PALM BEACH COUNTY BOARD OF COUNTY COMMISSIONERS AGENDA ITEM SUMMARY

January 24, 2012 Meeting Date:

[] Consent Ordinance ſ٦

[x] Regular [] Public Hearing

Department: Administration

I. EXECUTIVE BRIEF

Motion and Title: Staff recommends a motion to:

(A) approve the seven (7) negotiated Glades Utility Authority (GUA) absorption conditions as agreed to by Palm Beach County Staff, the City of Belle Glade, and the City of Pahokee; and

(B) establish a deadline of February 15, 2012, for the City of South Bay to pass a Resolution agreeing to all seven (7) negotiated absorption conditions with no additional requirements; should the City of South Bay fail to pass the Resolution by the established date, direct Staff to have no further negotiations with the Tri Cities (Belle Glade, Pahokee, and South Bay) concerning absorption and to bring options to protect the County's interests with respect to the GUA to the Board of County Commissioners (BCC) at the March 20, 2012 meeting.

Summary: On October 4, 2011, the BCC directed Staff to initiate negotiations with representatives of each of the Tri Cities regarding a plan for the County's Water Utilities Department (WUD) to absorb the GUA.

Good faith negotiation meetings, held on October 28, 2011 and November 16, 2011, resulted in an additional \$8.7 Million impact to WUD over the first five (5) years of operation above the County's original offer. A decrease of \$23 Million in WUD's unrestricted cash balance is projected to occur should the BCC agree to absorb the GUA under these conditions.

County Staff had previously recommended that, prior to loaning the GUA \$2 Million from General Fund Reserves, each of the Tri Cities pass a Resolution prior to December 31, 2011, agreeing to the absorption conditions. To memorialize the negotiations, the Cities of Belle Glade and Pahokee each passed a Resolution agreeing to the following seven (7) negotiated absorption conditions:

- Maintain the GUA service rates constant until such time as the GUA service area rates meet 1. prevailing County rates plus 7%;
- Maintain Host Fees (Utility Transfer Fees) at 7%; 2.
- 3. Eliminated Reconnect Fees on a one (1) to one (1) basis;
- Reduce Readiness to Serve (RTS) Charge for GUA service area customers to equal that of the 4. County's RTS;
- 5. County will make capital contributions of \$25 Million over the first five (5) years in the amount of \$5 Million per year;
- County will bill and collect municipal fees on behalf of the Tri Cities; and 6.
- County will provide an opportunity for the residents of each City to make payments in person for 7 40 hours a week per City.

(Continued on Page 3)

Background and Justification: (Continued on Page 3)

Attachments:

- City of Belle Glade Resolution No. 2011-2885 1.
- City of Pahokee Resolution No. R-2011-93 2
- City of South Bay Resolution No. 8-2012 З.
- **Fiscal Impact Analysis** 4.
- 5. South Bay Issues
- Summary of Negotiated Terms 6.

Approved by:

County Administrator

II. FISCAL IMPACT ANALYSIS

A. Five Year Summary of Fiscal Impact:

Fiscal Years	2012	2013	2014	2015	2016
Capital Expenditures Operating Expenditures					
Grant Expenditures External Revenues					
Program Income (County) In-Kind Match (County)					
Net Fiscal Impact	×				
# Additional FTE - Positions (Cumulative)					
Is Item Included in Current Budge	t? Yes		No	.	
Budget Account No.: Fund	Dept	Unit	_Object		

B. Recommended Sources of Funds / Summary of Fiscal Impact:

C. Departmental Fiscal Review:

III. <u>REVIEW COMMENTS</u>

A. OFMB Fiscal and/or Contract Administration Comments: * Fiscal impact is delingated on page 1 of this agenda item.

Contract Dev. And

Legal Sufficiency: B. Assistant County Attorney

C. Other Department Review:

Department Director

Summary: (Continued from page 1)

The City of South Bay did not pass a Resolution by December 31, 2011, agreeing to these conditions. Alternatively, on December 6, 2011, they passed a Resolution, which expressed support of future local control of water and sewer operations; and supported a GUA negotiated dissolution, which grants South Bay the ability to have local control. South Bay has also requested that the County consider a five (5) year Bulk Agreement. County Staff is firmly opposed to these requests.

On September 15, 2009, the BCC approved a Resolution (R2009-1559) providing a covenant to budget and appropriate an amount of not-to-exceed \$10 Million for debt service, operations, and maintenance obligations of the GUA. This back up pledge was a requirement of Wachovia Bank in order for the GUA to secure a loan for start-up funding. Stipulations of the loan documents require full repayment of the principal balance plus penalties upon dissolution of the GUA.

To date, the GUA has not adopted a surcharge to address revenue shortfalls and therefore does not have a FY 2011-2012 budget. The GUA remains in a perilous fiscal condition. <u>District 6</u> (MJ)

Background and Justification: On June 16, 2009, the BCC approved the Interlocal Agreement establishing the GUA pursuant to Chapter 163, Florida Statutes. The GUA is a regional partnership established for the purpose of providing water utility services to the residents of Belle Glade, Pahokee, South Bay, and the surrounding areas. The Utility has faced many challenges including a decline in utility revenues due to unemployment, housing unit vacancies and reduced business activity. Operational costs have been impacted by poor condition of the pipes and the need for more maintenance than planned. The combination of the two (2) issues has resulted in current and future projected annual operating losses of approximately \$2 Million per year, an unstable number.

UEC. 20. 2011 2:0/1W

NO. 4290 F. Z

RESOLUTION NO. 2011-2885

A RESOLUTION OF THE CITY COMMISSION OF THE CITY OF BELLE GLADE, FLORIDA, COMMITTING TO DISSOLVE THE GLADES UTILITY AUTHORITY AND TO TRANSFER THE GLADES UTILITY WATER AND WASTEWATER SYSTEM, ASSETS, CUSTOMERS AND SERVICE AREA TO PALM BEACH COUNTY ON OCTOBER 1, 2012; PROVIDING FOR CONFLICTS; PROVIDING FOR SEVERABILITY; AND PROVIDING FOR AN EFFECTIVE DATE

WHEREAS, in response to serious financial concerns related to the water and wastewater utility systems of the cities of Belle Glade, Pahokee, and South Bay (collectively, the "Cities"), the Cities and Palm Beach County ("County") entered into an Interlocal Agreement establishing the Glades Utility Authority on June 16, 2009 ("GUA Interlocal"); and

WHEREAS, because of extremely high debt payment obligations, substandard infrastructure, loss of customers, and other factors, the Glades Utility Authority ("GUA") cannot continue to operate without substantial utility rate increases to the citizens of the City of Belle Glade who are already subject to high utility rates; and

WHEREAS, it is not feasible for the citizens of the City of Belle Glade to pay significantly higher utility rates; and

WHEREAS, it is, therefore, in the best interests of the citizens of the City of Belle Glade for the GUA to be dissolved, and for its water and wastewater system assets, customers, and service area ("GUA System") to be transferred to the County and be absorbed into the County's Water Utilities Department ("PBCWUD") in accordance with the terms set forth in this Resolution.

NOW, THEREFORE, BE IT RESOLVED by the City Commission of the City of Belle Glade, Florida as follows:

Page 1 of 4

Attachment 1

Dec. 20. 2011 2:0/FW

RESOLUTION NO. 2011-2885 Continued

SECTION 1. The foregoing recitals are true and correct and are incorporated herein by this reference.

