

<input checked="" type="checkbox"/>	Consent	<input type="checkbox"/>	Regular
<input type="checkbox"/>	Ordinance	<input type="checkbox"/>	Public Hearing

Submitted By: PALM BEACH COUNTY CRIMINAL JUSTICE COMMISSION
Submitted For: PALM BEACH COUNTY CRIMINAL JUSTICE COMMISSION

Motion and Title: Staff recommends motion to: **(A) Ratify** the signature of the Mayor on the approval of the Second Chance Act Reentry Program for Adults with Co-Occurring Substance Abuse and Mental Disorders Grant Application to the U.S. Department of Justice (DOJ), Office of Justice Programs (OJP), Bureau of Justice Assistance (BJA) for \$600,000 from October 1, 2015 to September 30, 2017 to facilitate the reduction of recidivism in Palm Beach County; and **(B) Authorize** the County Administrator or his designee to execute all related documents and contracts for Palm Beach County's FY 2015 Second Chance Act Grant and to execute electronically all necessary forms and documents as required by the U.S. DOJ.

Background and Justification: BJA recognizes that a significant number of individuals who are incarcerated and returning to the community have chronic substance abuse and mental disorders and are in need of treatment in order to successfully complete their supervision, reduce recidivism, and promote public safety. The coordination of substance abuse and mental health treatment with correctional planning can encourage participation in treatment and can help treatment providers incorporate correctional requirements as treatment goals. The goal of the program is to increase the screening and assessment that takes place during incarceration as well as improve the provision of treatment to adults with co-occurring substance abuse and mental disorders after incarceration, to reduce the use of alcohol and other drugs by long-term substance abusers with co-occurring disorders during and after the transition from incarceration to the community, and to reduce recidivism among program participants.

- 1) Mayor Approval Letter
- 2) Delegation of Authority Letter
- 3) Competitive Grant Announcement
- 4) Submitted Grant Application

Recommended by: Stephanie Lepore 5/14/15
for Department Director Date

Approved By: Stephanie Lepore 5/14/15
for Assistant County Administrator Date

Age Group	Percentage of Respondents
18-29	85
30-39	75
40-49	65
50-59	55
60-69	45
70-79	35
80+	15

A. Five Year Summary of Fiscal Impact

Fiscal Years	<u>2015</u>	<u>2016</u>	<u>2017</u>	<u>2018</u>	<u>2019</u>
Capital Expenditures					
Operating Costs					
External Revenues					
Program Income (County)					
In-Kind Match (County)					
Net Fiscal Impact					
# ADDITIONAL FTE POSITIONS (Cumulative)					

Is Item Included In Current Budget? Yes No X

Budget Account Exp No: Fund _____ Department _____ Unit _____ Object _____
Rev No: Fund _____ Department _____ Unit _____ RevSc _____

B. Recommended Sources of Funds/Summary of Fiscal Impact:

Fund: TBD

Unit: TBD

Grant: TBD

The budget will be amended upon approval of grant application.

Departmental Fiscal Review:_____


III. REVIEW COMMENTS

A. OFMB Fiscal and/or Contract Dev. and Control Comments:

Sheng Bu
H/O SC 10/15
OFMB 5/15/10

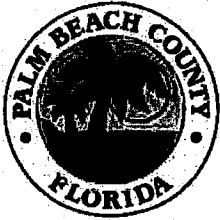
Contract Administration
5-21-15 B Wheeler

B. Legal Sufficiency:


Assistant County Attorney

C. Other Department Review:

Department Director
This summary is not to be used as a basis for payment.



SHELLEY VANA

Mayor

■

Palm Beach County
Board of County Commissioners
Governmental Center
301 North Olive Avenue, 12th Floor
West Palm Beach, FL 33401
Telephone: (561) 355-2203
Facsimile: (561) 355-6344

svana@pbcgov.org

www.pbcgov.com

March 27, 2015

Review Team
Bureau of Justice Assistance
Office of Justice Programs
810 Seventh St. NW
Washington, DC 20531

Dear Review Team:

Re: Second Chance Act Reentry Program for Adults with Co-
Occurring Substance Abuse and Mental Disorders FY 2016
Grant Application

As Mayor of the Palm Beach County Board of County Commissioners I conditionally approve the Grant Application of \$600,000 for the FY2016 Second Chance Act Program for Adults with Co-Occurring Substance Abuse and Mental Disorders.

The application will be presented to the Board of County Commissioners for ratification at the next available Board meeting.

Sincerely,

Shelley Vana
Mayor, Board of County Commissioners

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Affirmative Action Employer"



printed on recycled paper

Attachment # 1

Page 1 of 1



May 1, 2015

County Administration

P.O. Box 1989
West Palm Beach, FL 33402-1989
(561) 355-2030
FAX: (561) 355-3982
www.pbcgov.com

**Palm Beach County
Board of County
Commissioners**

Shelley Vana, Mayor
Mary Lou Berger, Vice Mayor
Hal R. Valeche
Paulette Burdick
Steven L. Abrams
Melissa McKinlay
Priscilla A. Taylor

County Administrator

Robert Weisman

"An Equal Opportunity
Affirmative Action Employer"



Review Team
Bureau of Justice Assistance
Office of Justice Programs
810 Seventh St. NW
Washington, DC 20531

Dear Review Team:

**Re: Second Chance Act Reentry Program for Adults with Co-
Occurring Substance Abuse and Mental Disorders FY 2016
Grant Application**

I am writing to extend signature authority to Mr. Michael L. Rodriguez, Executive Director of the Palm Beach County Criminal Justice Commission, to execute all related documents for the Safety and Justice Challenge. This authorization includes submitting the application electronically and the execution of all necessary forms, documents and contracts as required by the Challenge.

If you have any questions, please feel free to call Mr. Rodriguez at (561) 355-2314.

Thank you for your cooperation and attention to this matter.

Sincerely,

Robert Weisman
County Administrator

Attachment # 2

Page 1 of 1



The U.S. Department of Justice (DOJ), Office of Justice Programs (OJP), Bureau of Justice Assistance (BJA) is seeking applications for the Second Chance Act Reentry Program for Adults with Co-Occurring Substance Abuse and Mental Disorders. This program furthers the Department's mission by providing resources to state, local, and tribal governments to establish or enhance the provision of treatment to adults to help facilitate the successful reintegration of individuals returning from incarceration to their communities.

Second Chance Act Reentry Program for Adults with Co-Occurring Substance Abuse and Mental Disorders FY 2015 Competitive Grant Announcement

Eligibility

Eligible applicants are limited to states, units of local government, and federally-recognized Indian tribal governments (as determined by the Secretary of the Interior).

BJA welcomes applications that involve two or more entities; however, one eligible entity must be the applicant and the others must be proposed as subrecipients. The applicant must be the entity with primary responsibility for administering the funding and managing the entire project. Only one application per lead applicant will be considered; however, subrecipients may be part of multiple proposals.

BJA may elect to make awards for applications submitted under this solicitation in future fiscal years, dependent on the merit of the applications and on the availability of appropriations.

NOTES:

Recidivism Data: Assessing the outcome of programs funded under the Second Chance Act is a major DOJ priority. Applicants should consider applying for funding only if they can track unique identifiers for participants, gain access to recidivism data, and report recidivism data, particularly returns to incarceration during the period 1 year after release. Chief executives from applicant organizations will need to sign and submit an assurance that participant recidivism indicator data will be collected and submitted. Applications which do not include an assurance from the applicant agency's Chief Executive to collect and submit participant recidivism indicator data will not be considered.

Mandatory Certification: All applicants must certify that any treatment program proposed in the application is or will be clinically appropriate and will provide comprehensive treatment. Applicants must also provide official documentation that all collaborating service provider organizations are in compliance with all requirements for licensing, accreditation, and

certification, including state, local (city and county), and tribal requirements, as appropriate. If provider organizations are not yet known, this information must be provided post-award. If the applicant is not the Single State Agency (SSA) for Substance Abuse Services, applicants must demonstrate that the proposal has been developed in consultation with the SSA. See www.samhsa.gov/Grants/ssadirectory.pdf for a listing of the SSA entities. Applications submitted by federally-recognized tribes must submit a Tribal Authorizing Resolution. See Appendix 2 on page 40 for more information.

Coordination Requirement: BJA also administers the Residential Substance Abuse Treatment (RSAT) for State Prisoners Program, the Justice and Mental Health Collaboration Program, and the Second Chance Act Adult Reentry Program for Planning and Demonstration Projects. If the applicant jurisdiction is, or becomes, a recipient of funds under any of these other programs for the purposes of provision of treatment and/or reentry services for incarcerated individuals, the applicant should clearly address how these initiatives will be strategically coordinated to maximize efficiency, effectiveness, sustainability, and avoid duplication of resources.

Related Program: RSAT: BJA is seeking applications to meet the treatment needs of inmates with co-occurring substance abuse and mental disorders. BJA also administers the RSAT Program, which enhances the capability of states, units of local government, and tribes to provide incarcerated inmates with residential substance abuse treatment, incorporate this treatment into reentry planning, and deliver community-based treatment and other broad-based aftercare services. RSAT allocations follow a formula that provides each state and territory with a base amount plus an amount proportional to the ratio that its prison population bears to the total prison population of all states and territories. For information about your state's latest RSAT allocation and the facilities where RSAT-funded services are already available, contact the State Administering Agency.

For additional eligibility information, see Section C. Eligibility Information.

Deadline

Applicants must register with Grants.gov prior to submitting an application. All applications are due to be submitted and in receipt of a successful validation message in Grants.gov by 11:59 p.m. eastern time on March 31, 2015.

All applicants are encouraged to read this **Important Notice: Applying for Grants in Grants.gov.**

For additional information, see How To Apply in section D. Application and Submission Information.

Contact Information

For technical assistance with submitting an application, contact the Grants.gov Customer Support Hotline at 800-518-4726 or 606-545-5035, or via e-mail to support@grants.gov. The Grants.gov Support Hotline hours of operation are 24 hours a day, 7 days a week, except federal holidays.

Applicants that experience unforeseen Grants.gov technical issues beyond their control that prevent them from submitting their application by the deadline must e-mail the BJA contact identified below **within 24 hours after the application deadline** and request approval to submit

their application. Additional information on reporting technical issues is found under "Experiencing Unforeseen Grants.gov Technical Issues" in the How To Apply section.

For assistance with any other requirement of this solicitation, contact the National Criminal Justice Reference Service (NCJRS) Response Center: toll-free at 1-800-851-3420; via TTY at 301-240-6310 (hearing impaired only); email responsecenter@ncjrs.gov; fax to 301-240-5830; or web chat at <https://webcontact.ncjrs.gov/ncjchat/chat.jsp>. The NCJRS Response Center hours of operation are 10:00 a.m. to 6:00 p.m. eastern time, Monday through Friday and 10:00 a.m. to 8:00 p.m. eastern time on the solicitation close date.

Grants.gov number assigned to this announcement: BJA-2015-4061

Release date: February 2, 2015

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Attachment # 3

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Second Chance Act Reentry Program for Adults with Co-Occurring Substance Abuse and Mental Disorders (CFDA #16.812)

A. Program Description

Overview

The Second Chance Act of 2007 (Pub. L. 110-199) provides a comprehensive response to the increasing number of incarcerated adults and juveniles who are released from prison, jail, and juvenile residential facilities and returning to communities. There are currently over 2.2 million individuals serving time in our federal and state prisons, and millions of people cycling through tribal and local jails every year. Ninety-five percent of all people incarcerated today will eventually be released and will return to communities. The coordination of reentry of members of Native American tribes is even more complex given that they can return from federal, Bureau of Indian Affairs (BIA), state, local, and tribal facilities. The Second Chance Act helps to ensure that the transition individuals make from prison, jail, or juvenile residential facilities to the community is successful and promotes public safety.

The Second Chance Act Programs are designed to help communities develop and implement comprehensive and collaborative strategies that address the challenges posed by reentry and recidivism reduction. "Reentry" is not a specific program, but rather a process that starts when an individual is initially incarcerated and ends when he or she has been successfully reintegrated in the community as a law-abiding citizen. The reentry process includes screening and assessment in a pre-release setting, the delivery of evidence-based programming in a pre-release setting, and the delivery of a variety of evidence-based programming **for every program participant in a post-release setting** designed to ensure that the transition from prison or jail to the community is safe and successful.

The Reentry Program for Adults with Co-Occurring Substance Abuse and Mental Disorders is designed to improve outcomes for adults with co-occurring substance abuse and mental disorders through the screening and assessment of incarcerated individuals, availability of some pre-release programming, leading to the provision of appropriate evidence-based services and treatment after incarceration.

Program-Specific Information

BJA recognizes that a significant number of individuals who are incarcerated and returning to the community have chronic substance abuse and mental disorders and are in need of treatment in order to successfully complete their supervision, reduce recidivism, and promote public safety. The coordination of substance abuse and mental health treatment with correctional planning can encourage participation in treatment and can help treatment providers incorporate correctional requirements as treatment goals.

The Bureau of Justice Statistics (BJS) has reported over 50 percent of jail and prison inmates were abusing or dependent on drugs in the year before their admission to prison.¹ BJS also has reported that 16 percent of jail and prison inmates were identified as having a mental illness.²

¹ www.bjs.gov/index.cfm?ty=pbdetail&iid=778

² www.bjs.gov/content/pub/ascil.mhtip.txt

while other studies have shown that prevalence rates of co-occurring substance abuse and mental disorders in inmate populations are striking. For example, research has indicated that jail detainees have a 72 percent rate of co-occurring substance use.³

Research from the National Institute on Drug Abuse indicates that those who complete prison-based treatment and continue with treatment in the community have the best outcomes.⁴ In addition, research indicates that medications are an important part of treatment for many justice-involved drug-abusers and should be made available as part of substance abuse treatment when appropriate.⁵ Outcomes for justice-involved substance abusers can be improved by monitoring drug use and by encouraging continued participation in treatment. Ongoing coordination between treatment providers and community corrections is important in addressing the complex needs of these re-entering individuals. Additionally, connection to permanent housing, particularly permanent supportive housing, has been demonstrated to result in lower recidivism, reduced homelessness, and improved mental health and substance abuse outcomes for segments of the population with significant histories of homelessness and behavioral health issues.

Goals, Objectives, and Deliverables

The goal of the program is to increase the screening and assessment that takes place during incarceration as well as improve the provision of treatment to adults with co-occurring substance abuse and mental disorders after incarceration, to reduce the use of alcohol and other drugs by long-term substance abusers with co-occurring disorders during and after the transition from incarceration to the community, and to reduce recidivism among program participants.

The objectives of this program are to improve outcomes for individuals with co-occurring substance abuse and mental disorders through the provision of appropriate evidence- based services—including addressing individual criminogenic needs—based on a reentry plan that relies on a risk and needs assessment that reflects the risk of recidivism for each individual.

Under this solicitation, BJA is seeking applications to implement or expand treatment programs for adults with co-occurring substance abuse and mental disorders during the reentry and community reintegration process, as well as expand and improve the screening and assessment for co-occurring disorders that takes place in the jails and prisons. These programs should improve the provision of treatment for adults (18 years and over) being treated for co-occurring substance abuse and mental disorders, focusing primarily on **post-release programming for every program participant**.

Funds may be used for screening and assessing co-occurring substance abuse and mental disorders while in prison and jail, for providing preliminary treatment for co-occurring substance abuse and mental disorders in prison and jail programs, providing recovery support services, reentry planning and programming, and post-release treatment and aftercare programming in the community through the completion of parole or court supervision. Applicants should focus on providing a continuum of care model that starts with screening and assessment for co-occurring disorders in jails and prisons and ends with post-release treatment within the community. Applicants should examine their systems closely for gaps based on this model, and request

³ <http://gainscenter.samhsa.gov/pdfs/disorders/gainsjailprev.pdf>

⁴ Martin, S.S.; Butzin, C.A.; Saum, C.A; and Inciardi, J.A. Three-year outcomes of therapeutic community treatment for drug-involved offenders in Delaware: From prison to work release to aftercare. The Prison Journal 79(3):294–320, 1999; Prendergast, M.L., Podus, D., Change, E., and Urada, D. The effectiveness of drug abuse treatment: A meta-analysis of comparison group studies. Drug Alcohol Depend 67(1):53–72, 2002.

