Agenda Item #: 3E-2

PALM BEACH COUNTY BOARD OF COUNTY COMMISSIONERS

AGENDA ITEM SUMMARY

Meeting Date: Apr	======================================	[X] Consent [] Ordinance	======================================
Department Submitted By: Submitted For:	Community Servi Division of Huma	ces n and Veteran Servi	-
	<u>I. EXE</u>	CUTIVE BRIEF	
Motion and Title: S	Staff recommends	motion to:	
System Capacity Bu	ilding Project Applic	cation, for a two (2) ye	ss Management Information ar period to be determined by new grant funded positions;
B) delegate to the forms and any other Information System	necessary docume	nts related to the FY 2	atory authority on additional 2017 Homeless Management
the amount of \$150 funding will be used Homeless Managen have the responsibilimprove HMIS data caward and will be earlight application. Phase IDHVS is supporting for a two (2) year per insufficient time to	0,000, per project y d in improving the nent Information Sy- lity of improving the quality. These positi eliminated if grant is thas a two (2) phas I is contingent upor the match requirement riod. The emergency submit this grant a	rear for two (2) new grain Beach County stem (HMIS). The new end HMIS software and ons are contingent up a discontinued. The I se process. Phase I is a Phase I. A 25% Coent with in-kind service signature process was	HVS) is applying for funds in grant funded positions. The Continuum of Care (CoC) was grant funded positions will to upgrade, customize and con receipt of the actual grant Department of Housing and the submission of the grant unty match is required. The es in the amount of \$207,364 as utilized because there was ne regular agenda process.
information system o Vento Homeless As transmit activity and	designed by the CoC sistance Act (42 U.S client data for the p	C to comply with the re S.C. et seq). HMIS is	red the HMIS. HMIS is the quirements of the McKinney-used to record, analyze and helter, housing and services melessness.
Attachments: FY 2 Project Application v	017 Homeless Mar vith Walkthrough M	nagement Informatior emo	n System Capacity Building
Recommended By	Ja Taung Department Direc	etor	4///9 Date
Approved By:	Assistant County	Administrator	Date

II. FISCAL IMPACT ANALYSIS

A. Five Year Summary of Fiscal Impact:

Fiscal Years	2019	2020	2021	2022	2023
Capital Expenditures					
Operating Costs	150,000	150,000			
External Revenue	(150,000)	(150,000)			
Program Income					
In-Kind Match (County)					
NET FISCAL IMPACT	0	0			
# ADDITIONAL FTE POSITIONS (Cumulative)	2	2			
Budget Account No.: Fund 0001 Dept. 1 Period:	ne use of feder				ogram
B. Recommended So Department of Chile				act:	
C. Departmental Fisc		e Dowe, Direct	or, Financial	& Support	Services
	III. RE\	VIEW COMME	NTS		
A. OFMB Fiscal and/	or Contract De	velopment an	d Control C	omments:	
Jun Per OFMB EB	ulsha Pills	Grantiac	Developme	and Cont	4/3)/ roi
B. Legal Sufficiency:					
Assistant County At		<u>19</u>			
-					
Department Directo	or				

This summary is not to be used as a basis for payment.



Community Services Department

810 Datura Street West Palm Beach, FL 33401 (561) 355-4700 FAX: (561) 242-7336

www.pbcgov.com/communityservices



Palm Beach County **Board of County** Commissioners

Mack Bernard, Mayor

Dave Kerner, Vice Mayor

Hal R. Valeche

Gregg K. Weiss

Robert S. Weinroth

Mary Lou Berger

Melissa McKinlay

County Administrator

Verdenia C. Baker

'An Equal Opportunity Affirmative Action Employer

MEMORANDUM

TO:

Mack Bernard, Mayor

Board of County Commissioners

THRU:

Verdenia/C/Baker, Governty Administrator

Board of County Continuesioners

THRU:

Nancy L. Bolton, Assistant County Administrator DDD Board of County Commissioners

Board of County Commissioners

FROM:

James Green, Director

Community Services Department

DATE:

January 25, 2019

RE:

FY 2017 Homeless Management Information System Capacity

Building Project Application

Pursuant to Section 309 of the Administrative Code, your signature is needed on the FY 2017 Homeless Management Information System (HMIS) Capacity Building Project Application. The proposed grant period is for two (2) years, with a start date of September 1, 2019.