NO. 4292

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SECTION 2. The City of Belle Glade agrees to structure a transaction transferring the GUA. System to the County no later than October 1, 2012. The terms of the transaction shall be as follows:

a. The GUA System shall be transferred to the County on October 1, 2012 and the PBCWUD shall commence utility service on that date.

b. The Palm Beach County Board of County Commissioners ("BCC") agrees to limit (and not increase) the GUA service area rates (as of 12/01/11) until such time as the GUA service area rates meet prevailing County rates plus 7%. The 7% will allow the collection of utility transfer fees from the GUA service area customer base to continue.

c. The BCC agrees to keep the utility transfer fees at 7% of the Belle Glade service area.

d. The BCC will bill, collect, and remit municipal fees determined by the Cities to the respective Cities as a charge of 1% of the fees collected within forty-five (45) days of collection.

e. The BCC will provide an opportunity for the residents of the City of Belle Glade, City of Pahokee, and City of South Bay to make payments for 40 hours per week to a representative of the County in each City.

f. A representative of the Tri-Cities shall be appointed by the BCC to the Palm Beach County Utilities Advisory Board.

g. The BCC will eliminate the reconnect fee on a one (1) to one (1) Equivalent Residential Connection ("ERC") basis. [For example, if a 10 unit disconnected vacant apartment complex wants to reconnect, there is no charge. If the owner wants to demolish the building and construct 20 units, he would be required to pay only for the additional ERC's beyond the original 10 units.]

h. The BCC shall reduce the Readiness to Serve ("RTS") charge to GUA service area customers to equal the RTS charged to general County customers.

Page 2 of 4

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RESOLUTION NO. 2011-2885 Continued

i. The BCC will make capital contributions of \$25 million over the first five (5) years in the amount of \$5 million per year.

NU. 7277

j. The commitment set forth in this Resolution shall continue as long as the County continues to provide service to the Glades area.

k. The County shall not offer any more favorable terms to any of the individual Cities without offering the same terms to each and every one of the Cities.

1. The provisions of this Resolution are subject to the parties reaching an appropriate legal document accomplishing a. through k., which will be approved by the Board of County Commissioners, the City of Belle Glade, the City of Pahokee and the City of South Bay.

SECTION 3. That all resolutions or parts of resolution in conflict herewith, are repealed to the extent of such conflict.

SECTION 4. Should any section or provision of this Resolution or portion hereof, any paragraph, sentence or word be declared by a court of competent jurisdiction to be invalid, such decision shall not affect the remainder of this Resolution.

SECTION 5. This Resolution shall become effective upon its adoption.

DONE AND RESOLVED at regular Session of the City Commission of Belle Glade, Florida,

this <u>19 r</u>iday of <u>December</u>, 201<u>1</u>, AYE NAY Mayor Wilson <u>V</u> <u>The Difference</u> Vice Mayor Ross Wilkerson <u>V</u> <u>Many heye Wilkleuson</u> Commissioner Martin <u>V</u> <u>Manual Jule</u> Commissioner Asia-Holley <u>V</u> <u>Manual Jule</u> Commissioner Grear <u>V</u> <u>Willion Juc</u> [MUNICIPAL SEAL]

Page 3 of 4

Dec. 20. 2011 2:5/PM

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NO, 4290 г, Э

RESOLUTION NO. 2011-2885 Continued

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APPROVED AS TO FORM AND LEGAL SUFFICIENCY

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Glen J. Toreivia, City Attorney

RESOLUTION NO. R-2011 - 93

RESOLUTION OF THE CITY OF PAHOKEE, FLORIDA, COMITTING TO DISSOLVE THE GLADES UTILITY AUTHORITY AND TO TRANSFER THE GLADES UTILITY WATER AND WASTEWATER SYSTEM, ASSETS, CUSTOMERS AND SERVICES AREA, TO PALM BEACH COUNTY ON OCTOBER 1, 2012; PROVIDING FOR AN EFFECTIVE DATE.

WHEREAS, in response to serious financial concerns related to the water and wastewater utility systems of the cities of Belle Glade, Pahokee, and South Bay (collectively, the "Cities"), the Cities and Palm Beach County ("County") entered in an Interlocal Agreement establishing the Glades Utility Authority on June 16, 2009 ("GUA Interlocal"); and

WHEREAS, because of extremely high debt payment obligations, substandard infrastructure, loss of customers, and other factors, the Glades Utility Authority ("GUA") cannot continue to operate without substantial utility rate increases to the citizens of the City of Pahokee, who are already subject to high utility rates; and

WHEREAS, it is not feasible for the citizens of the City of Pahokee to pay significantly higher utility rates; and

WHEREAS, it is therefore in the best interest of the citizens of the City of Pahokee for the GUA to be dissolved, and for its water and wastewater system assets, customers, and service area ("GUA System") to be transferred to the County and absorbed into the County's Water Utilities Department ("PBCWUD") in accordance with the terms set forth in this Resolution.

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Attachment 2

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COMMISSION OF THE CITY OF PAHOKEE, that:

- <u>Section 1</u>. The foregoing recitals are true and correct and are incorporated herein by reference.
- **Section 2.** The City of Pahokee agrees to structure a transaction transferring the GUA system to the County no later than October 1, 2012. The terms of the Agreement shall be as follows:
 - a. The GUA System shall be transferred to the County on October 1, 2012, with PBCWUD commencing utility service on that date.
 - b. The Board of County Commissioners of Palm Beach County ("BCC") agrees to limit the GUA service area rates to the existing rates (as of 12/1/11) until such time as the GUA service area rates meet prevailing County rates plus 7%. The 7% will allow the collection of Franchise Fees from the GUA service area customer base to continue.
 - c. The BCC agrees to keep the Franchise Fees at 7%.
 - d. The BCC will bill, collect, and remit municipal fees determined by the Cities to the respective Cities at a charge of 1% of the fees collected, within 45 days of collection.
 - e. The BCC will provide an opportunity for the residents of South Bay, Pahokee, and Belle Glade to make payments for 40 hours per week to a representative of the County in each City.
 - f. A representative of the Tri-Cities shall be appointed by the BCC to the Palm Beach County Utilities Advisory Board.
 - g. The BCC will eliminate the Reconnect Fee on a one (1) to one (1) Equivalent Residential Connection (ERC) basis. (For example: If a 10 unit disconnected vacant apartment complex wants to reconnect, there is no charge. If the owner wants to demolish the building and construct 20 units, he would be required only to pay for the additional ERC's beyond the original 10 units.)
 - h. The BCC shall reduce the Readiness to Serve (RTS) charge to GUA service area customers to equal the RTS charged to general County customers.
 - i. The BCC will make capital contributions of \$25 million over the first (5) years of \$5 Million per year.
 - j. The commitment set forth in this Resolution shall continue as long as the County continues to provide service to the Glades area.
 - k. The County shall not offer any more favorable terms to any of the three cities (Pahokee, Belle Glade or South Bay) without offering the same terms to all other Cities.
 - 1. The provisions of this Resolution are subject to the parties reaching an appropriate legal document accomplishing a. through k., which will be approved by the Board of County Commissioners, City of Pahokee, City of Belle Glade and City of South Bay.

<u>Section 3.</u> The provisions of this Resolution shall be effective immediately. **ADOPTED** by the Commission of the City of $labelee this 13^{H}$ day of <u>December</u> 2011.

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HENRY CRAWFORD, JR.	Tenny contant of
KEITH BABB, JR.	Neitte W. Pour
ALLIE BIGGS	allie & Biggs
DIANE WALKER	sololle encil

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APPROVED AS TO FORM AND LEGAL SUFFICIENCY:

City Attorney

RESOLUTION 8-2012

A RESOLUTION OF THE CITY COMMISSION EXPRESSING UNANIMOUS SUPPORT OF SOUTH BAY'S DESIRE FOR LOCAL CONTROL OF WATER & SEWER OPERATIONS.