⁵ Kinlock, T.W., Gordon, M.S., Schwartz, R.P., Fitzgerald, T.T., and O'Grady, K.E. A randomized clinical trial of methadone maintenance for prisoners: Results at 12 months post-release. J Subst Abuse Treat 37(3):277–285, 2009.

funds where they are most needed to ensure this continuum of care model with an emphasis on the provision of post-release treatment.

Refer to the "Definitions" section below for more information on "co-occurring disorders," "evidence-based programs," and "chronic homelessness."

Definitions

- **Co-Occurring Disorders (COD):** Co-occurring disorders refers to co-occurring substance-related and mental disorders. Clients said to have COD have one or more substance-related disorder as well as one or more mental disorder. At the *individual level*, COD exist "when at least one disorder of each type can be established independent of the other and is not simply a cluster of symptoms resulting from [a single] disorder."
- **Evidence-Based Programs or Practices:** OJP strongly emphasizes the use of data and evidence in policy making and program development in criminal justice, juvenile justice, and crime victim services. OJP is committed to:
 - improving the quantity and quality of evidence OJP generates;
 - integrating evidence into program, practice, and policy decisions within OJP and the field; and
 - improving the translation of evidence into practice.

OJP considers programs and practices to be evidence-based when their effectiveness has been demonstrated by causal evidence, generally obtained through one or more outcome evaluations. Causal evidence documents a relationship between an activity or intervention (including technology) and its intended outcome, including measuring the direction and size of a change, and the extent to which a change may be attributed to the activity or intervention. Causal evidence depends on the use of scientific methods to rule out, to the extent possible, alternative explanations for the documented change. The strength of causal evidence, based on the factors described above, will influence the degree to which OJP considers a program or practice to be evidence-based. The [OJP CrimeSolutions.gov](http://OJP.CrimeSolutions.gov) web site is one resource that applicants may use to find information about evidence-based programs in criminal justice, juvenile justice, and crime victim services.

- **Chronic Homelessness:** In general, the term "chronically homeless" means, with respect to an individual, that the unaccompanied individual has a disabling condition, and

(I) has been continuously homeless for a year or more, OR

(II) has had at least four episodes of homelessness in the past 3 years.

"Homeless" is defined as a person sleeping in a place not meant for human habitation (e.g., living on the streets) OR living in a homeless emergency shelter.

Program Design Elements

Grantees will be expected to complete a "Planning Phase" that requires work with BJA's technical assistance provider and approval from BJA before activity may begin toward the full implementation of their programs.

Planning Phase:

Although each of the 13 program design elements must be included in the application, BJA expects that some may be in the preliminary stages of development at time of application. During the Planning Phase, applicants will build upon and strengthen compliance with the mandatory program design elements. Grantees will receive intensive technical assistance and will be allowed to access up to \$50,000 of the total grant award in order to complete and submit a required ***Planning and Implementation Guide*** provided by the BJA technical assistance provider—the National Reentry Resource Center (NRRC)—which will guide each grantee in developing a strategic plan that incorporates evidence-based programs, policies, and practices. Once Planning and Implementation Guides are submitted and approved by BJA, grantees will move into the Implementation Phase of their project and gain access to the remainder of their grant funds.

- Allowable uses for award funds during the Planning Phase include the following: continue establishment of program design, including the integration of an Integrated Care Model (see below and page 10 for more information).
- Continue or commence a strategic plan for the implementation of the health care services into program design (see page 11 for more information).
- Continue development on Continuum of Care model, examining the applicant's current provision of screening and assessment, pre-release treatment services and post-release programming to ensure that all gaps within the remaining system are filled by strategically targeting grant funds for maximum efficacy.
- Improve and enhance use of screening and assessment to ensure that the proper individuals are selected for participation in the most appropriate programming to ensure the best outcomes for program participants.
- Engage in strategic planning to ensure long-term systems change and sustainability for maximum program efficacy.

Implementation Phase:

The following 13 elements listed below **MUST** be addressed in the proposal. Applicants should consider implementing an "integrated care" approach when designing their programs, which incorporates all mandatory program design elements. For more information on the Integrated Care Model, refer to page 9. Applicants **MUST**:

- 1) **Use an Actuarial-Based Assessment Instrument for Treatment and Reentry Planning:** Applicants **must** use risk and needs assessment tools that are reliable, validated, and normed for their specific target population in order to increase the chances that individuals will be matched with the appropriate type of treatment and reentry services.
- 2) **Target Higher-Risk Individuals:** Prioritize primary supervision and treatment resources for individuals who are at higher risk to re-offend. Consistent findings from a wide variety of recidivism studies show that supervision and treatment resources focused on lower-risk individuals produce little if any positive effect on the rates of subsequent criminal behavior (McGuire, 2001, 2002) and can at times increase the risk level of low-risk individuals. Maximum benefit is gained only when intervention resources are directed to moderate- and high-risk individuals.
- 3) **Establish Baseline Recidivism Rate and Collect and Report Recidivism Indicator Data:** Provide a baseline recidivism rate specifically for the proposed target population including documentation to support the development of the rate. Collect participant unique identifiers, collect and report recidivism indicator data.
- 4) **Enhance Intrinsic Motivation:** Staff must be able to relate to individuals in interpersonally sensitive and constructive ways in order to enhance intrinsic motivation in individuals.

Research findings suggest that motivational interviewing or other cognitive-behavioral communication techniques can effectively enhance the individual's desire to initiate and maintain behavior changes (Miller and Rollnick, 2002; Miller and Mount, 2001).

- 5) **Target Criminogenic Needs that Affect Recidivism:** While individuals reentering the community have a variety of treatment and behavioral needs, which are themselves risk factors for future offending, criminogenic needs are the dynamic risk factors most closely associated with offending behavior. Criminogenic risk and needs factors include history of anti-social behavior; anti-social personality pattern; anti-social cognition; anti-social associates; family and/or marital status; school and/or work; leisure and/or recreation; and substance abuse.

Behavioral change is possible if individuals are provided with tailored, sequential programming that addresses individual criminogenic needs that affect the risk of recidivism. Applicants are strongly urged to provide treatment interventions that target criminal thinking, especially for higher-risk individuals, and provide training for staff in utilizing cognitive-behavioral interventions and strategies.

- 6) **Determine Dosage and Intensity of Services:** Higher-risk individuals require significantly more structure and services than lower-risk individuals. High-risk individuals should receive a minimum of 300 hours of cognitive-based interventions, moderate-risk individuals should receive a minimum of 200 hours, and low-risk individuals should receive a minimum of 100 hours of cognitive-based interventions. Additionally, during the initial 3–9 months post-release, 40–70 percent of high-risk individuals' free time needs to be occupied with delineated routine and appropriate services (Bourgon and Armstrong, 2006; Latessa, 2004; Gendreau and Goggin, 1995).

- 7) **Provide Evidence-Based Substance Abuse and Mental Health Treatment Services:** Provide substance abuse and mental health treatment practices and services that have a demonstrated evidence base and that are appropriate for the target population.⁶ Applicants should identify the evidence-based practice being proposed for implementation, identify and discuss the evidence that shows that the practice is effective, and discuss the population(s) for which this practice has been shown to be effective and that it is appropriate for the proposed target population.

Provide integrated treatment of co-occurring disorders, including a consistent message to program participants about substance use and mental health treatment, and integrated clinical treatment provided by treatment specialists with knowledge of both substance use disorders and serious mental illnesses and an understanding of the complexity of interactions between disorders. Applicants are encouraged to design treatment programs that provide individualized programming that addresses participants' psychosocial problems and skills deficiencies, created through comprehensive assessment and consultation with the treatment participant and provider. Applicants are also encouraged to also consider housing as a necessary part of

⁶ Applicants can also find information on evidence-based practices in the Substance Abuse and Mental Health Services Administration's (SAMHSA) *Guide to Evidence-Based Practices* available at www.samhsa.gov/ebpwebguide. The *Guide* provides a short description and a link to dozens of web sites with relevant evidence-based practices information—either specific interventions or comprehensive reviews of research findings. Note that SAMHSA's *Guide to Evidence-Based Practices* also references the National Registry of Evidence-Based Programs and Practices (NREPP), a searchable database of interventions for the prevention and treatment of mental and substance use disorders. NREPP is intended to serve as a decision support tool, not as an authoritative list of effective interventions. *Being included in NREPP, or in any other resource listed in the Guide, does not mean an intervention is "recommended" or that it has been demonstrated to achieve positive results in all circumstances.* Applicants must document that the selected practice is appropriate for the specific target population and purposes of their project.

treatment. For program participants that have experienced short-term stays in jail (less than 90 days) and that have cycled between jail and homelessness, permanent supportive housing is an evidence-based housing practice that combines supportive services and permanent housing.

Applicants must indicate how dual diagnosis treatment will be provided to participating individuals upon release into the community (post-release services).

Applicants are encouraged to focus grant activities on post-release programs. However, for those requesting funds for prison-based programs, applicants must provide residential treatment facilities set apart—in a completely separate facility or dedicated housing unit in a facility exclusively for use by participants—from the general correctional population. Individuals included in prison-based programs must be within 6–12 months before scheduled release to the community.

Proposed programs should require urinalysis and/or other proven reliable forms of drug and alcohol testing for program participants, including both periodic and random testing, and for former participants while they remain in the custody, or under community supervision, of the state, local, or tribal government.

- 8) Provide Evidence-Based Pharmacological Drug Treatment Services:** Applicants are encouraged to utilize pharmacological drug treatment services (also referred to as "Medication Assisted Treatment"), as appropriate and available, as part of any drug treatment program.

In consultation with federal partners at the Substance Abuse and Mental Health Services Administration (SAMHSA), Medication Assisted Treatment (MAT) is supported and considered an evidence-based substance abuse treatment protocol, thus BJA supports the right of individuals to have access to appropriate MAT under the care and prescription of a physician. BJA recognizes that all communities may not have access to MAT due to a lack of physicians who are able to prescribe and oversee clients using anti-alcohol and opioid medications. This will not preclude the applicant from applying, but where and when available, BJA supports the client's right to access MAT.

- 9) Use Cognitive-Behavioral Interventions:** These strategies are focused on changing the individual's thinking patterns in order to change future behavior. The most effective interventions provide opportunities for participants to practice new behavior patterns and skills with feedback from program staff.

- 10) Implement Transition Planning Procedures:** Developing and implementing transition planning procedures to ensure linkages to services and benefits is a critical part of the reentry process. Applicants should consider institutionalizing appropriate information sharing with relevant community corrections and behavioral health partner agencies, assessing insurance and benefit status (including Medicaid, SSI, SSDI, veterans' benefits, and other government entitlement programs) and eligibility, and assisting inmates in the insurance/benefits application process.

- 11) Support a Comprehensive Range of Recovery Support Services:** Applicants are encouraged to make available a comprehensive range of programs, including services that employ the cognitive, behavioral, and social learning techniques of modeling, role playing, reinforcement, resource provision, and cognitive restructuring; educational, literacy, vocational, and job placement services, including supported employment; ongoing evidenced-based substance abuse (including alcohol abuse); and mental disorder treatment; housing, physical

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health care services; veteran-specific services as applicable; programs that encourage safe, healthy, and responsible family and parent-child relationships and enhance family reunification, as appropriate; mentoring, and permanent supportive housing.

12) Provide Sustained Aftercare, Case Planning/Management in the Community:

Applicants are strongly urged to use consistent pre- and post-release case management and supervision that is sustained over a period of at least 6 months from the time of release, or through the completion of parole or court supervision, whichever is shorter, and is especially responsive to the individual's transition from incarceration to the community. Aftercare services must involve coordination between the correctional treatment program, community supervision program, and other social service and rehabilitation programs, such as education and job training, parole supervision, halfway houses, self-help, and peer group programs. Post-release treatment and aftercare must be coordinated, including information sharing, and in-reach allowed for community-based treatment providers. This should also include efforts to increase enrollment of individuals in health coverage (Medicaid or private health insurance) and are connected to community-based healthcare services to ensure continuity of care. Applicants are strongly urged to also link case management services to affordable and supportive housing for target populations where chronic homelessness is a risk factor for recidivism.

13) Provide Community Supervision Services which Follow Evidence-Based Practices:

Funds may be used to provide evidence-based community supervision services including the development and supervision of individualized case plans which stem from risk and needs assessments; the use of graduated responses including the employment of structured, swift, and incremental responses to violations; structuring supervision caseloads which reflect the level of risk and needs for the target population; and staff development including training in effective individual management techniques.

Applicants are encouraged to consider a partnership with a local research organization that can assist with data collection, performance measurement, and local evaluation. One resource that applicants may be interested in using is the e-Consortium for University Centers and Researchers for Partnership with Justice Practitioners. The purpose of this e-Consortium is to provide a resource to local, state, federal, and other groups who seek to connect to nearby (or other) university researchers and centers on partnerships and projects that are mutually beneficial to the criminal justice community. The e-Consortium can be found online at www.gmuconsortium.org/.

Priority Considerations

Priority consideration will be given to applicants that include the following information in the development of their program:

- Incorporate a "Pay for Success" model into their projects. (See Appendix 4, page 38)
- Focus on post-release community-based programs, providing quality evidence-based treatment services for returning individuals with co-occurring disorders upon release.
- Focus their program on geographic areas with demonstrated high rates of people returning from prisons or jails.
- Jurisdictions implementing specialized probation services for the target population, as described in the Consensus Project's *Improving Responses to People with Mental Illnesses: The Essential Elements of Specialized Probation Initiatives*.
- Jurisdictions proposing to partner with a research organization to conduct a rigorous local evaluation of their strategies (including community corrections supervision approaches) will also receive priority consideration.

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- Incorporate innovative uses of information technology which leverage electronic information sharing and communication to advance the specific goals of this solicitation, including but not limited to the sharing of electronic medical records. Such proposals should clearly state how justice information sharing will be employed to address business solutions using architecture, standards, policy, and technology deployment. Applicants must also demonstrate utilization of DOJ's Global-recommended specifications and guidelines where applicable, to include implementation of the Global Standards Package. For more information, visit www.it.ojp.gov/gsp.
- Focus on planning and implementing strategies for increasing access to healthcare, including behavioral health treatment, for reentering populations that are anticipated to reduce recidivism and costs associated with detention and incarceration. Strategies include increasing enrollment in Medicaid and private health insurance available through employment or the health insurance marketplace (also known as exchanges), addressing behavioral health parity, and facilitating the continuity of care between correctional and community-based healthcare providers. Examples of how funding may be utilized to meet these goals include: incorporating health literacy into pre-release planning; institutionalizing enrollment activities; building capacity for correctional healthcare and community healthcare providers to share information, including the use of health information technology; providing guidance on the applicability of the individual mandate for the criminal justice population; identifying options and exclusions under Medicaid and private coverage relating to court-mandated treatment; identifying opportunities for maximizing health care coverage for the criminal justice population in traditional and expanded Medicaid programs; and collaborating with state Medicaid agencies to address policies relating to Medicaid managed care enrollment and suspending and/or terminating Medicaid benefits during incarceration.
- Target high-risk individuals that are experiencing or at risk of chronic homelessness (see definitions). This would include individuals that have been in jail or prison for 90 days or less that were living on the streets or in an emergency shelter prior to entry and who have a long history of cycling between short-term stays in jail and homelessness.
- Link grant-funded activities and services to affordable and supportive housing, leveraged through partnerships with non-profit housing agencies, public housing authorities, housing finance agencies, and Continuums of Care.

Behavioral Health Framework for Adults Under Correctional Supervision

For a compilation of the latest research and for an understanding of how to target programming for people with behavioral health needs under correctional supervision, see: *Adults with Behavioral Health Needs under Correctional Supervision: A Shared Framework for Reducing Recidivism and Promoting Recovery*. The framework is designed to reduce recidivism and behavioral health problems among individuals under correctional control or supervision by making the most effective use of scarce resources to improve outcomes for those individuals. It provides a common structure for corrections and treatment system professionals to begin building truly collaborative responses to their overlapping service population.

Collaboration with Other Federal Agencies

OJP Reentry Programs (Adults and Juveniles)

BJA and the Office of Juvenile Justice and Delinquency Prevention (OJJDP) are collaborating closely on the Second Chance Act implementation. BJA and OJJDP will continue to collaborate to ensure that both juvenile and adult reentry efforts are supported. Similarly, both BJA and

OJJDP are working with the National Institute of Justice (NIJ) in support of the research and evaluation activities called for in the Act. For more information on BJA's implementation of the Second Chance Act initiatives and Frequently Asked Questions, visit BJA's Second Chance Act web page at www.bja.gov/ProgramDetails.aspx?Program_ID=90.