Palm Beach County is eligible for federal funding to be used in improving the Continuum of Care (CoC) Homeless Management Information System (HMIS). The grant is only available for existing CoC program recipients. HMIS is the information system designed by the CoC to comply with the requirements of the McKinney-Vento Homeless Assistance Act (42 U.S.C. 11301 et seq). HMIS is used to record, analyze and transmit activity and client data for the purpose of providing shelter, housing and services to individuals and families who are homeless, or at risk of homelessness.

The Division of Human and Veteran Services (DHVS) is applying for funds in the amount of \$150,000, per project year for two (2) new grant funded positions. The new grant funded positions will have the responsibility of improving the HMIS software, upgrade, customize and improve HMIS data quality. The Department of Housing and Urban Development has a two (2) phase process. Phase I is the submission of the grant application. Phase II is contingent upon Phase I. A 25% County match is required. The DHVS is supporting the match requirement with in-kind services in the amount of \$207,364.

The FY 2017 HMIS Capacity Building Project Application is due no later than January 31, 2019. The emergency signature process is being utilized because there is not sufficient time to submit the application through the regular BCC agenda process. Staff will submit this item ratifying the Mayor's signature at the next available BCC meeting.

If additional information is needed, please contact Wendy Tippett, (561)355-4775.

Helene Hvizd

Assistant County Attorney

Assistant County Administrator

Attachment: FY 2017 Homeless Management Information System Capacity Building

Project Application



FORM ACTIONS:

WORKSPACE FORM

This Workspace form is one of the forms you need to complete prior to submitting your Application Package. This form can be completed in its entirety offline using Adobe Reader. You can save your form by clicking the "Save" button and see any errors by clicking the "Check For Errors" button. In-progress and completed forms can be uploaded at any time to Grants.gov using the Workspace feature.

When you open a form, required fields are highlighted in yellow with a red border. Optional fields and completed fields are displayed in white. If you enter invalid or incomplete information in a field, you will receive an error message. Additional instructions and FAQs about the Application Package can be found in the Grants.gov Applicants tab.

OPPORTUNITY & PACKA	AGE DETAILS:
Opportunity Number:	FR-6100-N-40
Opportunity Title:	Notice of Funding Availability for the Fiscal Year (FY) 2017 Homeless Management Information System Capacity Building Project
Opportunity Package ID:	PKG00246385
CFDA Number:	14.261
CFDA Description:	Homeless Management Information Systems Technical Assistance
Competition ID:	FR-6100-N-40
Competition Title:	Notice of Funding Availability for the Fiscal Year (FY) 2017 Homeless Management Information System Capacity Building Project
Opening Date:	11/19/2018
Closing Date:	01/31/2019
Agency:	Department of Housing and Urban Development
Contact Information:	HMISNOFA@hud.gov
APPLICANT & WORKSPA	ACE DETAILS:
Workspace ID:	WS00230233
Application Filing Name:	HMIS Capacity Building Project
DUNS:	0784704810000
Organization:	COUNTY OF, PALM BEACH
Form Name:	Application for Federal Assistance (SF-424)
Form Version:	2.1
Requirement:	Mandatory
Download Date/Time:	Jan 17, 2019 03:19:30 PM EST
Form State:	

OMB Number: 4040-0004 Expiration Date: 12/31/2019

Application for Federal Assistance SF-424										
* 1. Type of Submis	ssion:	* 2. Typ	e of Application:	* If	Revision,	select appropriate letter(s)	:			
Preapplication	on	X Ne	ew							
X Application		_		* 0	ther (Spec	:ifv):				
	mented Application			Г						
		rected Application Revision								
* 3. Date Received			cant Identifier:			***************************************				
Completed by Grants.	gov upon submission.	upon submission. HMIS								
5a. Federal Entity I	Identifier: 5b. Federal Award Identifier:									
				I				1		
L				\perp						
State Use Only:										
6. Date Received b	by State:		7. State Application	lde	entifier:					
8. APPLICANT IN	FORMATION:									
* a. Legal Name:	Palm Beach Coun	ty Boa	rd of County Co	omm	nissione	ers				
* b. Employer/Taxp	payer Identification Nun	nber (EIN	I/TIN):	7	* c. Organ	nizational DUNS:				
59-6000785					0784704	1810000				
d. Address:										
* Street1:	810 Datura St	reet								
Street2:		-								
* City:	West Palm Bea	West Palm Beach								
County/Parish:	Palm Beach									
* State:		FL: Florida								
Province:										
* Country:					USA:	UNITED STATES				
* Zip / Postal Code	33401									
e. Organizational	l Unit:									
Department Name:	;				Division N	lame:				
Community Ser	rvices			1	Human 8	Veteran Service	S			
f. Name and cont	tact information of po	erson to	be contacted on m	atte	ers involv	ving this application:				
		7	* First Name		Wendy					
PA	S.		THOCHAIN			У				
Middle Name:										
* Last Name: T:	ippett									
Suffix:										
Title: Director, Division of Human & Veteran Service										
Organizational Affi	Organizational Affiliation:									
Palm Beach County Board of County Commissioners										
*Telephone Number: 561-355-4775 Fax Number: 561-242-7309										
*Email: wtippett@pbcgov.org										
l — ——————————————————————————————————										