WHEREAS, the City of South Bay is a local municipality within Palm Beach County; and

WHEREAS, the City of South Bay enjoys the privilege and authority of Home Rule granted to all municipalities; and

WHEREAS, the City of South Bay has previously operated its own water and sewer plants profitably for many years; and

WHEREAS, the City of South Bay encountered some historical challenges in day-to-day management of city operations but has recruited a new, substantially improved leadership team over the past two years; and

WHEREAS, the City of South Bay reluctantly moved to the County led GUA with expectations of lower rates, improved service delivery, and upgraded infrastructure; and

WHEREAS, GUA has been a major disappointment to residents in the Glades and has become financially challenged within only two years of operation; and

WHEREAS, the City of South Bay's infrastructure is in better condition than the infrastructure of its neighboring cities; and

WHEREAS, the City of South Bay desires to obtain financing to return its water and sewer plants to operational condition; and

WHEREAS, the City of South Bay has recently been declared as no longer meeting the definition of being in a state of financial emergency by the State Auditor General and now has the financial capacity to absorb the required debt to finance water & sewer improvements; and

WHEREAS, by granting the City of South Bay this right would reduce the required capital contributions that would be spread to all Palm Beach County Residents.

NOW THEREFORE the City Commission of the City of South Bay:

- 1. Expresses support of future local control of water and sewer operations
- 2. Shall support a GUA negotiated dissolution which grants South Bay the ability to have local control in the future.

PASSED AND ADOPTED this 6th day of December, 2011.

Mayor, Shirley Walke Ó Vice-Mayor, Lind hnson Commissioner, Joe Kvies

Comprissioner, Esther E Commissioner, John Wilson

Attest:

RESOLUTION 8-2012

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Page 2

Thomas Montgomery, Esquire, $\underline{}$ City Attorney

CERTIFICATION OF TRUE COPY

By:

STATE OF FLORIDA COUNTY OF PALM BEACH *I*, the undersigned, duly appointed City Clerk of the City of South Bay, Florida, DO HEREBY CERTIFY that the attached, Resolution 8-2012 hereto is a true and correct copy of Documents on file in the City Clerk's office at 335 SW 2nd Avenue, South Bay, Florida WITNESS, my hand and the corporate seal of the City of South Bay, Florida, this 16th day of December 2011.

(SEAL)

Virginia K. Walker City Clerk CITY OF SOUTH BAY, FLORIDA

FISCAL IMPACT ANALYSIS

Attachment 4

Y2013 (Year 1) Baseline[1]	Indexed GUA	5-Year Ramp to	County Response Freeze GUA Rates to WUD Rates+7% [4]
162,443,324	164,819,794	163,928,445	164,385,389
115,736,013	115,689,433	115,689,433	115,689,433
775,411	(1,301,539)	(2,192,888)	(1,735,944)
3,656,298	(48,542)	(939,891)	(482,947)
ie in the second se	(3,704,840)	(4,596,189)	(4,139,244)
66,799,387	61,274,770	60,383,420	60,840,365
	(5,524,617)	(6,415,967)	(5,959,022)
n/a	7, 5, 3, 1, 0%	7% level	7% level
	Baseline[1] 162,443,324 115,736,013 775,411 3,656,298 ae 66,799,387	Baseline[1] Indexed GUA Rates[2] 162,443,324 164,819,794 115,736,013 115,689,433 775,411 (1,301,539) 3,656,298 (48,542) 0e (3,704,840) 66,799,387 61,274,770 (5,524,617) (5,524,617)	Rates[2] WUD Rates[3] 162,443,324 164,819,794 163,928,445 115,736,013 115,689,433 115,689,433 775,411 (1,301,539) (2,192,888) 3,656,298 (48,542) (939,891) ae (3,704,840) (4,596,189) 66,799,387 61,274,770 60,383,420 (5,524,617) (6,415,967)

1 Baseline conditions assume 3% annual WUD indexing, no additional rate increases or borrowing, and continued WUD contract operations for the GUA.

Absorption is assumed to occur on 10/1/12. Future LRWTP loan payments are cancelled as of that date. WUD increases its

depreciation by \$4.5M when absorbing the GUA.

GUA rates are as indexed on 10/1/11 under the terms of the Interlocal Agreement.

Operating income is calculated AFTER depreciation. Net income is calculated AFTER interest expense.

All absorption options assume \$5M annual capital investment in the Glades Service Area FY2013-FY2017 and WUD deferral of \$12.5M in capital projects FY2013-FY2017

2 The original County Position assumes GUA rates are indexed at 100% of the CPI each year beginning 10/1/12 (assumed 4% per year).

3 The Tri-Cities position is defined to be a 5-year rampdown to WUD rates, with rate parity achieved in 2017 (Year 5).

4 The County Response position assumes the freezing of FY2012 GUA rates and structure until WUD rates "catch up" to within 7% of the frozen rate through annual indexing in accordance with WUD policy (assumed 3% per year for this analysis). Glades customers would be converted to the WUD rate structure (plus 7% to accommodate Glades Cities Fees) at such time that the rates "catch up".

5 Year-end unrestricted cash balance is that cash not encumbered for capital projects in progress at the end of the fiscal year.

TABLE 2 - GUA Absorption Analysis Summary - FY2	017 (Year 5) Baseline[1]	County Position Indexed GUA Rates[2]		County Response Freeze GUA Rates to WUD Rates+7% [4]
Operating Revenue	185,371,869	188,852,503	183,606,785	185,891,509
Operating Expense	131,777,188	131,512,500	131,512,500	131,512,500
Operating Income, after Depreciation	4,606,081	3,651,404	(1,594,315)	690,409
Net Income, after Depreciation	10,305,716	6,746,664	1,337,848	3,696,554
Increase (Decrease) Relative to FY2013 Baseline		(3,559,052)	(8,967,869)	(6,609,162)
Year-End Unrestricted Cash Balance [5]	86,638,001	72,083,859	56,363,818	63,356,265
Increase (Decrease) from FY2013 Baseline		(14,554,142)	(30,274,183)	(23,281,736)
Glades Cities Fees	n/a	7, 5, 3, 1, 0%	7% level	7% level

1 Baseline conditions assume 3% annual WUD indexing, no additional rate increases or borrowing, and continued WUD contract operations for the GUA.

Absorption is assumed to occur on 10/1/12. Future LRWTP loan payments are cancelled as of that date. WUD increases its depreciation by \$4.5M when absorbing the GUA.

GUA rates are as indexed on 10/1/11 under the terms of the Interlocal Agreement.

Operating income is calculated AFTER depreciation. Net income is calculated AFTER interest expense.

All absorption options assume \$5M annual capital investment in the Glades Service Area FY2013-FY2017 and WUD deferral of \$12.5M in capital projects FY2013-FY2017

2 The original County Position assumes GUA rates are indexed at 100% of the CPI each year beginning 10/1/12 (assumed 4% per year).

3 The Tri-Cities position is defined to be a 5-year rampdown to WUD rates, with rate parity achieved in 2017 (Year 5).
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5 Year-end unrestricted cash balance is that cash not encumbered for capital projects in progress at the end of the fiscal year.