- BJA and OJJDP are also collaborating on oversight of the National Reentry Resource Center (NRRC) for the provision of training and technical assistance (TTA) to Second Chance Act grantees. The NRRC, funded by BJA, provides education and TTA to states, tribes, territories, local governments, service providers, nonprofit organizations, and corrections institutions working on reentry. Information about other funding opportunities is also available on the NRRC web site.
- For those interested in funding opportunities to support juvenile reentry programming, visit the OJJDP web site at www.ojjdp.gov.
- In the area of reentry of tribal members, BJA and the Federal Workgroup on Corrections completed a Long Term Plan to Build and Enhance Tribal Justice Systems (Tribal Justice Plan), which offers recommendations and action steps to support the successful reentry of tribal members. The Tribal Justice Plan is available at www.bja.gov/Publications/FinalTLOATribalJusticePlan.pdf.

Pay for Success

Pay for Success projects represent a new way to potentially achieve positive outcomes with the criminal justice population at a lower cost to governments. Under a typical Pay for Success model, service providers either directly or through an intermediary organization secure capital to fund their operations and achieve specified outcomes for a predefined target population. The funding organizations only recoup their investment at such time that the outcomes for the target population have been achieved and that achievement has been verified via an evaluation methodology mutually agreed upon by the government participant and the investors. This model is designed to be a low-cost, low-risk way for governments to achieve outcomes for certain populations.

BJA is offering priority consideration for applicants proposing to incorporate a Pay for Success model into their individual reentry program. Under this priority, Second Chance grants may be used (1) to fund operations if a state, local or other organization will pay for outcomes after they are achieved; or (2) to pay for outcomes achieved within the grant period. Note that all standard financial and administrative restrictions will apply (for example, grant funds will be unavailable to promote or fund separate financial instruments such as bonds). For more information, see the Pay for Success Criteria in Appendix 3 and "Paying for Success" at the following web sites:

- www.whitehouse.gov/omb/factsheet/paying-for-success
- payforsuccess.org

Resources for Civil Legal Aid

Civil legal assistance can often play a critical role in addressing barriers to successful reintegration. An allowable use of Second Chance Act funds for reentry services includes referral to and payment of legal services related to the purpose of the grant, such as: securing a driver's license, expunging criminal records, litigating inappropriate denials of housing or employment and violations of the Fair Credit Reporting Act, creating and/or modifying child support orders, and other family law services that help stabilize individuals and families. For more information, go to www.bja.gov/Programs/SecondChanceLegalServicesGuidance.pdf. This excludes the payment of fines or penalties associated with a driver's license suspension or the payment of child support.

B. Federal Award Information

Amount and Length of Awards

Applicants must apply in one of three categories, depending upon their jurisdictional status.

- **Category 1, Competition ID BJA-2015-4062:** Units or components of state government agencies serving adult individuals.
- **Category 2, Competition ID BJA-2015-4063:** Units or components of county or city local government agencies serving adult individuals.
- **Category 3, Competition ID BJA-2015-4064:** Federally recognized Indian tribes and Alaska Native tribes and/or tribal organizations serving adult individuals.

BJA estimates that it will make up to 10 awards of up to \$600,000 each for an estimated total of \$6 million for a 24-month project period, beginning on October 1, 2015.

All awards are subject to the availability of appropriated funds and to any modifications or additional requirements that may be imposed by law.

Type of Award⁷

BJA expects that it will make any award from this announcement in the form of a grant.

Financial Management and System of Internal Controls

If selected for funding, the award recipient must:

(a) Establish and maintain effective internal control over the federal award that provides reasonable assurance that the non-federal entity is managing the federal award in compliance with federal statutes, regulations, and the terms and conditions of the federal award. These internal controls should be in compliance with guidance in "Standards for Internal Control in the Federal Government" issued by the Comptroller General of the United States and the "Internal Control Integrated Framework", issued by the Committee of Sponsoring Organizations of the Treadway Commission (COSO).

(b) Comply with federal statutes, regulations, and the terms and conditions of the federal awards.

(c) Evaluate and monitor the non-federal entity's compliance with statute, regulations and the terms and conditions of federal awards.

(d) Take prompt action when instances of noncompliance are identified including noncompliance identified in audit findings.

(e) Take reasonable measures to safeguard protected personally identifiable information and other information the federal awarding agency or pass-through entity designates as sensitive or the non-federal entity considers sensitive consistent with applicable federal, state and local laws regarding privacy and obligations of confidentiality.

⁷ See generally 31 U.S.C. §§ 6301-6305 (defines and describes various forms of federal assistance relationships, including grants and cooperative agreements (a type of grant)).

In order to better understand administrative requirements and cost principles, award applicants are encouraged to enroll, at no charge, in the Department of Justice Grants Financial Management Online Training available [here](#).

Budget Information

Unallowable Uses for Award Funds

In addition to the unallowable costs identified in the Financial Guide, award funds may not be used for:

- Prizes/rewards/entertainment/trinkets (or any type of monetary incentive)
- Client stipends
- Gift cards
- Vehicles
- Food and beverage

For questions pertaining to budget and examples of allowable and unallowable costs, see the Financial Guide at www.ojp.usdoj.gov/financialguide/index.htm.

Cost Sharing or Match Requirement

This solicitation does not require a match. However, if a successful application proposes a voluntary match amount, and OJP approves the budget, the total match amount incorporated into the approved budget becomes mandatory and subject to audit.

For more information on matching or cost sharing requirements, go to the OJP Financial Guide, Chapter III: www.ojp.usdoj.gov/financialguide/PDFs/OCFO_2013Financial_Guide.pdf

Pre-Agreement Cost Approvals

OJP does not typically approve pre-agreement costs; an applicant must request and obtain the prior written approval of OJP for all such costs. If approved, pre-agreement costs could be paid from grant funds consistent with a grantee's approved budget, and under applicable cost standards. However, all such costs prior to award and prior to approval of the costs are incurred at the sole risk of an applicant. Generally, no applicant should incur project costs *before* submitting an application requesting federal funding for those costs. Should there be extenuating circumstances that appear to be appropriate for OJP's consideration as pre-agreement costs, the applicant should contact the point of contact listed on the title page of this announcement for details on the requirements for submitting a written request for approval. See the section on Costs Requiring Prior Approval in the [Financial Guide](#), for more information.

Limitation on Use of Award Funds for Employee Compensation; Waiver

With respect to any award of more than \$250,000 made under this solicitation, recipients may not use federal funds to pay total cash compensation (salary plus cash bonuses) to any employee of the award recipient at a rate that exceeds 110 percent of the maximum annual salary payable to a member of the Federal Government's Senior Executive Service (SES) at an agency with a Certified SES Performance Appraisal System for that year.⁸ The 2015 salary table for SES employees is available on the Office of Personnel Management [web site](#). Note: A recipient may compensate an employee at a greater rate, provided the amount in excess of this compensation

⁸ This limitation on use of award funds does not apply to the non-profit organizations specifically named at Appendix VIII to 2 C.F.R. part 200.

limitation is paid with non-federal funds. (Any such additional compensation will not be considered matching funds where match requirements apply.)

The Assistant Attorney General for OJP may exercise discretion to waive, on an individual basis, the limitation on compensation rates allowable under an award. An applicant requesting a waiver should include a detailed justification in the budget narrative of the application. Unless the applicant submits a waiver request and justification with the application, the applicant should anticipate that OJP will request the applicant to adjust and resubmit the budget. Note: A waiver request will not be accepted if it was not submitted with the application.

Compensation Waiver request must be submitted as a separate attachment and entitled **"Waiver: Employee Compensation."**

The justification should include the particular qualifications and expertise of the individual, the uniqueness of the service the individual will provide, the individual's specific knowledge of the program or project being undertaken with award funds, and a statement explaining that the individual's salary is commensurate with the regular and customary rate for an individual with his/her qualifications and expertise, and for the work to be done.

Prior Approval, Planning, and Reporting of Conference/Meeting/Training Costs

OJP strongly encourages applicants that propose to use award funds for any conference-, meeting-, or training-related activity to review carefully—before submitting an application—the OJP policy and guidance on "conference" approval, planning, and reporting available at www.ojp.gov/financialguide/PostawardRequirements/chapter15page1.htm. OJP policy and guidance (1) encourage minimization of conference, meeting, and training costs; (2) require prior written approval (which may affect project timelines) of most such costs for cooperative agreement recipients and of some such costs for grant recipients; and (3) set cost limits, including a general prohibition of all food and beverage costs.

Costs Associated with Language Assistance (if applicable)

If an applicant proposes a program or activity that would deliver services or benefits to individuals, the costs of taking reasonable steps to provide meaningful access to those services or benefits for individuals with limited English proficiency may be allowable. Reasonable steps to provide meaningful access to services or benefits may include interpretation or translation services where appropriate.

For additional information, see the "Civil Rights Compliance" section under "Solicitation Requirements" in the [OJP Funding Resource Center](#).

C. Eligibility Information

For additional eligibility information, see Title page.

Cost Sharing or Match Requirement

For additional information on cost sharing and match requirement, see Section [B. Federal Award Information](#).

Limit on Number of Application Submissions

If an applicant submits multiple versions of the same application, BJA will review only the most recent system-validated version submitted. For more information on system-validated versions, see [How To Apply](#).

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D. Application and Submission Information

What an Application Should Include

Applicants should anticipate that if they fail to submit an application that contains all of the specified elements, it may negatively affect the review of their application; and, should a decision be made to make an award, it may result in the inclusion of special conditions that preclude the recipient from accessing or using award funds pending satisfaction of the conditions.

Moreover, applicants should anticipate that applications that are determined to be nonresponsive to the scope of the solicitation, or that do not include the application elements that BJA has designated to be critical, will neither proceed to peer review nor receive further consideration. Under this solicitation, BJA has designated the following application elements as critical: Program Abstract, Program Narrative, Budget Detail Worksheet, Budget Narrative, and Chief Executive Assurance to Collect and Submit Participant Recidivism Indicator Data. Applicants may combine the Budget Narrative and the Budget Detail Worksheet in one document. However, if an applicant submits only one budget document, it must contain **both** narrative and detail information. Please review the "Note on File Names and File Types" under How To Apply to be sure applications are submitted in permitted formats.

OJP strongly recommends that applicants use appropriately descriptive file names (e.g., "Program Narrative," "Budget Detail Worksheet and Budget Narrative," "Timelines," "Memoranda of Understanding," "Resumes") for all attachments. Also, OJP recommends that applicants include resumes in a single file.

1. Information to Complete the Application for Federal Assistance (SF-424)

The SF-424 is a required standard form used as a cover sheet for submission of pre-applications, applications, and related information. Grants.gov and OJP's Grants Management System (GMS) take information from the applicant's profile to populate the fields on this form. When selecting "type of applicant," if the applicant is a for-profit entity, select "For-Profit Organization" or "Small Business" (as applicable). The SF-424 should include the funds requested for the entire 24-month project period.

Intergovernmental Review: This funding opportunity (program) is **not** subject to Executive Order 12372. (In completing the SF-424, applicants are to make the appropriate selection in response to question 19 to indicate that the "Program is not covered by E.O. 12372.")

2. Project Abstract

Applications should include a high-quality project abstract that summarizes the proposed project in 400 words or less. Project abstracts should be—

- written for a general public audience.
- submitted as a separate attachment with "Project Abstract" as part of its file name.
- single-spaced, using a standard 12-point font (Times New Roman) with 1-inch margins.

As a separate attachment, the project abstract will **not** count against the page limit for the program narrative. **The abstract should include the following clearly-labeled information:**

- Name of applicant (agency/correctional facility), title of the project, and amount of funding requested.
- Whether the agency/correctional facility is a state, local, or tribal entity.
- Brief description of the target population (e.g., size and make-up of the target population, etc.), the geographic location for the target population, the projected number of individuals to be serviced, and the jurisdiction's population.

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- Baseline recidivism rate for the proposed target.
- Brief description of the program design that includes a description of both the pre- and post-release treatment services to be provided for every program participant.
- Description of the type of objective assessment instrument(s) used to identify and determine the individual's criminogenic risks, needs, and intervention treatment.
- Information on the collaborative partnerships with community-based substance abuse service providers to ensure coordinated reentry.
- Briefly explain which, if any of the Priority Considerations the application has addressed as described on page 11.
- Describe how many total people the proposed program plans to serve over the length of the project period. If the applicant is requesting funds for a program that is currently operational, the applicant must state how many people the program has served (who meet the stated target population characteristics) over the past 6 months. If the applicant is proposing to implement as "new program", the applicant must state how many people met the target population characteristics within the past 6 months. Those served or eligible over the past 6 months will provide the foundation for determining the total number of people the proposed program plans to serve.

All project abstracts should follow the detailed template available at ojp.gov/funding/Apply/Resources/ProjectAbstractTemplate.pdf.

BJA recommends that the abstract be submitted as a Microsoft Word document.

Permission to Share Project Abstract with the Public: It is unlikely that BJA will be able to fund all promising applications submitted under this solicitation, but it may have the opportunity to share information with the public regarding promising but unfunded applications, for example, through a listing on a webpage available to the public. The intent of this public posting would be to allow other possible funders to become aware of such proposals.

In the project abstract template, applicants are asked to indicate whether they give OJP permission to share their project abstract (including contact information) with the public. Granting (or failing to grant) this permission will not affect OJP's funding decisions, and, if the application is not funded, granting permission will not guarantee that abstract information will be shared, nor will it guarantee funding from any other source.

Note: OJP may choose not to list a project that otherwise would have been included in a listing of promising but unfunded applications, should the abstract fail to meet the format and content requirements noted above and outlined in the project abstract template.

3. Program Narrative

The program narrative must respond to the solicitation and the Selection Criteria (1-4) in the order given. The program narrative should be double-spaced, using a standard 12-point font (Times New Roman is preferred) with no less than 1-inch margins, and should not exceed 15 pages. Number pages "1 of 15", "2 of 15", etc.

If the program narrative fails to comply with these length-related restrictions, BJA may consider such noncompliance in peer review and in final award decisions.

The following sections should be included as part of the program narrative:

a. Statement of the Problem

- b. Project Design and Implementation
- c. Capabilities and Competencies
- d. Plan for Collecting the Data Required for this Solicitation's Performance Measures
To assist the Department with fulfilling its responsibilities under the Government Performance and Results Act of 1993 (GPRA), Public Law 103-62, and the GPRA Modernization Act of 2010, Public Law 111-352, applicants that receive funding under this solicitation must provide data that measure the results of their work done under this solicitation. Post award, recipients will be required to submit quarterly performance metrics through BJA's online Performance Measurement Tool (PMT), located at www.bjaperformancetools.org. Applicants should review the complete list of SCA Co-Occurring Substance Abuse and Mental Disorders program performance measures at: www.bjaperformancetools.org/help/scaco-occurringquestionnaire.pdf

BJA does not require applicants to submit performance measures data with their application. Performance measures are included as an alert that BJA will require successful applicants to submit specific data as part of their reporting requirements. For the application, applicants should indicate an understanding of these requirements and discuss how they will gather the required data, should they receive funding.

Note on Project Evaluations

Applicants that propose to use funds awarded through this solicitation to conduct project evaluations should be aware that certain project evaluations (such as systematic investigations designed to develop or contribute to generalizable knowledge) may constitute "research" for purposes of applicable DOJ human subjects protection regulations. However, project evaluations that are intended only to generate internal improvements to a program or service, or are conducted only to meet OJP's performance measure data reporting requirements likely do not constitute "research." Applicants should provide sufficient information for OJP to determine whether the particular project they propose would either intentionally or unintentionally collect and/or use information in such a way that it meets the DOJ regulatory definition of research.

Research, for the purposes of human subjects protections for OJP-funded programs, is defined as, "a systematic investigation, including research development, testing, and evaluation, designed to develop or contribute to generalizable knowledge" 28 C.F.R. § 46.102(d). For additional information on determining whether a proposed activity would constitute research, see the decision tree to assist applicants on the "Research and the Protection of Human Subjects" section of the [OJP Funding Resource Center web page \(ojp.gov/funding/Explore/SolicitationRequirements/EvidenceResearchEvaluationRequirements.htm\)](http://ojp.gov/funding/Explore/SolicitationRequirements/EvidenceResearchEvaluationRequirements.htm). Applicants whose proposals may involve a research or statistical component also should review the "Data Privacy and Confidentiality Requirements" section on that Web page.