Application	for Federal Assistanc	e SF-424					
16. Congress	ional Districts Of:						
* a. Applicant	FL-019		* b. Program/P	roject FL-019			
Attach an addit	tional list of Program/Project C	ongressional Districts if needed.					
		Add:Atta	Inment Delete Attack	ment View Attachment			
17. Proposed	Project:				<u> </u>		
*a. Start Date: 09/01/2019 *b. End Date: 08/31/2021							
18. Estimated	Funding (\$):						
* a. Federal		۸n	proved As To Form	Attest: Sharon	P. Rook		
* b. Applicant			proved As To Form d Legal Sufficiency	Clerk and Con			
* c. State		80,357.00		1 . 1			
* d. Local		Bv	Selone CS	By:			
* e, Other		2, 21, 22	Assistant County At	torney Deputy Cle	erk		
*f. Program In	come	21,044.00					
			400P0 D				
1 ``	•	y State Under Executive Order le to the State under the Executive		or routions on			
1 🗀 👚	•	out has not been selected by th		or review or			
	n is not covered by E.O. 12	·					
* 20. Is the Ap	plicant Delinquent On Any	Federal Debt? (If "Yes," prov	ide explanation in attachm	ent.)			
Yes	⋉ No						
If "Yes", provi	de explanation and attach						
		Add-Attac	hment Delete Attachi	ment View Attachment			
21. *By signing this application, I certify (1) to the statements contained in the list of certifications** and (2) that the statements herein are true, complete and accurate to the best of my knowledge. I also provide the required assurances** and agree to comply with any resulting terms if I accept an award. I am aware that any false, fictitious, or fraudulent statements or claims may subject me to criminal, civil, or administrative penalties. (U.S. Code, Title 218, Section 1001) X ** AGREE* *** The list of certifications and assurances, or an internet site where you may obtain this list, is contained in the announcement or agency specific instructions.							
Authorized Re	epresentative:						
Prefix:	Mr.	* First Name: M	ack				
Middle Name:							
* Last Name:	Bernard						
Suffix:							
* Title:	ayor	A STATE OF THE STA					
* Telephone Nu	umber: 561~355-4775		Fax Number: 561-2	242-7309			
* Email: πber	nard@pbcgov.org						
* Signature of A	Authorized Representative:	Completed by Grants.gov upon submiss	ion. * Date Signed: [C	completed by Grants.gov upon submission.			
	1	1			T		

Mack Bernard, Mayor

Application for Federal Assistance SF-424
* 9. Type of Applicant 1: Select Applicant Type:
B: County Government
Type of Applicant 2: Select Applicant Type:
Type of Applicant 3: Select Applicant Type:
* Other (specify):
* 10. Name of Federal Agency:
Department of Housing and Urban Development
11. Catalog of Federal Domestic Assistance Number:
14.261
CFDA Title:
Homeless Management Information Systems Technical Assistance
* 12. Funding Opportunity Number:
FR-6100-N-40
* Title:
Notice of Funding Availability for the Fiscal Year (FY) 2017 Homeless Management Information
System Capacity Building Project
40 Commentation Islandi Section Number
13. Competition Identification Number:
FR-6100-N-40
Title:
Notice of Funding Availability for the Fiscal Year (FY) 2017 Homeless Management Information System Capacity Building Project
14. Areas Affected by Project (Cities, Counties, States, etc.):
Add Attachment Delete Attachment View Attachment
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* 15. Descriptive Title of Applicant's Project:
Homeless Management Information System (HMIS) Capacity Building Project
Attach supporting documents as specified in agency instructions.
Add Attachments Delete Attachments View Attachments