	TABLE 3 - W	UD Baseline Fo	recasted Incom	e		
	2012	2013 -	2014	2015	2016	2017
		1	2	3	4	5
Customer Account Fee	928,000	932,594	937,188	943,926	952,093	960,261
Water Base Facility Fee	33,598,597	34,944,921	36,101,237	37,339,294	38,692,937	40,125,760
Wastewater Base Facility Fee	37,723,497	39,232,201	40,528,048	41,915,581	43,432,782	45,038,791
Water Commodity	36,613,778	37,754,569	39,016,436	40,367,766	41,845,673	43,410,222
Wastewater Commodity	26,139,299	27,197,989	28,107,424	29,081,336	30,146,472	31,274,052
Reclaimed Water	3,943,000	4,072,113	4,194,526	4,320,787	4,450,935	4,585,013
Bulk Sales Agreements	4,383,000	3,937,707	4,023,292	4,301,765	3,713,365	3,814,816
GUA Contract Services Revenue	9,316,000	9,642,060	9,979,532	10,328,816	10,690,324	11,064,486
Glades Service Area Online Fees	-	-	-	-	-	-
Meter Sales	385,000	323,190	323,190	474,012	574,560	574,560
Late Fees	1,431,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Pretreatment Fees	998,000	1,007,980	1,018,060	1,028,240	1,038,523	1,048,908
Other	1,879,000	1,898,000	1,917,000	1,936,000	1,955,000	1,975,000
Total Operating Revenue	157,338,172	162,443,324	167,645,933	173,537,524	178,992,664	185,371,869
Operating Expense w/o Depreciation	103,104,100	106,093,953	109,277,012	113,763,107	117,185,741	120,712,702
GUA Contractual Services	9,316,000	9,642,060	9,979,532	10,328,816	10,690,324	11,064,486
Glades Service Area O&M Expense	-	-	-	-	-	-
Equity interest in joint venture net loss	1,576,000	1,576,000	1,576,000	1,576,000	1,576,000	1,576,000
Bad Debt Expense	720,000	720,000	720,000	720,000	720,000	720,000
Net op exp before deprec	114,716,100	118,032,013	121,552,544	126,387,922	130,172,065	134,073,188
Depreciation	42,877,000	43,635,900	44,495,300	45,282,600	45,995,600	46,692,600
Operating Income (Loss)	(254,928)	775,411	1,598,090	1,867,001	2,824,999	4,606,081
Non-Operating:						
Guaranteed revenue	2,926,891	3,565,420	4,217,015	4,904,497	5,282,753	5,441,235
Interest income	4,713,000	4,112,519	4,029,530	3,913,576	3,930,569	4,065,097
Interest Expense	(9,655,888)	(9,362,188)	(9,044,338)	(8,796,838)	(8,508,113)	(8,216,675
Engineering fees	327,000	327,000	479,600	581,333	581,333	581,333
Engineering Expenses	(629,000)	(654,160)	(680,326)	(707,539)	(735,841)	(765,275
Nextera Bond Interest and Coverage	4,697,759	4,642,296	4,569,937	4,494,280	4,411,145	4,343,920
Other	250,000	250,000	250,000	250,000	250,000	250,000
Total Non-Op Income	2,629,762	2,880,887	3,821,418	4,639,310	5,211,846	5,699,635
Net Income	2,374,834	3,656,298	5,419,508	6,506,311	8,036,845	10,305,716

AT	BLE 4 - WUD B	aseline Forecas	sted Cash Flows			
	2012	2013 1	2014 2	2015 3	2016 4	2017 -5
Cash received from customers	157,338,172	162,443,324	167,645,933	173,537,524	178,992,664	185,371,86
Cash disbursements for operating expenses	(114,716,100)	(118,032,013)	(121,552,544)	(126,387,922)	(130,172,065)	(134,073,18
Net cash provided by operating activities	42,622,072	44,411,311	46,093,390	47,149,601	48,820,599	51,298,68
Capital Projects	(37,945,000)	(42,970,000)	(39,365,000)	(35,650,000)	(34,850,000)	(40,000,00
Series 2009 Bond Extraordinary Call	0	0	0	0	0	
Reimbursement from GUA for capital projects	0	0	0	0	0	
Plus prior year payables and retainage	(6,716,610)	(3,794,500)	(4,297,000)	(3,936,500)	(3,565,000)	(3,485,00
Less current year payables & retainage	3,794,500	4,297,000	3,936,500	3,565,000	3,485,000	4,000,00
Capital expenditures (cash)	(40,867,110)	(42,467,500)	(39,725,500)	(36,021,500)	(34,930,000)	(39,485,00
Contributed Capital-developers and customer	5					
Connection fees	4,500,000	4,500,000	4,500,000	6,600,000	8,000,000	8,000,00
Guaranteed revenue	2,926,891	3,565,420	4,217,015	4,904,497	5,282,753	5,441,23
FPL Capital Fee	1,110,000	1,155,000	1,210,000	1,270,000	1,340,000	1,390,00
Other	0	0	0	0	0	
Contributed Capital-other governments	1,067,000	192,500	110,000	82,500	82,500	82,50
Debt service	(16,120,888)	(16,102,188)	(14,929,338)	(14,921,838)	(14,928,113)	(14,921,67
Machinery & equipment purchases	(1,081,000)	(2,993,000)	(3,136,664)	(3,287,224)	(3,445,011)	(3,610,37
ECR Debt Service	(319,212)	(3,214,365)	(3,224,796)	(3,235,228)	(3,256,091)	(3,280,16
ECR R&R (Fund 471)	(1,049,383)	(1,049,383)	(1,049,383)	(1,049,383)	(1,049,383)	(1,049,38
Grants and Other	4,192,900	0	0	0	0	
Special Assessment principal	1,055,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,00
Net cash used by capital & financing	(44,585,801)	(55,313,516)	(50,928,666)	(44,558,175)	(41,803,344)	(46,332,85
Interest income	2,454,577	2,112,519	2,029,530	1,913,576	1,930,569	2,065,09
Net cash provided by investing activities	2,454,577	2,112,519	2,029,530	1,913,576	1,930,569	2,065,09
Net increase (decrease) in cash	490,847	(8,789,686)	(2,805,745)	4,505,003	8,947,824	7,030,92
Beginning total cash balance	105,380,514	105,871,360	97,081,674	94,275,929	98,780,932	107,728,75
Ending total cash balance	105,871,360	97,081,674	94,275,929	98,780,932	107,728,755	114,759,67
Restricted Cash per financial statements [3]	(28,642,738)	(30,282,288)	(27,919,788)	(26,686,338)	(26,428,613)	(28,121,67
Unrestricted Cash per financial statements	77,228,623	66,799,387	66,356,141	72,094,594	81,300,143	86,638,00

TABLE:	5 - WUD Baselin	ne Forecasted D	ebt Service Co	verage		
	2012	2013 1	2014 2	2015 3	2016 4	2017 5
Operating Revenue						
Charges for Services	155,459,172	160,545,324	165,728,933	171,601,524	177,037,664	183,396,86
Other	<u>1,879,000</u>	<u>1,898,000</u>	<u>1,917,000</u>	<u>1,936,000</u>	<u>1,955,000</u>	<u>1,975,00</u>
Total	157,338,172	162,443,324	167,645,933	173,537,524	178,992,664	185,371,86
Operating Expenses	114,716,100	118,032,013	121,552,544	126,387,922	130,172,065	134,073,188
Net Operating Income	42,622,072	44,411,311	46,093,390	47,149,601	48,820,599	51,298,681
Non-Operating Revenue (Expense)						
Guaranteed Revenues	2,926,891	3,565,420	4,217,015	4,904,497	5,282,753	5,441,23
Interest Income	4,713,000	4,112,519	4,029,530	3,913,576	3,930,569	4,065,092
FPL Capital Fees	1,110,000	1,155,000	1,210,000	1,270,000	1,340,000	1,390,00
FPL Interest, Coverage & R&R Fees	4,697,759	4,642,296	4,569,937	4,494,280	4,411,145	4,343,92
Miscellaneous	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,00</u>
	13,697,650	13,725,234	14,276,482	14,832,354	15,214,466	15,490,25
Net Revenues Available for Debt Service	56,319,721	58,136,545	60,369,872	61,981,955	64,035,065	66,788,93
Connection Fees Available for Debt Service	4,500,000	4,500,000	4,500,000	6,600,000	8,000,000	8,000,000
Net Revenues and Connection Fees	60,819,721	62,636,545	64,869,872	68,581,955	72,035,065	74,788,93
Long-Term Debt Service	16,120,888	16,102,188	14,929,338	14,921,838	14,928,113	14,921,67
Coverage:						
Including Available Connection Fees	3.77	3.89	4.35	4.60	4.83	5.0
Excluding Available Connection Fees	3.49	3.61	4.04	4.15	4.29	4.4