4. Budget Detail Worksheet and Budget Narrative

a. Budget Detail Worksheet

A sample Budget Detail Worksheet can be found at www.ojp.gov/funding/Apply/Resources/BudgetDetailWorksheet.pdf. Applicants that submit their budget in a different format should include the budget categories listed in the sample budget worksheet:

- Personnel

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- Fringe Benefits
- Travel
- Equipment
- Supplies
- Consultants/Contracts
- Other Costs
- Indirect Costs

Applicants must show all computations. The budget detail worksheet should provide itemized break downs of all costs. If the computations do not show sufficient amount of detail or are incorrect, the budgets will be returned for corrections.

The budget summary page must reflect the amounts in the budget categories as included in the budget detail worksheet. These amounts should mirror the amounts in the budget narrative.

Applicants must budget funding to travel to DOJ-sponsored grant meetings. Applicants should estimate the costs of travel and accommodations for three staff to attend two meetings in Washington, DC. All expenses must be reasonable, allowable, and necessary to the project. The estimates must provide a breakdown of all costs and adhere to the federal per diem.

Unallowable Uses for Award Funds

In addition to the unallowable costs identified in the Financial Guide, award funds may not be used for the following:

- Prizes/rewards/entertainment/trinkets (or any type of monetary incentive)
- Client stipends
- Gift cards
- Vehicles
- Food and beverage

For questions pertaining to budget and examples of allowable and unallowable costs, see the Financial Guide at www.ojp.gov/financialguide/index.htm.

b. Budget Narrative

The budget narrative should thoroughly and clearly describe every category of expense listed in the Budget Detail Worksheet. OJP expects proposed budgets to be complete, cost effective, and allowable (e.g., reasonable, allocable, and necessary for project activities).

Applicants should demonstrate in their budget narratives how they will maximize cost effectiveness of grant expenditures. Budget narratives should generally describe cost effectiveness in relation to potential alternatives and the goals of the project. For example, a budget narrative should detail why planned in-person meetings are necessary, or how technology and collaboration with outside organizations could be used to reduce costs, without compromising quality.

The narrative should be mathematically sound and correspond with the information and figures provided in the Budget Detail Worksheet. The narrative should explain how the applicant estimated and calculated all costs, and how they are relevant to the completion of the proposed project. The narrative may include tables for clarification purposes but need

not be in a spreadsheet format. As with the Budget Detail Worksheet, the Budget Narrative should be broken down by year.

c. Non-Competitive Procurement Contracts In Excess of Simplified Acquisition Threshold

If an applicant proposes to make one or more non-competitive procurements of products or services, where the non-competitive procurement will exceed the simplified acquisition threshold (also known as the small purchase threshold), which is currently set at \$150,000, the application should address the considerations outlined in the Financial Guide.

d. Pre-Agreement Cost Approvals

For information on pre-agreement costs, see Section B. Federal Award Information.

5. Assurance to Collect and Submit Participant Recidivism Indicator Data

Applications must include an assurance signed by the applicant organization's chief executive (see Appendix 3 for Assurance form) that all participant recidivism indicator data will be collected and submitted at the end of the grant period. Applications which do not include this assurance will not be considered. Inability or refusal to submit data after award may impact the organization's ability to receive future BJA competitive grant funding.

6. Indirect Cost Rate Agreement (if applicable)

Indirect costs are allowed only if the applicant has a current federally approved indirect cost rate. (This requirement does not apply to units of local government.) Attach a copy of the federally approved indirect cost rate agreement to the application. Applicants that do not have an approved rate may request one through their cognizant federal agency, which will review all documentation and approve a rate for the applicant organization, or, if the applicant's accounting system permits, costs may be allocated in the direct cost categories. For the definition of Cognizant Federal Agency, see the "Glossary of Terms" in the Financial Guide. For assistance with identifying your cognizant agency, please contact the Customer Service Center at 1-800-458-0786 or at ask.ocfo@usdoj.gov. If DOJ is the cognizant federal agency, applicants may obtain information needed to submit an indirect cost rate proposal at www.ojp.gov/funding/Apply/Resources/IndirectCosts.pdf.

7. Tribal Authorizing Resolution (if applicable) Tribes, tribal organizations, or third parties proposing to provide direct services or assistance to residents on tribal lands should include in their applications a resolution, a letter, affidavit, or other documentation, as appropriate, that certifies that the applicant has the legal authority from the tribe(s) to implement the proposed project on tribal lands. In those instances when an organization or consortium of tribes applies for a grant on behalf of a tribe or multiple specific tribes, the application should include appropriate legal documentation, as described above, from all tribes that would receive services or assistance under the grant. A consortium of tribes for which existing consortium bylaws allow action without support from all tribes in the consortium (i.e., without an authorizing resolution or comparable legal documentation from each tribal governing body) may submit, instead, a copy of its consortium bylaws with the application.

Applicants unable to submit an application that includes a fully-executed (i.e., signed) copy of appropriate legal documentation, as described above, consistent with the applicable tribe's governance structure, should, at a minimum, submit an unsigned, draft version of such legal documentation as part of its application (except for cases in which, with respect to a tribal consortium applicant, consortium bylaws allow action without the support of all consortium member tribes). If selected for funding, BJA will make use of and access to funds contingent

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on receipt of the fully-executed legal documentation.

8. Applicant Disclosure of High Risk Status

Applicants are to disclose whether they are currently designated high risk by another federal grant making agency. This includes any status requiring additional oversight by the federal agency due to past programmatic or financial concerns. If an applicant is designated high risk by another federal grant making agency, you must email the following information to OJPComplianceReporting@usdoj.gov at the time of application submission:

- The federal agency that currently designated the applicant as high risk;
- Date the applicant was designated high risk;
- The high risk point of contact name, phone number, and email address, from that federal agency; and
- Reasons for the high risk status.

OJP seeks this information to ensure appropriate federal oversight of any grant award. Unlike the Excluded Parties List, this high risk information does not disqualify any organization from receiving an OJP award. However, additional grant oversight may be included, if necessary, in award documentation.

9. Additional Attachments:

- a. Project Timeline** with each project goal, related objective, activity, expected completion date, responsible person, or organization.
- b. Position Descriptions** for key positions.
- c. Letters of Support/Memoranda of Understanding** from all key partners, detailing the commitment to work with the applicant to promote the mission of the project.
- d. Mandatory Certification Requirements and Mandatory Coordination Requirement Form** (see also Appendix 2): Applicants must certify that any treatment program proposed in the application is clinically appropriate, will provide comprehensive treatment, and has been developed in coordination with the SSA for Substance Abuse Services.

Applicants should also provide official documentation that all collaborating service provider organizations are in compliance with all requirements for licensing, accreditation, and certification, including state, local (city, county), and tribal requirements, as appropriate.

e. Applicant Disclosure of Pending Applications

Applicants are to disclose whether they have pending applications for federally funded grants or subgrants (including cooperative agreements) that include requests for funding to support the same project being proposed under this solicitation and will cover the identical cost items outlined in the budget narrative and worksheet in the application under this solicitation. The disclosure should include both direct applications for federal funding (e.g., applications to federal agencies) and indirect applications for such funding (e.g., applications to State agencies that will subaward federal funds).

OJP seeks this information to help avoid any inappropriate duplication of funding. Leveraging multiple funding sources in a complementary manner to implement comprehensive programs or projects is encouraged and is not seen as inappropriate duplication.

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Applicants that have pending applications as described above are to provide the following information about pending applications submitted within the last 12 months:

- the federal or state funding agency
- the solicitation name/project name
- the point of contact information at the applicable funding agency.

Federal or State Funding Agency	Solicitation Name/Project Name	Name/Phone/E-mail for Point of Contact at Funding Agency
DOJ/COPS	COPS Hiring Program	Jane Doe, 202/000-0000; jane.doe@usdoj.gov
HHS/ Substance Abuse & Mental Health Services Administration	Drug Free Communities Mentoring Program/ North County Youth Mentoring Program	John Doe, 202/000-0000; john.doe@hhs.gov

Applicants should include the table as a **separate attachment**, with the file name "Disclosure of Pending Applications," to their application. Applicants that do not have pending applications as described above are to include a statement to this effect in the separate attachment page (e.g., "[Applicant Name on SF-424] does not have pending applications submitted within the last 12 months for federally funded grants or subgrants (including cooperative agreements) that include requests for funding to support the same project being proposed under this solicitation and will cover the identical cost items outlined in the budget narrative and worksheet in the application under this solicitation").

f. Research and Evaluation Independence and Integrity

If a proposal involves research and/or evaluation, regardless of the proposal's other merits, in order to receive funds, the applicant must demonstrate research/evaluation independence, including appropriate safeguards to ensure research/evaluation objectivity and integrity, both in this proposal and as it may relate to the applicant's other current or prior related projects. This documentation may be included as an attachment to the application which addresses BOTH i. and ii. below.

- i. For purposes of this solicitation, applicants must document research and evaluation independence and integrity by including, at a minimum, one of the following two items:
- a. A specific assurance that the applicant has reviewed its proposal to identify any research integrity issues (including all principal investigators and sub-recipients) and it has concluded that the design, conduct, or reporting of research and evaluation funded by BJA grants, cooperative agreements, or contracts will not be biased by any personal or financial conflict of interest on the part of part of its staff, consultants, and/or sub-recipients responsible for the research and evaluation or on the part of the applicant organization;

OR

- b. A specific listing of actual or perceived conflicts of interest that the applicant has identified in relation to this proposal. These conflicts could be either personal (related to specific staff, consultants, and/or sub-recipients) or organizational (related to the applicant or any subgrantee organization). Examples of potential investigator (or other personal) conflict situations may include, but are not limited to, those in which an investigator would be in a position to evaluate a spouse's work

product (actual conflict), or an investigator would be in a position to evaluate the work of a former or current colleague (potential apparent conflict). With regard to potential organizational conflicts of interest, as one example, generally an organization could not be given a grant to evaluate a project if that organization had itself provided substantial prior technical assistance to that specific project or a location implementing the project (whether funded by OJP or other sources), as the organization in such an instance would appear to be evaluating the effectiveness of its own prior work. The key is whether a reasonable person understanding all of the facts would be able to have confidence that the results of any research or evaluation project are objective and reliable. Any outside personal or financial interest that casts doubt on that objectivity and reliability of an evaluation or research product is a problem and must be disclosed.

- ii. In addition, for purposes of this solicitation applicants must address the issue of possible mitigation of research integrity concerns by including, at a minimum, one of the following two items:
 - a. If an applicant reasonably believes that no potential personal or organizational conflicts of interest exist, then the applicant should provide a brief narrative explanation of how and why it reached that conclusion. Applicants **MUST** also include an explanation of the specific processes and procedures that the applicant will put in place to identify and eliminate (or, at the very least, mitigate) potential personal or financial conflicts of interest on the part of its staff, consultants, and/or sub-recipients for this particular project, should that be necessary during the grant period. Documentation that may be helpful in this regard could include organizational codes of ethics/conduct or policies regarding organizational, personal, and financial conflicts of interest.

OR

- b. If the applicant has identified specific personal or organizational conflicts of interest in its proposal during this review, the applicant must propose a specific and robust mitigation plan to address conflicts noted above. At a minimum, the plan must include specific processes and procedures that the applicant will put in place to eliminate (or, at the very least, mitigate) potential personal or financial conflicts of interest on the part of its staff, consultants, and/or sub-recipients for this particular project, should that be necessary during the grant period. Documentation that may be helpful in this regard could include organizational codes of ethics/conduct or policies regarding organizational, personal, and financial conflicts of interest. There is no guarantee that the plan, if any, will be accepted as proposed.

Considerations in assessing research and evaluation independence and integrity will include, but are not be limited to, the adequacy of the applicant's efforts to identify factors that could affect the objectivity or integrity of the proposed staff and/or the organization in carrying out the research, development, or evaluation activity; and the adequacy of the applicant's existing or proposed remedies to control any such factors.

10. Financial Management and System of Internal Controls Questionnaire

In accordance with 2 CFR 200.205, federal agencies must have in place a framework for evaluating the risks posed by applicants before they receive a federal award. To facilitate part of this risk evaluation, **all** applicants (other than an individual) are to download, complete, and submit this form.

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11. Disclosure of Lobbying Activities

All applicants must complete this information. Applicants that expend any funds for lobbying activities are to provide the detailed information requested on the form Disclosure of Lobbying Activities (SF-LLL). Applicants that do not expend any funds for lobbying activities are to enter "N/A" in the text boxes for item 10 ("a. Name and Address of Lobbying Registrant" and "b. Individuals Performing Services").

How To Apply

Applicants must register in, and submit applications through Grants.gov, a "one-stop storefront" to find federal funding opportunities and apply for funding. Find complete instructions on how to register and submit an application at www.Grants.gov. Applicants that experience technical difficulties during this process should call the Grants.gov Customer Support Hotline at 800-518-4726 or 606-545-5035, 24 hours a day, 7 days a week, except federal holidays. Registering with Grants.gov is a one-time process; however, **processing delays may occur, and it can take several weeks** for first-time registrants to receive confirmation and a user password. OJP encourages applicants to **register several weeks before** the application submission deadline. In addition, OJP urges applicants to submit applications 72 hours prior to the application due date to allow time to receive validation messages or rejection notifications from Grants.gov, and to correct in a timely fashion any problems that may have caused a rejection notification.

BJA strongly encourages all prospective applicants to sign up for Grants.gov email notifications regarding this solicitation. If this solicitation is cancelled or modified, individuals who sign up with Grants.gov for updates will be automatically notified.

Note on File Names and File Types: Grants.gov only permits the use of certain specific characters in names of attachment files. Valid file names may include only the characters shown in the table below. Grants.gov is designed to reject any application that includes an attachment(s) with a file name that contains any characters not shown in the table below.

Characters	Special Characters		
Upper case (A – Z)	Parenthesis ()	Curly braces { }	Square brackets []
Lower case (a – z)	Ampersand (&)	Tilde (~)	Exclamation point (!)
Underscore (_)	Comma (,)	Semicolon (;)	Apostrophe (')
Hyphen (-)	At sign (@)	Number sign (#)	Dollar sign (\$)
Space	Percent sign (%)	Plus sign (+)	Equal sign (=)
Period (.)	When using the ampersand (&) in XML, applicants must use the "&" format.		

Grants.gov is designed to forward successfully submitted applications to OJP's Grants Management System (GMS).

GMS does not accept executable file types as application attachments. These disallowed file types include, but are not limited to, the following extensions: ".com," ".bat," ".exe," ".vbs," ".cfg," ".dat," ".db," ".dbf," ".dll," ".ini," ".log," ".ora," ".sys," and ".zip." GMS may reject applications with files that use these extensions. It is important to allow time to change the type of file(s) if the application is rejected.

All applicants are required to complete the following steps:

OJP may not make a federal award to an applicant until the applicant has complied with all applicable DUNS and SAM requirements. If an applicant has not fully complied with the

requirements by the time the federal awarding agency is ready to make a federal award, the federal awarding agency may determine that the applicant is not qualified to receive a federal award and use that determination as a basis for making a federal award to another applicant.

1. **Acquire a Data Universal Numbering System (DUNS) number.** In general, the Office of Management and Budget requires that all applicants (other than individuals) for federal funds include a DUNS number in their applications for a new award or a supplement to an existing award. A DUNS number is a unique nine-digit sequence recognized as the universal standard for identifying and differentiating entities receiving federal funds. The identifier is used for tracking purposes and to validate address and point of contact information for federal assistance applicants, recipients, and subrecipients. The DUNS number will be used throughout the grant life cycle. Obtaining a DUNS number is a free, one-time activity. Call Dun and Bradstreet at 866-705-5711 to obtain a DUNS number or apply online at www.dnb.com. A DUNS number is usually received within 1-2 business days.
2. **Acquire registration with the System for Award Management (SAM).** SAM is the repository for standard information about federal financial assistance applicants, recipients, and subrecipients. OJP requires all applicants (other than individuals) for federal financial assistance to maintain current registrations in the SAM database. Applicants must be registered in SAM to successfully register in Grants.gov. Applicants must **update or renew their SAM registration annually** to maintain an active status.