CERTIFICATION REGARDING LOBBYING

Certification for Contracts, Grants, Loans, and Cooperative Agreements

The undersigned certifies, to the best of his or her knowledge and belief, that:

- (1) No Federal appropriated funds have been paid or will be paid, by or on behalf of the undersigned, to any person for influencing or attempting to influence an officer or employee of an agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with the awarding of any Federal contract, the making of any Federal grant, the making of any Federal loan, the entering into of any cooperative agreement, and the extension, continuation, renewal, amendment, or modification of any Federal contract, grant, loan, or cooperative agreement.
- (2) If any funds other than Federal appropriated funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this Federal contract, grant, loan, or cooperative agreement, the undersigned shall complete and submit Standard Form-LLL, "Disclosure of Lobbying Activities," in accordance with its instructions.
- (3) The undersigned shall require that the language of this certification be included in the award documents for all subawards at all tiers (including subcontracts, subgrants, and contracts under grants, loans, and cooperative agreements) and that all subrecipients shall certify and disclose accordingly. This certification is a material representation of fact upon which reliance was placed when this transaction was made or entered into. Submission of this certification is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required certification shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

Statement for Loan Guarantees and Loan Insurance

The undersigned states, to the best of his or her knowledge and belief, that:

If any funds have been paid or will be paid to any person for influencing or attempting to influence an officer or employee of any agency, a Member of Congress, an officer or employee of Congress, or an employee of a Member of Congress in connection with this commitment providing for the United States to insure or guarantee a loan, the undersigned shall complete and submit Standard Form-LLL, "Disclosure of Lobbying Activities," in accordance with its instructions. Submission of this statement is a prerequisite for making or entering into this transaction imposed by section 1352, title 31, U.S. Code. Any person who fails to file the required statement shall be subject to a civil penalty of not less than \$10,000 and not more than \$100,000 for each such failure.

* APPLICANT'S ORGANIZATION							
Palm Beach County Board of County Commissioners							
* PRINTED NAME AND TITLE OF AUTHOR	RIZED REPRESENTATIVE						
Prefix: Mr. * First Name: Mack Middle Name:							
* Last Name: Bernard	Suff	ix:					
* Title: Mayor							
*SIGNATURE: Completed on submission to Grants.gov *DATE: Completed on submission to Grants.gov							
machan be							
Mack Bernard, Mayor	Approyed As To Form And Legal Sufficiency	Attest: Sharon R. Bock Clerk and Comptroller					
	By: Assistant County Attorney	By: Deputy Clerk					

Workspace ID: WS00230233 Funding Opportunity Number: FR-6100-N-40

PREVIEW Date: Jan 16, 2019

DISCLOSURE OF LOBBYING ACTIVITIES

Approved by OMB 4040-0013

Complete this form to disclose lobbying activities pursuant to 31 U.S.C.1352

1. * Type of Federal Action:	2. * Status of Federal Action:	3. * Report Type:
a. contract	a, bid/offer/application	a. inities filing
b. grant	b. initial award	b. material change
c. cooperative agreement	c. post-award	
d. loan		
e. loan guarantee		
f. Ioan insurance	F att	
4. Name and Address of Reporting Prime SubAwardse	Entity:	
*Name Palm Beach County Board of County	Commissioners	
*Street 1 810 Datura Street	Street 2	
* City West Palm Beach	State FL: Florida	Zip 33401
Congressional District, if known: 19-22		
	wardee, Enter Name and Address of P	rime:
Approved As To Form	Attest: Sharon R	
And Legal Sufficiency	Clerk and Compt	
By: Deline Cald	By:	i l
Assistant County At	totney Deputy Clerk	
6. * Federal Department/Agency:		gram Name/Description:
US Dept. of Housing and Urban Developmen	Homeless Management	Information Systems Technical Assistance
	CFDA Number, if applic	eable: 14.261
8. Federal Action Number, if known:	9. Award Amou	nt, if known:
FR-6100-N-40	\$	
10. a. Name and Address of Lobbyin	g Registrant:	
Prefix * First Name	Suffix	
*Last Name		
* Street 1	Street 2	
* City	State	Zip
b. Individual Performing Services (inc	luding address if different from No. 10a)	
Prefix * First Name	Middle Name	
*Last Name	Suffix	
*Street 1	Street 2	
* City	State	Zip
11. Information requested through this form is authorize	d by title 31 U.S.C. section 1352. This disclosure of lobbying saction was made or entered into. This disclosure is required to	activities is a material representation of fact upon which pursuant to 31 U.S.C., 1352. This information will be reported to
the Congress semi-annually and will be available fo \$10,000 and not more than \$100,000 for each such	r public inspection. Any person who talls to the the required dis	closure shall be subject to a civil penalty of not less than
* Signature: Completed on submission to Gra		
*Name: Prefix Mr. *First Na.	me Mack Middle	Name
*Last Name Bernard	s	suffix
Title: Mayor	Telephone No.: 551-355-2207	Date: Completed on submission to Grants.gov
Talisaistisa dats		Authorized for Local Reproduction Standard Form - LLL (Rev. 7-97)
Mr. Ka Bom	1	Add G