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TABLE 6 - INITIAL COUNTY POSITION - \	VUD Forecasted I	VUD Forecasted Income with Indexed GUA Rates Applyin				ving to Glades Service Area Customers			
	2012	2013 1	2014 2	2015 3	2016 4	2017 5			
Customer Account Fee	928,000	932,594	937,188	943,926	952,093	960,261			
Water Base Facility Fee	33,598,597	34,944,921	36,101,237	37,339,294	38,692,937	40,125,760			
Wastewater Base Facility Fee	37,723,497	39,232,201	40,528,048	41,915,581	43,432,782	45,038,791			
Water Commodity	36,613,778	37,754,569	39,016,436	40,367,766	41,845,673	43,410,222			
Wastewater Commodity	26,139,299	27,197,989	28,107,424	29,081,336	30,146,472	31,274,052			
Reclaimed Water	3,943,000	4,072,113	4,194,526	4,320,787	4,450,935	4,585,013			
Bulk Sales Agreements	4,383,000	3,937,707	4,023,292	4,301,765	3,713,365	3,814,816			
GUA Contract Services Revenue	9,316,000		_	-	-	-			
Glades Service Area Online Fees	-	12,018,530	12,645,303	13,298,866	13,980,261	14,545,120			
Meter Sales	385,000	323,190	323,190	474,012	574,560	574,560			
Late Fees	1,431,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000			
Pretreatment Fees	998,000	1,007,980	1,018,060	1,028,240	1,038,523	1,048,908			
Other	1,879,000	1,898,000	1,917,000	1,936,000	1,955,000	1,975,000			
Total Operating Revenue	157,338,172	164,819,794	170,311,704	176,507,574	182,282,601	188,852,503			
Operating Expense w/o Depreciation	103,104,100	106,093,953	109,277,012	113,763,107	117,185,741	120,712,702			
GUA Contractual Services	9,316,000	-	-	-	-	-			
Glades Service Area O&M Expense		9,595,480	9,883,344	10,179,845	10,485,240	10,799,797			
Equity interest in joint venture net loss	1,576,000	1,576,000	1,576,000	1,576,000	1,576,000	1,576,000			
Bad Debt Expense	720,000	720,000	720,000	720,000	720,000	720,000			
Net op exp before deprec	114,716,100	117,985,433	121,456,356	126,238,951	129,966,981	133,808,500			
Depreciation	42,877,000	48,135,900	49,045,300	49,882,600	50,645,600	51,392,600			
Operating Income (Loss)	(254,928)	(1,301,539)	(189,952)	386,022	1,670,020	3,651,404			
Non-Operating:	i	·							
Guaranteed revenue	2,926,891	3,565,420	4,217,015	4,904,497	5,282,753	5,441,23			
Interest income	4,713,000	4,112,519	4,006,898	3,846,340	3,817,356	3,907,20			
Interest Expense	(9,655,888)	(10,990,077)	(10,738,068)	(11,078,997)	(10,870,806)	(10,663,160			
Engineering fees	327,000	327,000	479,600	581,333	581,333	581,33			
Engineering Expenses	(629,000)	(654,160)	(680,326)	(707,539)	(735,841)	(765,27			
Nextera Bond Interest and Coverage	4,697,759	4,642,296	4,569,937	4,494,280	4,411,145	4,343,920			
Other	250,000	250,000	250,000	250,000	250,000	250,000			
Total Non-Op Income	2,629,762	1,252,997	2,105,055	2,289,915	2,735,939	3,095,260			
Net Income	2,374,834	(48,542)	1,915,104	2,675,937	4,405,960	6,746,664			

TABLE 7 - INITIAL COUNTY POSITION - WUD Fo	recasted Cash F	lows with Inde>	ed GUA Rates	Applying to Gl	ades Service Ar	ea Customers
	2012	2013 _1	2014 2	2015 <i>3</i>	2016 4	2017 5
Cash received from customers	157,338,172	164,819,794	170,311,704	176,507,574	182,282,601	188,852,503
Cash disbursements for operating expenses	(114,716,100)	(117,985,433)	(121,456,356)	(126,238,951)	(129,966,981)	(133,808,500)
Net cash provided by operating activities	42,622,072	46,834,361	48,855,348	50,268,622	52,315,620	55,044,004
Capital Projects	(37,945,000)	(45,470,000)	(41,865,000)	(38,150,000)	(37,350,000)	(42,500,000)
Series 2009 Bond Extraordinary Call	0	0	0	0	0	0
Reimbursement from GUA for capital projects	0	0	0	0	0	0
Plus prior year payables and retainage	(6,716,610)	(3,794,500)	(4,547,000)	(4,186,500)	(3,815,000)	(3,735,000)
Less current year payables & retainage	3,794,500	4,547,000	4,186,500	3,815,000	3,735,000	4,250,000
Capital expenditures (cash)	(40,867,110)	(44,717,500)	(42,225,500)	(38,521,500)	(37,430,000)	(41,985,000)
Contributed Capital-developers and customers						
Connection fees	4,500,000	4,500,000	4,500,000	6,600,000	8,000,000	8,000,000
Guaranteed revenue	2,926,891	3,565,420	4,217,015	4,904,497	5,282,753	5,441,235
FPL Capital Fee	1,110,000	1,155,000	1,210,000	1,270,000	1,340,000	1,390,000
Other	0	0	0	0	0	0
Contributed Capital-other governments	1,067,000	192,500	110,000	82,500	82,500	82,500
Debt service	(16,120,888)	(18,538,521)	(17,365,651)	(17,874,328)	(17,876,964)	(17,865,953)
Machinery & equipment purchases	(1,081,000)	(2,993,000)	(3,136,664)	(3,287,224)	(3,445,011)	(3,610,371)
ECR Debt Service	(319,212)	(3,214,365)	(3,224,796)	(3,235,228)	(3,256,091)	(3,280,163)
ECR R&R (Fund 471)	(1,049,383)	(1,049,383)	(1,049,383)	(1,049,383)	(1,049,383)	(1,049,383)
Grants and Other	4,192,900	0	. 0	0	0	0
Special Assessment principal	1,055,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
Net cash used by capital & financing	(44,585,801)	(59,999,849)	(55,864,979)	(50,010,665)	(47,252,195)	(51,777,135)
Interest income	2,454,577	2,112,519	2,006,898	1,846,340	1,817,356	1,907,207
Net cash provided by investing activities	2,454,577	2,112,519	2,006,898	1,846,340	1,817,356	1,907,207
Net increase (decrease) in cash	490,847	(11,052,969)	(5,002,733)	2,104,297	6,880,781	5,174,075
Beginning total cash balance	105,380,514	105,871,360	94,818,391	89,815,658	91,919,955	98,800,736
Ending total cash balance	105,871,360	94,818,391	89,815,658	91,919,955	98,800,736	103,974,811
Restricted Cash per financial statements [3]	(28,642,738)	(33,543,621)	(31,181,101)	(30,463,828)	(30,202,464)	(31,890,953)
Unrestricted Cash per financial statements	77,228,623	61,274,770	58,634,556	61,456,126	68,598,272	72,083,859