Applications cannot be successfully submitted in Grants.gov until Grants.gov receives the SAM registration information. **The information transfer from SAM to Grants.gov can take up to 48 hours.** OJP recommends that the applicant register or renew registration with SAM as early as possible.

Information about SAM registration procedures can be accessed at www.sam.gov.

3. **Acquire an Authorized Organization Representative (AOR) and a Grants.gov username and password.** Complete the AOR profile on Grants.gov and create a username and password. The applicant organization's DUNS number must be used to complete this step. For more information about the registration process, go to www.grants.gov/applicants/get_registered.jsp.
4. **Acquire confirmation for the AOR from the E-Business Point of Contact (E-Biz POC).** The E-Biz POC at the applicant organization must log into Grants.gov to confirm the applicant organization's AOR. Note that an organization can have more than one AOR.
5. **Search for the funding opportunity on Grants.gov.** Use the following identifying information when searching for the funding opportunity on Grants.gov. The Catalog of Federal Domestic Assistance number for this solicitation is 16.812, titled "Second Chance Act Prisoner Reentry Initiative," and the funding opportunity number is BJA-2015-4061.
6. **Select the correct Competition ID.** Some OJP solicitations posted to Grants.gov contain multiple purpose areas, denoted by the individual Competition ID. If applying to a solicitation with multiple Competition IDs, select the appropriate Competition ID for the intended purpose area of the application.
7. **Submit a valid application consistent with this solicitation by following the directions in Grants.gov.** Within 24-48 hours after submitting the electronic application, the applicant should receive two notifications from Grants.gov. The first will confirm the receipt of the

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application and the second will state whether the application has been successfully validated, or rejected due to errors, with an explanation. It is possible to first receive a message indicating that the application is received and then receive a rejection notice a few minutes or hours later. Submitting well ahead of the deadline provides time to correct the problem(s) that caused the rejection. **Important:** OJP urges applicants to submit applications **at least 72 hours prior** to the application due date to allow time to receive validation messages or rejection notifications from Grants.gov, and to correct in a timely fashion any problems that may have caused a rejection notification.

Click [here](#) for further details on DUNS, SAM, and Grants.gov registration steps and timeframes.

Note: Duplicate Applications

If an applicant submits multiple versions of the same application, BJA will review only the most recent system-validated version submitted. See Note on File Names and File Types under How To Apply.

Experiencing Unforeseen Grants.gov Technical Issues

Applicants that experience unforeseen Grants.gov technical issues beyond their control that prevent them from submitting their application by the deadline must contact the Grants.gov [Customer Support Hotline](#) or the [SAM Help Desk](#) to report the technical issue and receive a tracking number. Then applicant must e-mail the BJA contact identified in the Contact Information section on page 2 **within 24 hours after the application deadline** and request approval to submit their application. The e-mail must describe the technical difficulties, and include a timeline of the applicant's submission efforts, the complete grant application, the applicant's DUNS number, and any Grants.gov Help Desk or SAM tracking number(s). **Note: BJA does not automatically approve requests.** After the program office reviews the submission, and contacts the Grants.gov or SAM Help Desks to validate the reported technical issues, OJP will inform the applicant whether the request to submit a late application has been approved or denied. If OJP determines that the applicant failed to follow all required procedures, which resulted in an untimely application submission, OJP will deny the applicant's request to submit their application.

The following conditions are generally insufficient to justify late submissions:

- failure to register in SAM or Grants.gov in sufficient time
- failure to follow Grants.gov instructions on how to register and apply as posted on its Web site
- failure to follow each instruction in the OJP solicitation
- technical issues with the applicant's computer or information technology environment, including firewalls.

Notifications regarding known technical problems with Grants.gov, if any, are posted at the top of the OJP funding web page at www.ojp.gov/funding/Explore/CurrentFundingOpportunities.htm.

E. Application Review Information

Selection Criteria

The following five selection criteria will be used to evaluate each application, with the different weight given to each based on the percentage value listed after each individual criteria. For example, the first criteria, "Statement of the Problem," is worth 15 percent of the entire score in the application review process.

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1. Statement of the Problem (15 percent out of 100)

- Describe the problems with meeting the needs of returning adult individuals with co-occurring substance abuse and mental disorders to the community.
- Indicate the jurisdiction or tribe to be served including information about the correctional facilities from which individuals will be reentering communities, provide information on the target population (i.e., size and make-up of the target population, etc.), the number of individuals with co-occurring substance abuse and mental disorders within the correctional/detention facility(ies) who are returning to the community, and any recidivism and substance abuse data available for the target population.
- Summarize the basic components of the current process for identifying individual risk/needs, availability of substance abuse and mental health treatment services, reentry planning for these individuals, linkages to community-based treatment providers, and case management.
- Provide justification and support documentation for selecting the target population.
- Provide a baseline recidivism rate, including the method for calculating the rate, for the proposed target population and discuss what level of reduction in recidivism you would consider to be success. If the applicant does not have a baseline recidivism rate for a historical sample of ex-individuals **similar to the target population**, provide a rate for **another** population. For instance, use a recidivism rate for ex-individuals that have been released from a local prison or jail, **such as a facility recidivism rate**. Make sure to include a description of the type of recidivism rate targeted such as arrest, conviction, revocation, and/or re-incarceration. Also, provide an explanation of the population (demographics, risk level, offense type) the follow-up period length (post-release), and the dates when the recidivism rate was calculated.

2. Program Design and Implementation (35 percent out of 100)

- Describe the proposed program and the project's purpose, goals, and objectives.
- Describe how the Planning Phase activities will be addressed, including the completion of the *Planning and Implementation Guide*.
- Address the Program Design Elements (pages 7-11 and Appendix 1) that include:
 - Utilizing actuarial-based assessment instruments
 - Targeting higher risk individuals
 - Inclusion of a baseline recidivism rate and collect and report recidivism indicator data
 - Enhancing intrinsic motivation
 - Targeting criminogenic needs that affect recidivism
 - Determining dosage and intensity of services
 - Providing evidence-based mental health and substance abuse treatment services⁹

⁹ BJA recognizes that some evidence-based practices may not exist for all populations and/or service settings. Applicants proposing to serve a population with an intervention that has not been formally evaluated with that

- Utilizing pharmacological drug treatment services
- Using cognitive behavioral interventions
- Developing and implement transition planning procedures
- Supporting a comprehensive range of recovery support services
- Using sustained aftercare, case planning/management
- Providing community supervision services which follow evidence-based practices
- Address the Priority Considerations (pages 11-12) that include:
 - Incorporation of a Pay for Success Model
 - Focusing on post-release community-based programs
 - Focusing on areas with demonstrated high rates of returning individuals
 - Implementation of specialized probation services for the target population
 - Partnership with a research organization to conduct a rigorous local evaluation of the applicant's strategies
 - Incorporate innovative uses of information technology which leverage electronic information sharing and communication.
 - Develop and implement strategies to identify and enroll eligible program participants into Medicaid, or other insurance through health exchanges, and to connect them to treatment providers as appropriate.
 - Target high-risk individuals that are experiencing or at risk of chronic homelessness.
 - Link grant-funded activities and services to affordable and supportive housing, leveraged through partnerships with non-profit housing agencies, public housing authorities, housing finance agencies, and Continuums of Care.
- Provide operational guidelines for identifying eligible program participants which should include a plan to screen potential participants, conduct risk and needs assessments, and the process for referring individuals to the program.
- Describe how many total people the proposed program plans to serve over the length of the project period. If awarded grant funds, BJA will track the number of participants actually provided services with the number proposed in this section of the competitive application.
 - If the applicant is requesting funds for a program that is currently operational, the applicant must state how many people the program has served (who meet the stated target population characteristics) over the past 6 months.
 - If the applicant is proposing to implement a "new program", the applicant must state how many people met the target population characteristics within the past 6 months.
- Provide a description of both the pre-release screening and assessment process **and** post-release services to be provided for every program participant.

population are required to provide other forms of evidence that the practice(s) they propose is appropriate for the target population such as unpublished studies, preliminary evaluation results, clinical guidelines, findings from focus groups with community members, etc.

- Describe the process for linking individuals to treatment and other recovery support services. Applicants should identify the evidence-based treatment and support practices being used or proposed and identify and discuss the evidence that shows that the practice(s) is/are effective. Describe any modifications/adaptations needed to make this practice meet the goals of your project and why the changes will improve the outcomes.
- Describe the mechanisms that will be put in place to ensure the accountability of the service delivery system on an ongoing basis.

3. Capabilities, Competencies, and Coordination (25 percent out of 100)

- Describe the management structure and staffing of the project, identifying the agency responsible for the project and the grant coordinator.
- Demonstrate the capability of the implementing agency and collaborative partners to implement the project, including gathering and analyzing information, developing a plan, and evaluating the program. Include position descriptions for key personnel (as an attachment).
- Demonstrate and identify partnership organizations with community-based substance abuse and mental health treatment programs to ensure coordinated reentry efforts within the correctional facility/facilities and ongoing treatment and/or aftercare programming upon individual reentry to the community.
- Indicate whether the applicant jurisdiction is a current recipient of funds from other BJA administered programs including: the Residential Substance Abuse Treatment (RSAT) for State Prisoners Program, the Justice and Mental Health Collaboration Program, the Second Chance Act Adult Individual Reentry Program for Planning and Demonstration Projects, and the Second Chance Act Family-Based Individual Substance Abuse Treatment Program. Clearly address how these initiatives will be coordinated if the applicant jurisdiction is, or becomes, a recipient of funds under any of these other programs for the purposes of provision of treatment and/or reentry services for incarcerated individuals, the applicant.

4. Impact/Outcomes, Evaluation, and Sustainment, and Plan for Collecting the Data Required for this Solicitation's Performance Measures (15 percent out of 100)

- Describe the current ability to collect and analyze client-level performance and outcome data. In addition, this description should also include the ability to share data with other agencies, such as the department of mental health or other relevant service agencies. Outline how and what data and information will be collected and analyzed to determine the effectiveness of the treatment programs implemented or enhanced and describe how randomized trials will be used where practicable. Describe how performance will be documented, monitored, and evaluated, and identify the impact of the strategy once implemented.
- Identify existing barriers to collaboration between the criminal justice and behavioral health systems within the jurisdiction and with its intergovernmental partners as relevant, and describe how this grant will improve collaboration to improve access to treatment services beyond this particular program.
- Discuss how variables like stakeholder support and service coordination will be defined and measured.
- Outline what data and information will be collected and describe how evaluation and collaborative partnerships will be leveraged to build long-term support and resources for the program. Specifically, address the system for collecting unique participant identifiers, obtaining court and criminal involvement (recidivism) data, including relationships with local or state entities that have been or will be established to gain access to this data.

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- Describe the policies, statutes, and regulations that will need to be put in place to support and sustain service delivery.

5. Budget (10 percent of 100)

- Provide a proposed budget for the entire project, including both the Planning Phase and the Implementation phase, period that is complete, cost effective, and allowable (e.g., reasonable, allocable, and necessary for project activities) Budget narratives should generally demonstrate how applicants will maximize cost effectiveness of grant expenditures. Budget narratives should demonstrate cost effectiveness in relation to potential alternatives and the goals of the project.¹⁰
- Upon the granting of this award, initial funds will be available only for the Planning Phase. Please be mindful that the Planning and Implementation Guide must be submitted and approved by BJA before grantees move into the Implementation Phase of their project and gain access of the remainder of their funds.
- See the additional budget and budget narrative requirements on pages 19-21

Review Process

OJP is committed to ensuring a fair and open process for awarding grants. BJA reviews the application to make sure that the information presented is reasonable, understandable, measurable, and achievable, as well as consistent with the solicitation.

Peer reviewers will review the applications submitted under this solicitation that meet basic minimum requirements. For purposes of assessing whether applicants have met basic minimum requirements, OJP screens applications for compliance with specified program requirements to help determine which applications should proceed to further consideration for award. Although program requirements may vary, the following are common requirements applicable to all solicitations for funding under OJP grant programs:

- Applications must be submitted by an eligible type of applicant
- Applications must request funding within programmatic funding constraints (if applicable)
- Applications must be responsive to the scope of the solicitation
- Applications must include all items designated as "critical elements"
- Applicants will be checked against the General Services Administration's Excluded Parties List

For a list of critical elements, see "What an Application Should Include" under Section D. Application and Submission Information.

BJA may use internal peer reviewers, external peer reviewers, or a combination, to assess applications meeting basic minimum requirements on technical merit using the solicitation's selection criteria. An external peer reviewer is an expert in the subject matter of a given solicitation who is not a current DOJ employee. An internal reviewer is a current DOJ employee who is well-versed or has expertise in the subject matter of this solicitation. A peer review panel will evaluate, score, and rate applications that meet basic minimum requirements. Peer reviewers' ratings and any resulting recommendations are advisory only, although their views are considered carefully. In addition to peer review ratings, considerations for award recommendations and decisions may include, but are not limited to, underserved populations, geographic diversity, strategic priorities, past performance under prior BJA and OJP awards, and available funding.

¹⁰ Generally speaking, a reasonable cost is a cost that, in its nature or amount, does not exceed that which would be incurred by a prudent person under the circumstances prevailing at the time the decision was made to incur the costs.

OJP reviews applications for potential discretionary awards to evaluate the risks posed by applicants before they receive an award. This review may include but is not limited to the following:

1. Financial stability and fiscal integrity
2. Quality of management systems and ability to meet the management standards prescribed in the Financial Guide
3. History of performance
4. Reports and findings from audits
5. The applicant's ability to effectively implement statutory, regulatory, or other requirements imposed on non-federal entities
6. Proposed costs to determine if the Budget Detail Worksheet and Budget Narrative accurately explain project costs, and whether those costs are reasonable, necessary, and allowable under applicable federal cost principles and agency regulations

Absent explicit statutory authorization or written delegation of authority to the contrary, all final award decisions will be made by the Assistant Attorney General, who may consider factors including, but not limited to, peer review ratings, underserved populations, geographic diversity, strategic priorities, past performance under prior BJA and OJP awards, and available funding when making awards.

F. Federal Award Administration Information

Federal Award Notices

OJP award notification will be sent from GMS. Recipients will be required to log in; accept any outstanding assurances and certifications on the award; designate a financial point of contact; and review, sign, and accept the award. The award acceptance process involves physical signature of the award document by the authorized representative and the scanning of the fully-executed award document to OJP.

Administrative, National Policy, and other Legal Requirements

If selected for funding, in addition to implementing the funded project consistent with the agency-approved project proposal and budget, the recipient must comply with award terms and conditions, and other legal requirements, including but not limited to OMB, DOJ or other federal regulations which will be included in the award, incorporated into the award by reference, or are otherwise applicable to the award. OJP strongly encourages prospective applicants to review the information pertaining to these requirements **prior** to submitting an application. To assist applicants and recipients in accessing and reviewing this information, OJP has placed pertinent information on its Solicitation Requirements page of the OJP Funding Resource Center.

Please note in particular the following two forms, which applicants must accept in GMS prior to the receipt of any award funds, as each details legal requirements with which applicants must provide specific assurances and certifications of compliance. Applicants may view these forms in the Apply section of the OJP Funding Resource Center and are strongly encouraged to review and consider them carefully prior to making an application for OJP grant funds.

- Certifications Regarding Lobbying; Debarment, Suspension and Other Responsibility Matters; and Drug-Free Workplace Requirements
- Standard Assurances

Upon grant approval, OJP electronically transmits (via GMS) the award document to the prospective award recipient. In addition to other award information, the award document contains award terms and conditions that specify national policy requirements¹¹ with which recipients of federal funding must comply; uniform administrative requirements, cost principles, and audit requirements; and program-specific terms and conditions required based on applicable program (statutory) authority or requirements set forth in OJP solicitations and program announcements, and other requirements which may be attached to appropriated funding. For example, certain efforts may call for special requirements, terms, or conditions relating to intellectual property, data/information-sharing or -access, or information security; or audit requirements, expenditures and milestones, or publications and/or press releases. OJP also may place additional terms and conditions on an award based on its risk assessment of the applicant, or for other reasons it determines necessary to fulfill the goals and objectives of the program.