Mack Bernard, Mayor PREVIEW Date: Jan 16, 2019

Workspace ID: WS00230233 Funding Opportunity Number: FR-6100-N-40

Homeless Management Information System (HMIS) Capacity Building Project

Phase 1 RF 1: For All Applicants: Demonstrated Need to Improve

1. <u>Bed Coverage</u> – 2018 Housing inventory Count (HDX)

Project Type	HMIS Participating Beds	Total Beds (w/o DV)	Coverage Rate
Emergency Shelter	282	282	100%
Transitional Housing	105	105	100%
Rapid Rehousing	559	559	100%
Permanent Supportive Housing	1029	1029	100%

2. <u>Annual Homeless Assessment Report (AHAR) Submission</u> – 2018 AHAR submission All 12 tables were accepted as usable in the 2018 AHAR submission.

3. <u>Data quality</u> – 2018 Data Quality Framework: Destination Error Rate

Project Type	Destination Error Rate
Emergency Shelter	10.84%
Transitional Housing	6.00%
Rapid Rehousing	3.44%
Permanent Supportive Housing	2.50%

4. Loss of HMIS funding

In the 2013 NOFA/CoC Grant Palm Beach County's HMIS Grant was placed in Tier 2. As a result the CoC lost \$158,159 in funding for HMIS. Our CoC uses licensing fees from HMIS

Phase 1 RF 2: For No HMIS Consolidation Applicants

1. Staffing to HMIS End User ratio

Palm Beach County's HMIS system is comprised of 299 end users representing 61 organizations. End-user support, training and maintenance of HMIS is administered with 2.0 FTEs, an HMIS Administrator and an HMIS Analyst. Due to the low staff to user ratio, the HMIS Lead has not been able to schedule and provide consistent training to educate users on how to improve data quality by use of universal definition of terms, proper data entry during project milestones, Project Start, Annual Updates and Project End, and the impact the accuracy of their entries have on CoC reporting at all levels. Additionally, reporting for HUD partner programs which impact overall CoC outcomes, such as PATH, RHY and VA Programs (VASH, SSVF, GPD, HCHV and outreach), have not been optimized due to an inability to connect with service providers to ensure all standards are being properly reported through HMIS and services rendered are being entered in a timely manner for all clients. The addition of an HMIS Data Integrity & Quality Specialist would allow the HMIS Lead to better connect with service providers to ensure the proper reporting of programmatic standards and system issues, such as duplicate client records and inaccurate data entry, are reduced. Through the inclusion of this position, data quality would improve as adequate training on terminology becomes available to end-users, CoC service providers will be able to see a comprehensive client history and overall reporting from HMIS will become a reliable source of information for systems change and decision-making.

2. HMIS funding to HMIS End-User ratio

Palm Beach County's HMIS system is comprised of 299 end users representing 61 organizations. The cost of the HMIS system includes the HMIS software, ClientTrack, at a cost of \$142,400 increasing annually plus \$149,240 for salary and benefits for 2.0 FTEs. In addition to the cost for

participating organization and service providers, totaling \$20,845 in 2018, to offset the cost of our HMIS software, ClientTrack, as well as \$121,555 county ad valorem funding. HMIS staff are funded through a combination of county ad valorem, ESG and CoC Planning Grant funds.