	LE 8 - INITIAL COUNTY POSITION - WUD Forecaste	ed Debt Service Covera	ige with Indexe	d GUA Rates A	pplying to Glac	des Service Area	a Customers
01.06.2012		2012	2013 1	2014 2	2015 3	2016 4	2017 5
Opera	ting Revenue						
	arges for Services	155,459,172	162,921,794	168,394,704	174,571,574	180,327,601	186,877,503
Otł	ner	<u>1,879,000</u>	<u>1,898,000</u>	<u>1,917,000</u>	<u>1,936,000</u>	<u>1,955,000</u>	<u>1,975,000</u>
Total		157,338,172	164,819,794	170,311,704	176,507,574	182,282,601	188,852,503
Opera	ting Expenses	114,716,100	117,985,433	121,456,356	126,238,951	129,966,981	133,808,500
Net O	perating Income	42,622,072	46,834,361	48,855,348	50,268,622	52,315,620	55,044,004
.Non-C	Dperating Revenue (Expense)						
	aranteed Revenues	2,926,891	3,565,420	4,217,015	4,904,497	5,282,753	5,441,235
Inte	erest Income	4,713,000	4,112,519	4,006,898	3,846,340	3,817,356	3,907,207
FPI	. Capital Fees	1,110,000	1,155,000	1,210,000	1,270,000	1,340,000	1,390,000
FPI	Interest, Coverage & R&R Fees	4,697,759	4,642,296	4,569,937	4,494,280	4,411,145	4,343,920
Mis	scellaneous	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
		13,697,650	13,725,234	14,253,849	14,765,118	15,101,253	15,332,362
Net Re	evenues Available for Debt Service	56,319,721	60,559,595	63,109,198	65,033,740	67,416,874	70,376,365
Conne	ection Fees Available for Debt Service	4,500,000	4,500,000	4,500,000	6,600,000	8,000,000	8,000,000
Net Re	evenues and Connection Fees	60,819,721	65,059,595	67,609,198	71,633,740	75,416,874	78,376,365
Long-	Term Debt Service	16,120,888	18,538,521	17,365,651	17,874,328	17,876,964	17,865,953
Cover	age:						
	uding Available Connection Fees	3.77	3.51	3.89	4.01	4.22	4.39
Exe	cluding Available Connection Fees	3.49	3.27	3.63	3.64	3.77	3.94

01.06.2012

TABLE 9 - INITIAL CITIES	S POSITION - WL	JD Forecasted I	ncome with 5-ye	ear Rampdown	to WUD Rates	
	2012	2013	2014	2015	2016	2017
		1	2	3	4	5
Customer Account Fee	928,000	932,594	937,188	943,926	952,093	960,26 ⁻
Water Base Facility Fee	33,598,597	34,944,921	36,101,237	37,339,294	38,692,937	40,125,760
Wastewater Base Facility Fee	37,723,497	39,232,201	40,528,048	41,915,581	43,432,782	45,038,79
Water Commodity	36,613,778	37,754,569	39,016,436	40,367,766	41,845,673	43,410,22
Wastewater Commodity	26,139,299	27,197,989	28,107,424	29,081,336	30,146,472	31,274,05
Reclaimed Water	3,943,000	4,072,113	4,194,526	4,320,787	4,450,935	4,585,01
Bulk Sales Agreements	4,383,000	3,937,707	4,023,292	4,301,765	3,713,365	3,814,81
GUA Contract Services Revenue	9,316,000	-	-	-	-	_
Glades Service Area Online Fees	-	11,127,181	10,670,236	10,213,291	9,756,347	9,299,40
Veter Sales	385,000	323,190	323,190	474,012	574,560	574,56
Late Fees	1,431,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,00
Pretreatment Fees	998,000	1,007,980	1,018,060	1,028,240	1,038,523	1,048,90
Other	1,879,000	1,898,000	1,917,000	1,936,000	1,955,000	1,975,00
Total Operating Revenue	157,338,172	163,928,445	168,336,637	173,421,999	178,058,687	183,606,78
Operating Expense w/o Depreciation	103,104,100	106,093,953	109,277,012	113,763,107	117,185,741	120,712,70
GUA Contractual Services	9,316,000	-	-	-	-	-
Glades Service Area O&M Expense	-	9,595,480	9,883,344	10,179,845	10,485,240	10,799,79
Equity interest in joint venture net loss	1,576,000	1,576,000	1,576,000	1,576,000	1,576,000	1,576,00
Bad Debt Expense	720,000	720,000	720,000	720,000	720,000	720,00
Net op exp before deprec	114,716,100	117,985,433	121,456,356	126,238,951	129,966,981	133,808,50
Depreciation	42,877,000	48,135,900	49,045,300	49,882,600	50,645,600	51,392,60
Operating Income (Loss)	(254,928)	(2,192,888)	(2,165,019)	(2,699,552)	(2,553,894)	(1,594,31
Non-Operating:						
Guaranteed revenue	2,926,891	3,565,420	4,217,015	4,904,497	5,282,753	5,441,23
Interest income	4,713,000	4,112,519	3,997,984	3,808,674	3,728,617	3,744,10
Interest Expense	(9,655,888)	(10,990,077)	(10,738,068)	(11,078,997)	(10,870,806)	(10,663,16
Engineering fees	327,000	327,000	479,600	581,333	581,333	581,33
Engineering Expenses	(629,000)	(654,160)	(680,326)	(707,539)	(735,841)	(765,27
Nextera Bond Interest and Coverage	4,697,759	4,642,296	4,569,937	4,494,280	4,411,145	4,343,92
Other	250,000	250,000	250,000	250,000	250,000	250,00
Total Non-Op Income	2,629,762	1,252,997	2,096,142	2,252,248	2,647,200	2,932,16
Net Income	2,374,834	(939,891)	(68,877)	(447,304)	93,306	1,337,84

01.06.2012

TABLE 10 - INITIAL CITIES POS	ITION - WUD F	orecasted Cas	n Flows with 5-y	ear Rampdown	to WUD Rates	
	2012	2013 1	2014 2	2015 3	2016 4	2017 5
Cash received from customers	157,338,172	163,928,445	168,336,637	173,421,999	178,058,687	183,606,785
Cash disbursements for operating expenses	(114,716,100)	(117,985,433)	(121,456,356)	(126,238,951)	(129,966,981)	(133,808,500
Net cash provided by operating activities	42,622,072	45,943,012	46,880,281	47,183,048	48,091,706	49,798,285
Capital Projects	(37,945,000)	(45,470,000)	(41,865,000)	(38,150,000)	(37,350,000)	(42,500,000
Series 2009 Bond Extraordinary Call	0	0	· 0	0	0	. (
Reimbursement from GUA for capital projects	0	0	0	0	0	(
Plus prior year payables and retainage	(6,716,610)	(3,794,500)	(4,547,000)		(3,815,000)	(3,735,000
Less current year payables & retainage	3,794,500	4,547,000	4,186,500	3,815,000	3,735,000	4,250,000
Capital expenditures (cash)	(40,867,110)	(44,717,500)	(42,225,500)	(38,521,500)	(37,430,000)	(41,985,000
Contributed Capital-developers and customer	s					
Connection fees	4,500,000	4,500,000	4,500,000	6,600,000	8,000,000	8,000,000
Guaranteed revenue	2,926,891	3,565,420	4,217,015	4,904,497	5,282,753	5,441,23
FPL Capital Fee	1,110,000	1,155,000	1,210,000	1,270,000	1,340,000	1,390,00
Other	0	0	0	0	0	. (
Contributed Capital-other governments	1,067,000	192,500	110,000	82,500	82,500	82,500
Debt service	(16,120,888)	(18,538,521)	(17,365,651)	(17,874,328)	(17,876,964)	(17,865,953
Machinery & equipment purchases	(1,081,000)	(2,993,000)	(3,136,664)	(3,287,224)	(3,445,011)	(3,610,37
ECR Debt Service	(319,212)	(3,214,365)	(3,224,796)	(3,235,228)	(3,256,091)	(3,280,16
ECR R&R (Fund 471)	(1,049,383)	(1,049,383)	(1,049,383)	(1,049,383)	(1,049,383)	(1,049,38
Grants and Other	4,192,900	0	0	0	0	
Special Assessment principal	1,055,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,00
Net cash used by capital & financing	(44,585,801)	(59,999,849)	(55,864,979)		(47,252,195)	(51,777,13
Interest income	2,454,577	2,112,519	1,997,984	1,808,674	1,728,617	1,744,10
Net cash provided by investing activities	2,454,577	2,112,519	1,997,984	1,808,674	1,728,617	1,744,10
Net increase (decrease) in cash	490,847	(11,944,319)				(234,74
Beginning total cash balance	105,380,514	105,871,360	93,927,042	86,940,328	85,921,384	88,489,51
Ending total cash balance	105,871,360	93,927,042	86,940,328	85,921,384	88,489,512	88,254,77
Restricted Cash per financial statements [3]	(28,642,738)	(33,543,621)			(30,202,464)	
Unrestricted Cash per financial statements	77,228,623	60,383,420	55,759,226	55,457,555	58,287,048	56,363,81