Prospective applicants may access and review the text of mandatory conditions OJP includes in all OJP awards, as well as the text of certain other conditions, such as administrative conditions, via Mandatory Award Terms and Conditions page of the OJP Funding Resource Center.

General Information about Post-Federal Award Reporting Requirements

Recipients must submit quarterly financial reports, semi-annual progress reports, final financial and progress reports, and, if applicable, an annual audit report in accordance with 2 CFR Part 200. Future awards and fund drawdowns may be withheld if reports are delinquent.

Special Reporting requirements may be required by OJP depending on the statutory, legislative or administrative obligations of the recipient or the program.

G. Federal Awarding Agency Contact(s)

For additional Federal Awarding Agency Contact(s), see the Title page.

For additional contact information for Grants.gov, see the Title page.

H. Other Information

Provide Feedback to OJP

To assist OJP in improving its application and award processes, we encourage applicants to provide feedback on this solicitation, the application submission process, and/or the application review/peer review process. Provide feedback to OJPSolicitationFeedback@usdoj.gov.

IMPORTANT: This e-mail is for feedback and suggestions only. Replies are **not** sent from this mailbox. If you have specific questions on any program or technical aspect of the solicitation, **you must** directly contact the appropriate number or e-mail listed on the front of this solicitation document. These contacts are provided to help ensure that you can directly reach an individual who can address your specific questions in a timely manner.

If you are interested in being a reviewer for other OJP grant applications, please e-mail your resume to ojppeerreview@lmbps.com. The OJP Solicitation Feedback email account will not

¹¹ See generally 2 C.F.R. 200.300 (provides a general description of national policy requirements typically applicable to recipients of federal awards, including the Federal Funding Accountability and Transparency Act of 2006 (FFATA)).

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forward your resume. **Note:** Neither you nor anyone else from your organization can be a peer reviewer in a competition in which you or your organization have submitted an application.

Application Checklist
FY 2015 Second Chance Act Reentry Program for Adults with Co-Occurring Substance Abuse and Mental Disorders

This checklist has been created to assist with developing an application.

What an Applicant Should Do:

Prior to Registering in Grants.gov:

- _____ Acquire a DUNS Number (see page 26)
- _____ Acquire or renew registration with SAM (see page 26)

To Register with Grants.gov:

- _____ Acquire AOR and Grants.gov username/password (see page 26)
- _____ Acquire AOR confirmation from the E-Biz POC (see page 26)

To Find Funding Opportunity:

- _____ Search for the funding opportunity on Grants.gov (see page 26)
- _____ Select the correct Competition ID (see page 26)
- _____ Download Funding Opportunity and Application Package
- _____ Sign up for Grants.gov email notifications (optional) (see page 25)
- _____ Read **Important Notice: Applying for Grants in Grants.gov**

After application submission, receive Grants.gov email notifications that:

- _____ (1) application has been received,
- _____ (2) application has either been successfully validated or rejected with errors (see page 26)

If no Grants.gov receipt, and validation or error notifications are received:

- _____ contact the NCJRS Response Center regarding experiencing technical difficulties (see page 27)

General Requirements:

- _____ Review the Solicitation Requirements in the OJP Funding Resource Center.

Scope Requirement:

- _____ The federal amount requested is within the allowable limit(s) of \$600,000.

Eligibility Requirement:

- _____ Applicant agency meets eligibility requirements (see title page)
- _____ Federally-recognized Indian tribe (if applicable)

What an Application Should Include:

- _____ Application for Federal Assistance (SF-424) Form (see page 17)
- _____ *Project Abstract—Including information on ***both pre- and post-release services for every program participant*** (see page 17)
- _____ *Program Narrative—Including information on ***both pre- and post-release services for every program participant*** (see page 18)
- _____ *Budget Detail Worksheet and *Budget Narrative (see page 19)
 - _____ Employee Compensation Waiver request and justification (if applicable) (see page 15)
 - _____ Read OJP policy and guidance on "conference" approval, planning, and reporting

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available at ojp.gov/financialguide/PostawardRequirements/chapter15page1.htm
(see page 16)

- _____ Disclosure of Lobbying Activities (SF-LLL) (see page 25)
- _____ *Chief Executive Assurance to Collect and Submit Participant Recidivism Indicator Data
(see page 21)
- _____ Indirect Cost Rate Agreement (if applicable) (see page 21)
- _____ Tribal Authorizing Resolution (if applicable) (see page 21)
- _____ Additional Attachments (see page 22)
 - _____ Project Timeline
 - _____ Position Descriptions
 - _____ Letters of Support/Memoranda of Understanding
 - _____ Statement of Assurance Form: Mandatory Certification Requirements and
Coordination Requirements* (see page 22)
 - _____ Applicant Disclosure of Pending Applications
 - _____ Research and Evaluation Independence and Integrity
- _____ Financial Management and System of Internal Controls Questionnaire (if applicable) (see
page 24)

*** Note: These elements are the basic minimum requirements for applications. Applications that do not include these elements shall neither proceed to peer review nor receive further consideration by BJA**

Appendix 1

Fundamental Principles of Evidence-Based Correctional Practice

The primary objective of the Second Chance Act is to reduce recidivism. Based upon reliable research findings, there are six fundamental principles of evidence-based correctional practice that are widely accepted as strategies to reduce future criminal behavior.

- 1) **Objectively Assess Criminogenic Risks and Needs:** Maintain a comprehensive system to establish risk screening and needs assessment. The actuarial assessment of individuals—in a reliable and valid manner—is essential for the effective supervision and treatment of people returning from prisons, jails, and juvenile facilities (Andrews and Bonta, 1998). The levels of supervision and services for individual individuals must be matched to individual risk and need.
- 2) **Enhance Intrinsic Motivation:** Staff must be able to relate to individuals in interpersonally sensitive and constructive ways in order to enhance intrinsic motivation in individuals. Research findings suggest that motivational interviewing or other cognitive-behavioral communication techniques can effectively enhance the individual's desire to initiate and maintain behavior changes (Miller and Rollnick, 2002; Miller and Mount, 2001).
- 3) **Target Higher-Risk Individuals:** Prioritize primary supervision and treatment resources for individuals who are at higher risk to re-offend. Consistent findings from a wide variety of recidivism studies show that supervision and treatment resources focused on lower-risk individuals produce little if any positive effect on the rates of subsequent criminal behavior (McGuire, 2001, 2002) and can at times increase the risk level of low-risk individuals. Maximum benefit is gained only when intervention resources are directed to moderate- and high-risk individuals.
- 4) **Address Individuals' Greatest Criminogenic Needs.** The greatest emphasis must be placed on addressing those needs which are most closely associated with criminal behavior. When the factors that lead the individual to commit crimes are effectively addressed, that person is less likely to commit crime (Elliot, 2001).
- 5) **Use Cognitive-Behavioral Interventions:** These strategies are focused on changing the individual's thinking patterns in order to change future behavior. The most effective interventions provide opportunities for participants to practice new behavior patterns and skills with feedback from program staff.
- 6) **Determine Dosage and Intensity of Services:** Higher-risk individuals require significantly more structure and services than lower-risk individuals. High-risk individuals should receive a minimum of 300 hours of cognitive-based interventions, moderate-risk individuals should receive a minimum of 200 hours, and low-risk individuals should receive a minimum of 100 hours of cognitive-based interventions. Additionally, during the initial 3–9 months post-release, 40–70 percent of high-risk individuals' free time needs to be occupied with delineated routine and appropriate services (Bourgon and Armstrong, 2006; Latessa, 2004; Gendreau and Goggin, 1995).

Important Things to Understand From the Research:

- Correctional staff needs to work with individuals to ensure they have the tools needed for success in the community.
- Correctional and community staff must understand the importance of working with ***moderate- and high-risk*** individuals rather than low-risk individuals in order to demonstrate that their program can decrease recidivism.
- The most effective organizational-change strategies involve supervision and coaching of staff to reinforce the expected way of doing business—training alone is not sufficient.

Questions to Ask As You Launch Your Program:

- Who are you targeting for your program?
- Do the risk and needs of your target population match the services and supports you've funded through your Second Chance grant?
- When and how are the risks and needs of your target population assessed?
- Following the risk/need assessment, are the services, supervision, and interventions recommendations developed with the individual?
- Are these interventions based upon a systematic assessment of individual levels of risk and criminogenic needs?
- How are services coordinated for your target population as they move from the institutional phase, to the reentry phase, to the community phase?
- How is programming that is begun in prison linked to the programming that the individual receives in the community?
- How are supervision and treatment resources prioritized for moderate and high risk individuals?
- Are your interventions cognitive-behavioral based?
- Has staff been trained to appropriately use cognitive-behavioral interventions and strategies?
- What data is collected on individuals?
- Do you collect case-level data on which of your program participants have (1) housing, (2) employment, (3) substance abuse treatment (if necessary), (4) mental health treatment (if necessary), and (5) social support?

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Latessa, E.J. (2004). The challenge of change: Correctional programs and evidence based practices. *Criminology & Public Policy*, 3(4), 547-560.

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Appendix 2
Mandatory Certification and Coordination Requirement Form
(Submit with the Application as an Attachment)

As the Authorized Representative of [insert name of applicant organization]
_____, I assure BJA the following:

Mandatory Certification Requirement: Service Provider Licensing/ Accreditation/ Certification Documentation: In addition, as the Authorized Representative I also assure BJA that all collaborating service provider organizations listed in this application meet applicable licensing, accreditation, and certification requirements.

As the authorized representative, I also understand that the following information is required to receive funding, and these materials have been included within the application materials:

- A letter of commitment that specifies the nature of the participation and what service(s) will be provided from every service provider organization listed in the application that has agreed to participate in the project.
- Official documentation that all service provider organizations collaborating in the project have been providing relevant services for a minimum of 2 years prior to the date of the application in the area(s) in which services are to be provided. Official documents must definitively establish that the organization has provided relevant services for the last 2 years.
- Official documentation that all collaborating service provider organizations are in compliance with all local (city, county) and state/tribal requirements for licensing, accreditation, and certification or official documentation from the appropriate agency of the applicable state/tribal, county, or other governmental unit that licensing, accreditation, and certification requirements do not exist.

Note: Official documentation is a copy of each service provider organization's license, accreditation, and certification.

- Documentation of accreditation will not be accepted in lieu of an organization's license. A statement by, or letter from, the applicant organization or from a provider organization attesting to compliance with licensing, accreditation and certification or that no licensing, accreditation, certification requirements exist, does not constitute adequate documentation.

Mandatory Coordination Requirement: I assure BJA that if my organization is not the Single State Agency (SSA) for Substance Abuse Services, and I assure and have demonstrated that the proposal has been developed in coordination with SAA support, except in the case of federally-recognized tribal government applicants.

Signature of Authorized Representative

Date

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BJA-2015-4061

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Appendix 3
Mandatory Chief Executive Assurance to Collect and Report Recidivism Indicator Data

I hereby assure that, if awarded grant funds under the Second Chance Act Reentry Program for Adults with Co-Occurring Substance Abuse and Mental Disorders Program, my organization will collect unique identifiers and recidivism indicator performance data for each program participant, and will aggregate all such data and submit it via the Bureau of Justice Assistance Performance Measurement Tool as required upon grant closeout. I understand that the inability or refusal to submit such data after an award is made may impact my organization's ability to receive future Bureau of Justice Assistance competitive grant funding.

Signature

Title

Date

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Appendix 4

Pay for Success Criteria

Criteria	
Target Population	The project must describe the population to be served, the goals to be obtained, and provide adequate protection for vulnerable populations. The project should describe any safeguards and incentives against “creaming.” The project should also describe how it meets a compelling need.
Evidence	The project must describe the types of services and other interventions that will be provided. The project should identify any body of evidence that supports the efficacy of the approach.
Investment	The project should clearly identify the source of working capital and provide evidence of its availability. The quantity and availability of operating funds should be adequate to sustain the life of the project. The project should clearly describe the use of any newly requested or existing federal funds.
Agreement	The project must identify all parties to the agreement including prime and sub-recipients. Any intermediaries or other management organizations must be clearly identified. The roles and responsibilities of all parties should be described.
Flexibility	The project must not overly encumber the management and administration of services and other interventions. The project includes the flexibility to adjust the service delivery strategy to achieve the negotiated outcomes. If necessary the project should identify and justify any requested flexibilities around regulations and/or administrative requirements. The project should identify the source (federal/state/local) for each requested variation.
Outcomes	Outcomes must be defined in terms of the desired “end state”. The project should identify outcomes that can be measured and given a monetary value. The project should describe the derivation of the monetary value for each desired outcome including identification and assignment of any expected future savings to governmental entity(s).

Outcome Measures	The project must describe how the achievement of outcomes will be measured. The project should provide evidence that the [grantee] and the investors have agreed upon the evaluation/measurement methodology including metrics, timing, independence, and credible comparison groups. This methodology should provide assurances that PFS is paying for impacts and not just outcomes that would have been achieved with or without the intervention. The project should describe the reporting of any interim measures and progress toward achievement of outcomes, including how interim evaluation data could be used to improve program efficacy.
Payments	The obligation and period of availability of government funds should align with payback periods. The project should describe provisions for government payments based upon achievement of proposed outcomes. Payments should only be made based upon substantiated achievement of interim or final outcomes.
Savings/ROI	Savings or return on investment (ROI) generated from the achievement of outcomes should meet or exceed the cost of services and other interventions including management, administration and evaluation. Government and outside entities should identify whether these savings or ROI accrue proportionate to investment for each participating governmental entity.

-----Original Message-----

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Subject: GRANT11872635 Grants.gov Submission Receipt

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DUNS Number: 0784704810000

AOR name: Mike Rodriguez

Application Name: Palm Beach County Board of County Commissioners

Opportunity Number: BJA-2015-4061

Opportunity Name: BJA FY 15 Second Chance Act Reentry Program for Adults with Co-Occurring Substance Abuse and Mental Disorders

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Attachment # 4

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PROGRAM NARRATIVE

a. Statement of the Problem

Palm Beach County (PBC), in collaboration with the Palm County Sheriff's Office (PBSO) and community-based reentry partners facilitate the successful reintegration of ex-offenders to Palm Beach County. The local County jail and other reentry partners provide inmates with pre- and post-release services to assist in their transition back into the community.

Problems with Returning Inmates to the Community - Echoing many of the problems found nationally with reentry, Palm Beach County's released prisoners face numerous challenges that ultimately aid in their return to criminal activity, re-arrest and re-incarceration. These challenges include substance abuse, mental health problems, unemployment, lack of housing, and strained family relationships. The collaborative proposes to strengthen PBC's response system to improve access to life-saving healthcare services and resources for Palm Beach County's high recidivists (50%) in the local county jail and emergency services systems.

The U.S. Department of Health and Human Services concluded that many people that are mentally ill and homeless are unable to obtain access to supportive services including housing due to their inability to remain medically stable. On any given day in PBC, there are 1,543 homeless individuals, 55% (857) of whom report being chronically homeless. These men and women cycle in and out of homelessness and the jail year after year, often using expensive emergency services when in crisis, paid for by tax-payers. This subpopulation of homeless citizens are referred to as "high-utilizers," interfacing with the local county jails, prisons, emergency rooms and crisis stabilization units at rates disproportionate to the general population. Research has shown that 10% of emergency service utilizers use 80% of those services. This 10% represent the most mentally ill and vulnerable citizens in our community. Yet, due to their

nomadic lifestyle and health instability, high-utilizers continue to go uninsured, unstable and unsheltered. Palm Beach County's 10-Year Plan to End Homelessness called for the establishment of Homeless Resource Centers in four county locations. The first center, The Senator D Lewis Homeless Resource Center opened in the summer of 2012. In the first twelve months of operation, 5,354 homeless persons sought assistance from the Lewis Center. This number far exceeded the community's expectations. 40% of the individuals seen were chronically homeless. GGI employs a Clinical Director at the Center and partners include the major mental health services system providers in our County. The center is the portal to access all homeless services, programs and resources in the county for youth, adults and families. Gulfstream Goodwill is the lead entity running the center where over 20,000 people sought assistance in 2014.

The Conference of Mayors report 2 million people a year are homeless and 66% of the homeless have a behavioral health concern including mental illness, alcohol and drug addiction. Koegel notes that 25% of single homeless adults suffer from severe and persistent mental illness (SPMI). The Federal Task Force on Homeless and Severe Mental Illness indicates that 5 to 7% of homeless persons with mental illness require institutionalization, but most can live in the community with the appropriate supportive options.