HMIS staff and software, Palm Beach County contributes \$10,000 from ad valorem to participate as a Built for Zero community. As a Built for Zero participating community, the CoC's HMIS Lead is able to take advantage of Data Quality Consultation services to reinforce data quality and integrity efforts.

Funding for the CoC's HMIS software, ClientTrack, is comprised of \$20,845 from end-user licensing fees, provided by HMIS participating organization and service providers, and \$121,555 from county ad valorem funds. Funding for the HMIS Lead's 2.0 FTEs is comprised of \$70,000 from ESG and \$79,240 from our CoC Planning Grant.

	ESG	<u>Planning</u> <u>Grant</u>	Ad Valorem	Licensing	<u>Total</u>
HMIS Staff	\$70,000	\$79,240			\$149,240
HMIS			\$121,555	\$20,845	\$142,400
Software			ψ1 2 1,000	42 0,010	Ψ1. 2 ,
Built for Zero	AV 1017 1 10 10 1		\$10,000		\$10,000

The restricted budget does not allow the HMIS Lead the ability to outsource system improvements or localized customizations to the HMIS vendor, Eccovia Solutions. The limited HMIS staff has been used to make various necessary enhancements and customizations to ClientTrack's baseline forms and reports. The CoC's Coordinated Entry system, including Navigation, By Name List and associated reporting, were produced and are maintained by HMIS Lead staff after participating in various trainings to learn how to code and manipulate ClientTrack. The budget, combined with the limited staff, has been an obstacle to providing enduser trainings and the needed training to complete system enhancements. The focus of the HMIS

Lead has been ensuring data submitted for federal reports, such as System Performance Measure and LSA, is accurate and properly reflecting the community. Additional funding would allow the HMIS Lead to contract Eccovia Solutions to create a framework of customized forms and workflows specifically designed for the community and its needs. The creation of project specific workflows would walk end-users through the entirety of the data entry process and reduce the number of data entry errors within HMIS. In order to maintain and further the HMIS Lead's efforts for improvement, an HMIS Logistical Programmer would work with the HMIS Lead to continually facilitate updates based on the needs of the community as well as changes to the HMIS Data Standards. This position would have knowledge of database structure and programming as well as an understanding of the homeless services program structure both at a federal and local level.

3. HMIS Lead Evaluation

The CoC has not officially evaluated the HMIS Lead since Palm Beach County acquired the role in 2015. The CoC has in place an HMIS Oversight Committee charged with, among other duties, overseeing the HMIS Lead; the chair of this committee also acts as liaison with the CoC Governance Board. The HMIS Committee reviews and approves federal reports prior to submission. It is their duty to investigate if any issues in reporting or HMIS management arise.

4. Use of HMIS data quality plan

Palm Beach County's Data Quality plan requires updating to reflect changes in the system. The plan is not currently being followed as written. Due to limited staffing, the HMIS Lead has not been able to implement a schedule for data quality reporting and improvement. The HMIS Lead, and agencies, typically check for data integrity and quality errors within HMIS when internal reports, community requests, APRs, CAPER, System Performance Measure, etc. are being

reviewed and prepared for submission. This methodology is time consuming and does not allow for the creation of plans to work through data quality issues and translates to some projects not having data quality reviewed but one or two times a year. It also takes time away from other tasks, such as training and system improvements.

Palm Beach County would benefit from a concise Data Quality plan consisting of data quality checkpoints for each program type and uniform reports agencies can run monthly for their individual projects.

5. HMIS End User training

Palm Beach County's HMIS system is comprised of 299 end users representing 61 organizations. In 2018, as in prior years, there were three classroom-style training sessions with an average of 74 end-users trained annually since 2015. The ability to hold regular training sessions has been hindered by other items, such as data quality efforts, being prioritized ahead of updates to training materials and system enhancements due to a lack of HMIS staffing and resources. The ideal HMIS training structure includes identifying agency staff to act as Agency Administrators. Agency Administrators would receive advanced training from the HMIS Lead in order to serve their agency as liaisons with the HMIS Lead and in-house trainers. They would work with the HMIS Lead to generate reports, troubleshoot HMIS issues, reinforce the CoC's data quality framework and provide preliminary training to new users. The development of Agency Administrators would allow the HMIS Lead to update training materials, increase understanding of universal terms and further educate end-users on how their entries to HMIS' universal data elements effect data integrity and quality for the community at large.