TABLE 11 - INITIAL CITIES POSITION	- WUD Forecast	ted Debt Servic	e Coverage wit	h 5-year Rampo	down to WUD [Rates
	2012	2013 1	2014 2	2015 3	2016 4	2017 5
Operating Revenue						
Charges for Services	155,459,172	162,030,445	166,419,637	171,485,999	176,103,687	181,631,785
Other	1,879,000	1,898,000	1,917,000	<u>1,936,000</u>	1,955,000	1,975,000
Total	157,338,172	163,928,445	168,336,637	173,421,999	178,058,687	183,606,785
Operating Expenses	114,716,100	117,985,433	121,456,356	126,238,951	129,966,981	133,808,500
Net Operating Income	42,622,072	45,943,012	46,880,281	47,183,048	48,091,706	49,798,285
Non-Operating Revenue (Expense)						
Guaranteed Revenues	2,926,891	3,565,420	4,217,015	4,904,497	5,282,753	5,441,235
Interest Income	4,713,000	4,112,519	3,997,984	3,808,674	3,728,617	3,744,109
FPL Capital Fees	1,110,000	1,155,000	1,210,000	1,270,000	1,340,000	1,390,000
FPL Interest, Coverage & R&R Fees	4,697,759	4,642,296	4,569,937	4,494,280	4,411,145	4,343,920
Miscellaneous	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
	13,697,650	13,725,234	14,244,936	14,727,452	15,012,514	15,169,264
Net Revenues Available for Debt Service	56,319,721	59,668,246	61,125,217	61,910,499	63,104,220	64,967,549
Connection Fees Available for Debt Service	4,500,000	4,500,000	4,500,000	6,600,000	8,000,000	8,000,000
Net Revenues and Connection Fees	60,819,721	64,168,246	65,625,217	68,510,499	71,104,220	72,967,549
Long-Term Debt Service	16,120,888	18,538,521	17,365,651	17,874,328	17,876,964	17,865,953
Coverage:						
Including Available Connection Fees	3.77	3.46	3.78	3.83	3.98	4.08
Excluding Available Connection Fees	3.49	3.22	3.52	3.46	3.53	3.64

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TABLE 12 - COUNTY RESPONSE - \	VUD Forecasted	Income with Fr	ozen Glades Se	rvice Area Rates	Until WUD+7%	o Catchup
	2012	2013	2014	2015	2016	2017
		1	2	3	4	5
Customer Account Fee	928,000	932,594	937,188	943,926	952,093	960,261
Water Base Facility Fee	33,598,597	34,944,921	36,101,237	37,339,294	38,692,937	40,125,760
Wastewater Base Facility Fee	37,723,497	39,232,201	40,528,048	41,915,581	43,432,782	45,038,791
Water Commodity	36,613,778	37,754,569	39,016,436	40,367,766	41,845,673	43,410,222
Wastewater Commodity	26,139,299	27,197,989	28,107,424	29,081,336	30,146,472	31,274,052
Reclaimed Water	3,943,000	4,072,113	4,194,526	4,320,787	4,450,935	4,585,013
Bulk Sales Agreements	4,383,000	3,937,707	4,023,292	4,301,765	3,713,365	3,814,816
GUA Contract Services Revenue	9,316,000	-	-	-	-	-
Glades Service Area Online Fees	-	11,584,126	11,584,126	11,584,126	11,584,126	11,584,126
Meter Sales	385,000	323,190	323,190	474,012	574,560	574,560
Late Fees	1,431,000	1,500,000	1,500,000	1,500,000	1,500,000	1,500,000
Pretreatment Fees	998,000	1,007,980	1,018,060	1,028,240	1,038,523	1,048,908
Other	1,879,000	1,898,000	1,917,000	1,936,000	1,955,000	1,975,000
Total Operating Revenue	157,338,172	164,385,389	169,250,527	174,792,833	179,886,466	185,891,509
Operating Expense w/o Depreciation	103,104,100	106,093,953	109,277,012	113,763,107	117,185,741	120,712,702
GUA Contractual Services	9,316,000	100,073,733	107,277,012	-	-	
Glades Service Area O&M Expense		9,595,480	9,883,344	10,179,845	10,485,240	10,799,797
Equity interest in joint venture net loss	1,576,000	1,576,000	1,576,000	1,576,000	1,576,000	1,576,000
Bad Debt Expense	720,000	720,000	720,000	720,000	720,000	720,000
Net op exp before deprec	114,716,100	117,985,433	121,456,356	126,238,951	129,966,981	133,808,500
Depreciation	42,877,000	48,135,900	49,045,300	49,882,600	50,645,600	51,392,600
Operating Income (Loss)	(254,928)	(1,735,944)	(1,251,129)	(1,328,718)	(726,115)	690,409
Non-Operating: Guaranteed revenue	2,926,891	3,565,420	4,217,015	4,904,497	5,282,753	5,441,235
Interest income	4,713,000	4,112,519	4,002,553	3,826,997	3,770,017	3,818,092
Interest Expense	(9,655,888)	(10,990,077)	(10,738,068)	(11,078,997)	(10,870,806)	(10,663,160)
Engineering fees	327,000	327,000	479,600	581,333	581,333	581,333
Engineering Expenses	(629,000)	(654,160)	(680,326)	(707,539)	(735,841)	(765,275)
Nextera Bond Interest and Coverage	4,697,759	4,642,296	4,569,937	4,494,280	4,411,145	4,343,920
Other	4,697,759 250,000	4,642,296 250,000	4,569,757 250,000	4,474,280 250,000	4,411,145 250,000	4,343,720
	2,629,762	1,252,997	2,100,711	2,270,572	2,688,600	3,006,145
Total Non-Op Income Net Income	2,829,762	(482,947)	849,582	941,854	1,962,485	3,696,554
ivet income	2,3/4,034	(402,747)	047,302	741,004	1,702,400	5,070,554