This data confirms what we have observed in our own work. For example, Ray was diagnosed with schizophrenia and was incarcerated for assault and spent thirteen months, in the forensic unit at the State Psychiatric Hospital. Once stabilized, he was transferred to the local jail and soon referred to The Lord's Place. Ray was released needing a Haldol injection to keep his symptoms under control, but the earliest he could see a psychiatrist at the community mental health center was in seven months. Access to health services for Ray was a major concern. His

stability in our program was achieved because of a "one time only" favor by a local provider who bent their rules for the organization. Hundreds of individuals like Ray are encountered each year. This funding will enable us to provide quick, comprehensive and professional healthcare in a person centered environment.

Target Population, Jurisdiction, Number and Type of Returning Offenders - Florida holds national significance due to its size, diversity and ever-expanding penal system. PBC is the 29th largest county in the U.S. with more than 1.2 million residents. PBC's average daily jail population is 2,235. Of the jail population approximately 648 adults are diagnosed with co-occurring substance and mental disorders annually, and the program seeks to serve 300 during the grant period.

b. Program Design and Implementation

Planning Phase - This program will expand on existing pre-release programming currently offered within the county jail. **Pre- and Post-Release Programs and Services:** *Pre-release:* Based on identified needs and program availability, inmates participate in education, vocational training, cognitive behavior change programs, substance abuse treatment and various life skills programs prior to release. *Post-release:* The Palm Beach County Criminal Justice Commission (CJC) serves as a catalyst to bring together criminal justice related agencies in the County. The county jail acts as a transition point from pre-release services to community-based service providers. Ex-offenders are linked to a variety of needs-based programs, including legal, health, housing, work release, child support and family counseling, mental health, substance abuse, life skills, mentoring, job training and placement, education and employment, community resources and transitional and permanent housing.

The initiative will utilize the planning phase to collaborate with the National Reentry Resource Center (NRRC) which will help to guide us in the development of our strategic plan that incorporates evidence-based programs, policies, and practices. PBC already boasts impressive private/public partnerships between government, corrections and community-based organizations. This Bureau of Justice Assistance (BJA) opportunity will allow the collaborative to strengthen the system's approach to providing evidence-based healthcare programming to this underserved population.

Implementation Phase - The collaborative will follow the 13 mandatory elements identified in this proposal. The goal is to expand upon our existing integrated care approach to reduce recidivism rates for returning citizens in the county. The Implementation plan includes:

1) Used an Actuarial-Based Assessment Instrument for Treatment and Reentry Planning: Inmates are objectively assessed using the Level of Service Inventory-Revised (LSI-r) Risk/Needs Assessment. In an effort to improve the provision of behavioral services post-release, the program will collaborate with the pre-release jail staff to assess inmate mental health and substance abuse needs. The goals are to identify needs, develop comprehensive transition plans, and facilitate post-release access to services that will reduce the use of alcohol and other drugs by long-term substance abusers with co-occurring disorders.

This program will use risk and needs assessment tools that are reliable and validated for this population in order to increase the chances that individuals will be matched with the appropriate type of treatment and reentry services. In addition to using the *LSI-R* tool for pre and post-release risk assessments, the *Service Prioritization Decision Assistance Tool (SPDAT)* will be used to assess participants' vulnerability to confirm the most vulnerable citizens in Palm Beach County.

The LSI-R tool for pre- and post-release risk assessments is an assessment tool that provides a quantitative survey of offender attributes and offender situations relevant for making decisions about levels of supervision and treatment for clients. PBC network of reentry providers have all adopted this tool universally for all reentry services. Reentry Coaches use the LSI-R results to guide the development of individualized service plans to ensure a client-centered approach to case management. The SPDAT is an evidence-informed approach to assessing vulnerability among the homeless population. Currently endorsed by the National Alliance to End Homelessness and the Department of Housing and Urban development as a promising practice, this tool screens for vulnerability across multiple components, prioritizing who to serve next and why, while concurrently identifying the areas in the person/family's life where support is most likely necessary in order to avoid housing instability.

In addition, during the Planning Phase of this grant the community will collaborate with the prerelease staff within our local county jail to develop a screening tool that will easily identify high-recidivists with co-occurring mental health and/or substance abuse disorders.

2) Target Higher-Risk Individuals: This project will prioritize primary supervision and treatment resources for individuals who are at higher risk to re-offend. This will include individuals that are assessed as moderate to high risk based on the LSI-R. Both the LSI-R tool and the SPADT have been endorsed nationally as recommended procedures for communities to target the community's most vulnerable citizens, while developing individualized transition plans with personalized dosages of services.

3) Establish Baseline Recidivism Rate and Collect and Report Recidivism Indicator Data: Palm Beach County will target the highest risk inmates with the most intensive services. A study by the International Journal of Law and Psychiatry on a large US urban jail system in 2003

showed a recidivism rate over a four year period of 68% using a sample population of 20,112 inmates with co-occurring disorders.

4) Enhances Intrinsic Motivation: A total of 27 Pre- and Post-Release county staff received training in motivational interviewing and are trained instructors for the Thinking For A Change curriculum, a cognitive behavior change program for offenders that includes cognitive restructuring, social skills development and development of problem solving skills.

5) Target Criminogenic Needs that Affect Recidivism: The Program identifies and targets the inmate's criminogenic needs through individual assessment of each inmate. Following the development of a transition plan, inmates are placed in identified pre-release programs in order to target their criminogenic needs that affect recidivism. Pre-release services occur during incarceration. Services include, but are not limited to:

Case Management – Local reentry case management teams review the needs assessment, identify available programs, ensure recommended programs are completed and develop a report outlining program accomplishments. ***Cognitive Behavioral Counseling*** – This Initiative utilizes the *Thinking for a Change* program, which addresses criminogenic thinking to help participants change their perceptions and the behaviors driven by such perceptions. ***Substance Abuse Treatment-*** Based on assessments and availability of space, substance abuse treatment and access to AA/NA begin prior to release. ***Mental Health Treatment-*** All inmates have access to mental health care while incarcerated. ***Medical Screening-*** Inmates have access to medical and dental care while incarcerated.

6) Determines Dosage and Intensity of Services: Proper dosage of time and programming are considered based on the risk of the offender. Higher dosages of programming and interventions

are provided to offenders who present elevated risk. For example, individuals assessed as high risk will receive at least 200 hours of intervention.

7) Evidence-Based Substance Abuse and Mental Health Treatment Services:

To help our most challenging, "high-risk" clients increase access to health care services, we are recommending the adoption of the Assertive Community Treatment (ACT) model. A best practice model, it recommends a team approach to treating clients with severe mental and behavioral health needs. The ACT team is comprised of different professionals who are trained in the areas of psychiatry, social work, nursing, substance abuse and vocational rehabilitation. Key features include supportive housing, psychopharmacological treatment, individual supportive therapy, mobile crisis intervention, substance abuse treatment, supported employment and support for resuming education. Outcomes from this modality are encouraging.

ACT clients spend less time in hospitals and more in independent living situations, have less time unemployed, earn more income, experience more positive social relationships, express greater satisfaction with life and are less symptomatic. ACT has been recognized by Substance Abuse and Mental Health Services Administration (SAMSHA), the Robert Wood Johnson Foundation, The National Alliance on Mental Illness (NAMI) and Commission on Accreditation of Rehabilitation Facilities CARF as an evidence-based practice worthy of widespread dissemination.

BJA funds will be used to create a Forensic CARE (Counseling, Access, Recovery and Education) Team. This multi-disciplinary team will coordinate formalized partnerships between community-based case management providers, Federally Qualified Health Centers, therapeutic counseling providers, and vocational training providers. The CARE Team operates with weekly staffings attended by key members of the individual's team which could include a psychiatrist

(ARNP), therapists, case managers, vocational coaches, peer specialists, medical nurse, and benefits navigator. This team will triage new participants, provide updates on participants in crisis, and monitor those who are maintaining their health stabilization. The team provides comprehensive health care screenings, assessments, as well short-term direct healthcare for underserved and hard-to reach populations. Through this approach a host of critical health needs including chronic diabetes, seizure disorders, renal failure, traumatic brain injury and heart disease can be identified and monitored. Previously undiagnosed mental health issues including schizoaffective disorder, bipolar disorder, major depression, post-traumatic stress disorder and past trauma can be identified and treated.

In addition, the program design will incorporate supportive housing to those individuals in need. With 15 dedicated beds for this population, we hope to leverage BJA dollars to secure additional reentry transitional housing beds. Clients referred to the CARE Team will benefit from ongoing monitoring, health planning, and linkage to care. The CARE Team will focus on health stabilization services for new clients, health monitoring services for ongoing clients, and health education services for clients who will soon be discharged from the team. The nurse and psychiatric nurse will advise the team of medication regimes, including identifying which clients need injectable medication, and will coordinate frequency for medication compliance. When necessary, nurses will administer medications to clients. The therapist will employ Client Directed Outcome Inventories (CDOI), which is another evidence-based practice endorsed by DCF and SAMSHA. This technique involves posing a series of questions to a client before and after therapy session. In addition, residents will have access to emergency funds to assist residents to purchase medications and maintain their medication regime as needed.

8) Evidence-Based Pharmacological Drug Treatment Services:

The Care Team will assess each client and develop a transition plan which will prescribe specific services and dosage. For those in need of prescription medication, the Advanced Registered Nurse Practitioner (ARNP) will prescribe medications based on this plan.

9) Use Cognitive-Behavioral Interventions:

The program's strategies are focused on changing the offender's thinking patterns in order to change future perceptions. The Thinking For A Change curriculum provides the vehicle for change.

10) Implement Transition Planning Procedures:

Transition plans are finalized 90 days prior to an inmate's anticipated release date. During this time, the inmate is scheduled for statutorily mandated appointments and programs, including medical screening, aftercare planning for inmates with a mental illness and the transition training program that covers job readiness, life skills and community reentry. The initial release interview addresses inmate needs such as housing, employment, substance abuse and post-release requirements. Inmate needs are captured in the Transition Plan. At time of entry, all clients will be assessed for eligibility of benefits, including health care insurance and the need for a primary health provider. The team will use the SOAR (SSI/SSDI Outreach, Access and Recovery) Process to facilitate this activity. SOAR is an evidence-based practice that connects homeless individuals to social security income in a quick, organized process.

11) Support a Comprehensive Range of Recovery Support Services:

The most critical element in the Reentry process is creating post-release opportunities. Palm Beach County has developed a seamless continuum of services for inmates returning to the community. According to the Urban Institute, post-release intermediary agencies should focus on

recovery supports that focus on participants' motivation, helping them to envision new roles and self-concepts, and nurturing their commitment to change. They suggest a gradual transition from the institution structure, providing non-punitive problem-solving assistance. Ex-Offenders returning from incarceration receive assistance for successful reentry into the community, with a focus on meeting support service needs. Comprehensive post-release case management offers identification assistance, on-the-job-training opportunities, transitional housing, peer mentoring groups, family reunification events, treatment services, and transportation assistance as needed.

12) Provide Sustained Aftercare, Case Planning/Management in the Community:

The local collaborative is committed to maintaining contact with program graduates, not only to gather meaningful data, but also to assist participants if and when additional supports are needed to keep participants healthy and out of jail. To demonstrate our commitment, some providers have introduced an Alumni Relations Department to keep in touch with clients.

Aftercare services for participants will begin when participants achieve their final individualized transitional goal, and will continue for nine months post placement, at which point they are considered program alumni. Participants will also be surveyed regarding their satisfaction in the program to allow adjustments to service delivery as results are analyzed. As milestones are achieved, incentive bonuses will be offered to participants for staying in touch with our evaluation team.

13) Provide Community Supervision Services which Follow Evidence-Based Practices:

The Department of Corrections provides probation services to ex-offenders returning to the community from the local jail. Case Managers work closely with probation officers to successfully complete their probation.

Priority Considerations - The intention of this program is to focus on post release community based services, providing quality evidence-based programming for individuals with co-occurring disorders released from incarceration at the Palm Beach County Jail. Many of these individuals with co-occurring disorders have a history of alternating between homelessness and incarceration. Evaluation of the program's strategies will be accomplished through a collaborative agreement with a local university. The RENEW database, developed and used in Palm Beach County's Re-entry Services since 2012 will serve as the primary electronic communication and information sharing mechanism. In addition to an exploration of developing strategies for changes in Medicaid that would benefit this population (during the planning phase), ongoing access to healthcare will be accomplished through increased linkages to the health insurance marketplace and utilization of SOAR and CWIC expertise available through participating agencies. Program staff will work collaboratively with the county's homeless resource center which serves as the gateway to the entire continuum of available affordable housing options for individuals challenged by homelessness.

c. Capabilities and Competences

The PBC Criminal Justice Commission (CJC) was created by ordinance in 1988. It has 21 public sector members representing local, state and federal criminal justice and governmental agencies, and 12 private sector business leaders representing the Economic Council of Palm Beach County. The CJC has an established history of building strong partnerships to improve the criminal justice system, and is a trusted agency known for thinking outside the box. It has created and funded several pilot criminal justice programs including the Mental Health/Substance Abuse Project funded by the State of Florida. Many significant reforms to the county's criminal justice system have been led by the CJC, including the implementation of Community Courts and the

Youth Violence Prevention Project. Altogether, the CJC staff has over 100 years experience in youth violence, courts, probation, reentry, research, statistics and law enforcement.

Establishment of Reentry Task Force – The Palm Beach County Reentry Task Force was established by the CJC November 2009, and is highly committed to improving reentry outcomes in the County for inmates and reducing recidivism, as evidenced by the development of Palm Beach County's 5-year *Reentry Strategic Plan*. *The PBC Reentry Task Force* and its subcommittees, including the Mental Health and Substance Abuse Sub-Committee are comprised of over forty decision makers in PBC and include the support of the Chief Judge, Public Defender, Sheriff, nonprofit organizations, representatives from the Department of Corrections and community stakeholders. This type of support makes it possible for real reform to occur. Participants have been fully engaged in making suggestions that affect public policy regarding reentry using their experiences as key stakeholders as a barometer of needs in this county. The pooling of resources and uniform programming is of high importance. Chaired by Public Defender, Carey Haughwout, the group was tasked with the development of a Reentry Strategic Plan that was based on a county-wide assessment of reentry services. This Plan guides Palm Beach County in the development and implementation of a coordinated and comprehensive continuum of care for ex-offenders. All established committees within the Task Force have invited ex-offenders to participate.

Capability of the Task Force/Partners – *Palm Beach County's* capability to implement this Initiative derives from its mission, experience and staff. Palm Beach County brings decades of experience and partnerships in employment, health, social services, counseling, vocational and educational rehabilitation, transportation, housing, and substance abuse treatment yielding effective and efficient service to the target population. Palm Beach County's partners; PBSO and

Community-Based Service Providers are the backbone of the project and bring dedication, compassion and knowledge of local resources. *Gulfstream Goodwill Industries, Inc. (GGI)* (a member Goodwill Industries International) has over 49 years of experience and over the past two years provided services to over 20,000 people throughout our territory of Palm Beach, Martin, St Lucie, Indian River and Okeechobee Counties with an annual budget of just under \$50,000,000, and employ over 1200 people. GGI has implemented successful offender reentry, prevention and diversion efforts for youth and adults in coordination with the Palm Beach County Criminal Justice Commission (CJC), The US Department of Labor, and Florida Department of Juvenile Justice, Palm Beach County Division of Community Services, and private funders and foundations since 2004. People served by GGI often find training and employment in our stores and our other Goodwill social enterprises, including: Good Geeks™ Computer Recycling Program, E-books, and contract sites such as the Okeechobee Waterways, CVS Distribution Center, and I95 Rest Areas and Weigh in Motion Stations.

GGI also provides a Career Pathway in Retail customer service, sales, merchandising and management through our Career Pathway Initiative rolling out in 2015. Career Pathways programs result in industry recognized credentials and include classroom training, on-the-job-training, and related educational opportunities. GGI is an officially sanctioned organization through the National Retail Federation to proctor the credentialing exams. GGI will begin implementing a training program to teach Case Management and Supervisory Client Services Staff to utilize the evidence-based methodology of Motivational Interviewing (MI). MI is a brief treatment program that addresses an individual's ambivalence to change. MI proves to be an effective approach to increasing program participant engagement in treatment, particularly in the identified, challenging populations.

