Investment	
1.	Hotel Room Nights from 1909 campaign (Leisure)	2K
2.	Group Room Nights from 1909 Rebate campaign	12K
3.	Unique visitors to landing page -1909 Founders Package	100K
4.	Unique visitors to website	600K
	Click thru activity from palmbeachfl.com to Hotel websites	- 30K
6.	Approximate room revenue generated from click thru activity.	\$325K
7.	Customer e-mail database growth	135K
8.	Culture Keys (value coupons) redeemed	2,500
9	Sports events booked/retained (6+) & RNS produced	8,500
10.	Incremental film/TV/photography economic impact	\$10M
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Conclusions

• The crisis is real

TDC Agency collaboration is real

• This is the ultimate "rainy day" – really

 This plan is all about gaining customers and retaining jobs