TABLE 13 - COUNTY RESPONSE - WUD F	orecasted Cash	Flows with Fro	zen Glades Ser	vice Area Rate	s Until WUD+79	% Catchup
	2012	2013 1	2014 2	2015 3	2016 4	2017 5
Cash received from customers	157,338,172	164,385,389	169,250,527	174,792,833	179,886,466	185,891,509
Cash disbursements for operating expenses	(114,716,100)	(117,985,433)	(121,456,356)	(126,238,951)		(133,808,500
Net cash provided by operating activities	42,622,072	46,399,956	47,794,171	48,553,882	49,919,485	52,083,009
Capital Projects	(37,945,000)	(45,470,000)	(41,865,000)	(38,150,000)	(37,350,000)	(42,500,000
Series 2009 Bond Extraordinary Call	0	0	0	0	0	0
Reimbursement from GUA for capital projects	0	0	0	0	0	C
Plus prior year payables and retainage	(6,716,610)	(3,794,500)	(4,547,000)	(4,186,500)		(3,735,000
Less current year payables & retainage	3,794,500	4,547,000	4,186,500	3,815,000	3,735,000	4,250,000
Capital expenditures (cash)	(40,867,110)	(44,717,500)	(42,225,500)	(38,521,500)	(37,430,000)	(41,985,000
Contributed Capital-developers and customer	s					
Connection fees	4,500,000	4,500,000	4,500,000	6,600,000	8,000,000	8,000,000
Guaranteed revenue	2,926,891	3,565,420	4,217,015	4,904,497	5,282,753	5,441,235
FPL Capital Fee	1,110,000	1,155,000	1,210,000	1,270,000	1,340,000	1,390,000
Other	0	0	0	0	0	(
Contributed Capital-other governments	1,067,000	192,500	110,000	82,500	82,500	82,500
Debt service	(16,120,888)	(18,538,521)	(17,365,651)	(17,874,328)	(17,876,964)	(17,865,953
Machinery & equipment purchases	(1,081,000)	(2,993,000)	(3,136,664)	(3,287,224)	(3,445,011)	(3,610,371
ECR Debt Service	(319,212)	(3,214,365)	(3,224,796)	(3,235,228)	(3,256,091)	(3,280,163
ECR R&R (Fund 471)	(1,049,383)	(1,049,383)	(1,049,383)	(1,049,383)	(1,049,383)	(1,049,383
Grants and Other	4,192,900	0	0	0	0	C
Special Assessment principal	1,055,000	1,100,000	1,100,000	1,100,000	1,100,000	1,100,000
Net cash used by capital & financing	(44,585,801)	(59,999,849)	(55,864,979)	(50,010,665)	(47,252,195)	(51,777,135
Interest income	2,454,577	2,112,519	2,002,553	1,826,997	1,770,017	1,818,092
Net cash provided by investing activities	2,454,577	2,112,519	2,002,553	1,826,997	1,770,017	1,818,092
Net increase (decrease) in cash	490,847	(11,487,374)		370,214	4,437,306	2,123,966
Beginning total cash balance	105,380,514	105,871,360	94,383,986	88,315,731	88,685,945	93,123,252
Ending total cash balance	105,871,360	94,383,986	88,315,731	88,685,945	93,123,252	95,247,217
Restricted Cash per financial statements [3]	(28,642,738)	(33,543,621)		(30,463,828)		(31,890,95
Unrestricted Cash per financial statements	77,228,623	60,840,365	57,134,630	58,222,117	62,920,788	63,356,26

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TABLE 14 - COUNTY RESPONSE WUD Forecas	ted Debt Service	Coverage with	Frozen Glades	Service Area R	ates Until WUD	+7% Catchup
	2012	2013 1	2014 <i>2</i>	2015 3	2016 4	2017 5
Operating Revenue						
Charges for Services	155,459,172	162,487,389	167,333,527	172,856,833	177,931,466	183,916,509
Other	1,879,000	1,898,000	<u>1,917,000</u>	1,936,000	1,955,000	1,975,000
Total	157,338,172	164,385,389	169,250,527	174,792,833	179,886,466	185,891,509
Operating Expenses	114,716,100	117,985,433	121,456,356	126,238,951	129,966,981	133,808,500
Net Operating Income	42,622,072	46,399,956	47,794,171	48,553,882	49,919,485	52,083,009
Non-Operating Revenue (Expense)						
Guaranteed Revenues	2,926,891	3,565,420	4,217,015	4,904,497	5,282,753	5,441,235
Interest Income	4,713,000	4,112,519	4,002,553	3,826,997	3,770,017	3,818,092
FPL Capital Fees	1,110,000	1,155,000	1,210,000	1,270,000	1,340,000	1,390,000
FPL Interest, Coverage & R&R Fees	4,697,759	4,642,296	4,569,937	4,494,280	4,411,145	4,343,920
Miscellaneous	250,000	250,000	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>	<u>250,000</u>
	13,697,650	13,725,234	14,249,505	14,745,775	15,053,914	15,243,247
Net Revenues Available for Debt Service	56,319,721	60,125,191	62,043,676	63,299,657	64,973,399	67,326,256
Connection Fees Available for Debt Service	4,500,000	4,500,000	4,500,000	6,600,000	8,000,000	8,000,000
Net Revenues and Connection Fees	60,819,721	64,625,191	66,543,676	69,899,657	72,973,399	75,326,256
Long-Term Debt Service	16,120,888	18,538,521	17,365,651	17,874,328	17,876,964	17,865,953
Coverage:						
Including Available Connection Fees	3.77	3.49	3.83	3.91	4.08	4.22
Excluding Available Connection Fees	3.49	3.24	3.57	3.54	3.63	3.77

South Bay Issues

The Board will recall that County staff proposed a set of negotiable terms upon which to condition the takeover of the GUA by the County Water Utilities Department (WUD). Negotiations with the cities and reconsideration of the fiscal impact of some areas of disagreement resulted in changes in the County position that were favorable to the cities. While there will be a fiscal impact on WUD, we continue to think this is tolerable in these circumstances. Belle Glade and Pahokee found that the final negotiated terms sufficiently satisfied their concerns about municipal revenues and rates for their constituents, and their city councils passed acceptance resolutions.

South Bay has not expressed objection to the financial terms, but rather insists that they have an option to leave the County system within five (5) years.

Why? - Seemingly based on South Bay's speculation that they will have a better financial result and more control in the future by building and operating their own facilities, perhaps as a result of potential growth tied to the inland port.

Why is the "option" a problem? - 1) It doesn't allow us to assure our current or future investment on behalf of South Bay in the system will be in useful service in the future. 2) It treats the cities disparately and it is critical to Pahokee and Belle Glade that all of the cities and their constituents be treated the same. 3) It sets up a potential split of the current system with problems that cannot be anticipated at this time.

Why is the South Bay position not the best choice for them? - 1) The current proposal assures their constituents quality service with a rate freeze probably for a decade and future stability at countywide rates. 2) The current proposal assures that all future utility development needs for the inland port or other projects will be met under County policies. 3) All revenue accruing to the cities thru the host and franchise fees will continue and will increase in the future if development occurs which increases water demand. 4) Whatever ownership alternative they might foresee in the future cannot produce better results for them. 5) Failure to accept these terms, absent another solution, will result in a GUA default. It is impossible to predict the impact of a default, but it almost certainly means loss of control and termination of host fees.

Summary of Negotiated Terms

GUA Negotiations

	Initial County Conditions	Negotiated Conditions accepted by Pahokee and Belle Glade
Rates	Current GUA Rates Indexed Annually	Current GUA Rates, no indexing, frozen until 7% over indexed County Rates (about 8 years), then indexed with County Rates
Host Fees	Eliminated after 5 years (7%, 5%, 3%, 1%, 0)	7% Host fee retained, paid for by Glades Area Rate set 7% above County Rate after catch-up period
RTS Charge	Adopt County RTS Rate Maintain Perpetuity of Service	Same
Reconnect Fee	Full Connection Fees due if RTS discontinued	Reconnect Fee limited to ERC's above and beyond those originally connected Trade-in on one- to-one ERC basis
Payment	Single Belle Glade Central Payment Location	Provisions for Payment Center located in each city

Attachment 6