The Lord's Place (TLP) mission is to "break the cycle of homelessness by providing innovative, compassionate, and effective services to men, women, and children in the community." TLP boast a stellar 30-year history of providing housing, case management and supportive services to PBC's homeless individuals and families, and those "at-risk" of becoming homeless. Since 2008, TLP has embraced the philosophy of reentry services, understanding that homeless clients' struggles are similar to the needs of ex-offenders returning home. They have effectively immersed in the reentry community, developing partnerships and leading reentry initiatives. In 2010, TLP received a national Robert Wood Johnson Foundation grant to develop a local initiative called the Transition from Jail to Community (TJC) Program to improve reentry services for men and women exiting the local county jail. Over the first four pilot years, TLP developed clear staffing and organizational structure to sustain its role as a leader in PBC's reentry services. The TJC project relied on several communication strategies including monthly meetings between executive staff from key organizations and monthly provider meetings as a means to monitor the project's progress and impact, and will be used for this project. *Southeast Florida Behavioral Health Network (SEBHN)* is the managing entity for counties in Southeast Florida including Palm Beach, and administers the Substance Abuse and Mental Health Service System. The *Jerome Golden Center* recently established an Integrated Treatment Center for Co-occurring Disorders program consisting of a 16-bed Level II licensed Residential Treatment Facility (RTF) that will provide a community-based, short-term (30- to 90-day) structured living environment for adults in Palm Beach County who have concurrent psychiatric and substance abuse diagnoses. If successful in obtaining this grant, a formal RFP process will be conducted and official documentation of each service provider organization's license, accreditation, and certification will be submitted.

d. Impact/Outcomes, Evaluation, and Sustainment, and Plan for Collecting the Data Required for this Solicitation's Performance Measures

Process for Assessing the Initiative's Effectiveness – Palm Beach County uses research-based evaluation methods to measure progress and outcomes. The approach will be collaborative and will involve PBSO, community partners, and a local university in the development, measurement and reporting of program outcomes. The overall goal of this initiative is to further reduce recidivism in the county which will be measured through an **outcome evaluation**. Data will be collected and assessed during the program period to determine whether or not recidivism was reduced. Additionally, in February of 2012, the Palm Beach County Criminal Justice Commission (CJC) implemented a web-based, client focused, ex-offender reentry case management/data collection REENTRY NETWORK (RENEW). The CJC's Reentry Task Force developed the automated system that creates individualized transition plans using evidence-based tools for ex-offenders returning to the community. The goal of RENEW is to gather data to support the ability to: 1) Improve the level of service to clients; 2) Maximize agency resources by affording case managers more time to focus on individualized service through a targeted plan; 3) Provide valid planning information related to client needs, service gaps, outcome measures and service utilization; and 4) Allow for easy construction of reports to assess the needs and services of PBC Reentry agencies. RENEW contains detailed information on all inmates who receive pre-release services (e.g., demographic data, sentencing information, offense, date and details of the specific sentence). Post-release data are compiled and analyzed by the CJC. Services received, outcomes and recidivism rates are collected in the shared database system.

¹ International Journal of Law and Psychiatry "Examining the impact of mental illness and substance use on recidivism in a county jail", Amy Blank Wilson, Jeffrey Draine, Trevor Hadley, Steve Metraus, and Arthur Evans

Co-Occurring Substance Abuse and Mental Disorders Initiative
Palm Beach County
Budget Detail 2016-2017

BUDGET DETAIL WORKSHEET

A. PERSONNEL

<u>Name/Position</u>	<u>Salary Computation</u>	<u>Cost</u>
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Request

Senior Criminal Justice Analyst		\$ 78,842
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TOTAL REQUEST \$ 78,842

B. FRINGE BENEFITS

<u>Name/Position</u>	<u>Benefits Computation</u>	<u>Cost</u>
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Request

Senior Criminal Justice Analyst Fringe Benefits		\$ 27,122
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TOTAL REQUEST \$ 27,122

C. TRAVEL

<u>Purpose of Travel</u>	<u>Computation</u>	<u>Cost</u>
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Request

Mileage Reimbursement		\$ 2,922
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Conferences

\$ 900

TOTAL REQUEST \$ 3,822

D. EQUIPMENT

<u>Item</u>	<u>Computation</u>	<u>Cost</u>
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TOTAL REQUEST \$ 0

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Palm Beach County Criminal Justice Commission
Co-Occurring Substance Abuse and Mental Disorders Initiative

E. SUPPLIES		
<u>Supply Items</u>	<u>Computation</u>	<u>Cost</u>
Marketing Items	Informational Brochures	\$ 1,500
LSI-R Assessment Materials		\$ 600
Screening and Assessment Tools		\$ 1,500
<u>TOTAL REQUEST</u>		<u>\$ 3,600</u>
F. CONSTRUCTION		
<u>Agency</u>	<u>Service to be Procured</u>	<u>Cost</u>
<u>TOTAL REQUEST</u>		<u>\$ 0</u>
G. CONSULTANTS/CONTRACTS		
<i>Contracts</i>		
<u>Agency</u>	<u>Service to be Procured</u>	<u>Cost</u>
Gulfstream Goodwill Industries		
Program Director		\$ 22,500
Case Manager Salary and Fringe		\$ 62,974
Staff Travel		\$ 4,000
Training		\$ 5,000
Transitional Housing		\$ 20,000
On-The-Job Training		\$ 8,491
Bus Passes		\$ 1,500
Ex-Offender Support Services		\$ 20,000
Communication		\$ 1,000
Office Supplies		\$ 2,000
<u>TOTAL REQUEST</u>		<u>\$147,465</u>
The Lords Place		
Case Manager Salary and Fringe		\$ 80,239
Staff Travel		\$ 4,000
Training		\$ 5,000
Transitional Housing Units		\$ 30,000
On-The-Job Training		\$ 8,491
Bus Passes		\$ 1,500
Ex-Offender Support Services		\$ 20,000
Communication		\$ 1,000
Office Supplies		\$ 2,000
<u>TOTAL REQUEST</u>		<u>\$152,230</u>

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Palm Beach County Criminal Justice Commission
Co-Occurring Substance Abuse and Mental Disorders Initiative

Southeast Florida Behavioral For Therapeutic Services		\$ 77,850
		<u>TOTAL REQUEST</u> \$ 77,850
Jerome Golden Center Advanced Registered Nurse Practitioner salary and fringe benefits		\$ 58,069
		<u>TOTAL REQUEST</u> \$ 58,069
University Research Partner		\$50,000
		<u>TOTAL REQUEST</u> \$ 50 000
H. OTHER COSTS		
<u>Description</u>	<u>Computation</u>	<u>Cost</u>
Florida Department of Law Enforcement New Arrest Research	\$30/hour x 33.33 hours	\$ 1,000
		<u>TOTAL REQUEST</u> \$ 1,000
I. INDIRECT COSTS		
<u>Description</u>	<u>Computation</u>	<u>Cost</u>
		<u>TOTAL REQUEST</u> \$ 0
		<u>TOTAL REQUEST</u> \$600,000
<u>BUDGET NARRATIVE</u>		

Palm Beach County Criminal Justice Commission
Co-Occurring Substance Abuse and Mental Disorders Initiative

Personnel (\$78,842)	<p>A federal request of \$78,842 (25.27/hr x 2,880 hours) will cover personnel costs associated with the Palm Beach County Co-Occurring Substance Abuse and mental Disorders Initiative.</p> <p>Senior Criminal Justice Analyst- \$78,842 – This position will manage all aspects of the Initiative; develop organizational partnerships with private, governmental and nonprofit entities; monitor the quality of services offered; account for all funds associated with the program; and perform any other duties necessary to properly manage the program.</p>										
Fringe (\$27,122)	A request of \$27,122 will cover the fringe benefits for Senior Criminal Justice Analyst.										
Travel (\$3,822)	<p>A request of \$3,822 will cover costs for BJA approved conferences, trainings and Mileage Reimbursement Costs for Senior Criminal Justice Analyst.</p> <p>Mileage: 5,265 miles x \$.555 per mile= \$ 2,922</p> <p>Conference: \$900/trip x 1 trip</p> <table> <tr> <td>Airfare</td><td>\$400/trip</td></tr> <tr> <td>Hotel</td><td>\$100/night x 3 nights = \$300</td></tr> <tr> <td>Per Diem</td><td>\$40/day x 4 days = \$160</td></tr> <tr> <td>Incidentals (taxi cabs, etc)</td><td>\$40/trip</td></tr> <tr> <td>Total</td><td>\$900</td></tr> </table>	Airfare	\$400/trip	Hotel	\$100/night x 3 nights = \$300	Per Diem	\$40/day x 4 days = \$160	Incidentals (taxi cabs, etc)	\$40/trip	Total	\$900
Airfare	\$400/trip										
Hotel	\$100/night x 3 nights = \$300										
Per Diem	\$40/day x 4 days = \$160										
Incidentals (taxi cabs, etc)	\$40/trip										
Total	\$900										
Equipment (\$0)											
Supplies (\$3,600)	<p>Marketing Items- \$1,500- A request of \$1,500 is being made to provide funding so that marketing items can be developed (Program Brochures).</p> <p>LSI-R Assessment Materials - \$600 -A request is being made to purchase Pre-release Assessment software and materials. The Level of Service Inventory – Revised is a combined and integrated risk/needs assessment instrument for use with general populations of offenders. \$3 per use x 200 uses</p> <p>Screening and Assessment Tools - \$1,500 - A request is being made to purchase Screening Assessment software and materials.</p>										
Construction (\$0)											
Consultants/Contracts (\$147,465)	<p><u>Gulfstream Goodwill Industries, Inc. – (\$147,465)</u></p> <p>Program Director Salary and Fringe- \$22,500 (25% of \$60,000 total for Salary and Fringe)– This post-release position will manage the Case</p>										

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	<p>Managers and assist with program administration</p> <p>Reentry Case Manager Salary- \$51,199 (\$16.41/hour x 2080 hours x 1.5 years = \$51,199)- This post-release position will service a caseload of active participants; provide individual case management sessions with all clients at regularly scheduled intervals; develop individual service plans for all clients that identify barriers to successful reentry; document all client contact and progress, including time and date, type of contact, outcome and plan of action; provide or broker services to holistically address clients' needs; oversee sessions with volunteer mentors, including tracking contact times, facilitating activities and resolving issues; and provide regular updates to the Senior Criminal Justice Analyst.</p> <p>Reentry Case Manager Fringe Benefits- (\$51,199 x .23 = \$11,775)</p> <p>Travel and Mileage- \$4,000- A request of \$4,000 will cover costs Mileage Reimbursement and Travel Costs for Reentry Case Manager (Reimburse\$.555 per mile x 7,202 miles).</p> <p>Training- \$5,000- A request of \$5,000 is being made to train staff in evidence based models and curriculum. This will include: SPDAT Training \$ 1,000 Thinking For A Change Facilitator Training \$ 2,000 ACT Model Training \$ 2,000</p> <p>Transitional Housing- \$20,000- A federal request of \$20,000 is being made to offset costs associated with transitional housing for ex-offenders. \$25/night X 800 nights</p> <p>On-The-Job Training Employment Stipends - \$8,491 – Payment of ex-offenders salary's while receiving on the job training.</p> <p>Bus Passes -\$1,500 - A request of \$1,500 is being made to purchase One-Hundred (50) 31-day unlimited bus passes to be used by the program participants to assist with transportation needs (appointments, interviews, etc) while navigating through the reentry process.</p> <p>Ex-Offender Support Services- (20,000) - This Line Item includes Mental Health Treatment Services, emergency medication, Literacy and GED Classes, Coordination of Peer Mentoring Groups, Trade Education and Certification.</p> <p>Communication (\$1,000) – A request is being made in order to supply Case Manager with cellular telephone</p>
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(\$152,230)	<p>Supplies (\$2,000) – This line item will be used to purchase computers and office supplies.</p> <p style="text-align: center;"><u>The Lord's Place, Inc. – (\$152,230)</u></p> <p>Reentry Case Manager Salary- \$63,180 (20.25/hour x 2080 hours x 1.5 years = \$63,180)- This post-release position will service a caseload of active participants; provide individual case management sessions with all clients at regularly scheduled intervals; develop individual service plans for all clients that identify barriers to successful reentry; document all client contact and progress, including time and date, type of contact, outcome and plan of action; provide or broker services to holistically address clients' needs; oversee sessions with volunteer mentors, including tracking contact times, facilitating activities and resolving issues; and provide regular updates to the Senior Criminal Justice Analyst.</p> <p>Reentry Case Manager Fringe Benefits- (\$63,180 x .27 = \$17,059)</p> <p>Travel and Mileage- \$4,000- A request of \$4,000 will cover costs Mileage Reimbursement Costs for the Case Manager (Reimburse \$.555 per mile x 7,202 miles).</p> <p>Training- \$5,000- A request of \$5,000 is being made to train staff in evidence based models and curriculum. This will include: SPDAT Training \$ 1,000 Thinking For A Change Facilitator Training \$ 2,000 ACT Model Training \$ 2,000</p> <p>Transitional Housing Units- \$34,000 - A federal request of \$24,000 is being made to offset costs associated with transitional housing for ex-offenders. \$25/night x 1,360 nights</p> <p>On-The-Job Training Employment Stipends - \$8,491 – Payment of ex-offenders salary's while receiving on the job training.</p> <p>Bus Passes -\$1,500 - A request of \$1,500 is being made to purchase fifty (50) 31-day unlimited bus passes to be used by the program participants to assist with transportation needs (appointments, interviews, etc) while navigating through the reentry process.</p> <p>Ex-Offender Support Services- \$20,000 - This Line Item includes Mental Health Treatment Services, emergency medication, Literacy and GED Classes, Coordination of Peer Mentoring Groups, Trade Education and Certification.</p>
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Palm Beach County Criminal Justice Commission
Co-Occurring Substance Abuse and Mental Disorders Initiative

(\$77,850)	<p style="text-align: center;"><u>Southeast Behavioral Health Network – (77,850)</u></p> <p>Therapeutic Services - \$77,850 – A request of \$77,850 is being made to purchase therapeutic services as needed. This will include counseling, therapy, and treatment services.</p>
(\$58,069)	<p style="text-align: center;"><u>Jerome Golden Center – (\$58,069)</u></p> <p>Advance Registered Nurse Practitioner (ARNP) Salary- \$35,568 (\$38/hour x 936 hours x 1.5 years= \$35,568)- This position will provide access to an Advanced Registered Nurse Practitioner (ARNP) for 12 hours per week. Under the supervision of a psychiatrist at the Jerome Golden Center (JGC), the ARNP will assess, diagnose and treat identified program participants, thus closing the system gap for initial diagnosis and treatment. Treatment will be provided by the ARNP, along with the program staff at each agency, until the participant can be transitioned into the existing system at JGC.</p> <p>ARNP Fringe Benefits- (\$35,568 x .328) = \$11,666, Supervision at 10% (\$3,556), Overhead at 10.47% (\$3,723), Admin at 10% (\$3,556).</p>
(\$50,000)	<p style="text-align: center;"><u>University Research Partner – (\$50,000)</u></p> <p>There will be an RFP process to select a local university to provide assistance with the planning and implementation guide, to develop baseline recidivism rate, program design, and a strategic plan for implementation.</p>
Other (\$1,000)	<p>Florida Department of Law Enforcement (FDLE) hourly fee for researching new arrest data (\$1,000) - \$30/hour x 33.33 hours- FDLE will provide new arrest information for the participants. The data will be analyzed quarterly.</p>
Indirect (\$0)	
Total Project Budget	\$600,000

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Palm Beach County Criminal Justice Commission
Co-Occurring Substance Abuse and Mental Disorders Initiative

Budget Summary:

<u>Budget Category</u>	<u>Federal Request</u>
A. Personnel	\$ 78,842
B. Fringe	\$ 27,122
C. Travel	\$ 3,822
D. Equipment	\$ 0
E. Supplies	\$ 3,600
F. Construction	\$ 0
G. Consultants/Contracts	\$485,614
Other	\$ 1,000
TOTAL DIRECT COSTS:	\$600,000
H. Indirect Costs	\$ 0
TOTAL PROJECT COSTS:	\$600,000
Federal Request	\$600,000
Non-Federal (Match)	\$ 0

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