

II. FISCAL IMPACT ANALYSIS

A. Five Year Summary of Fiscal Impact:

Fiscal Years	2024	2025	2026	2027	2028
Capital Expenditures					
Operating Costs					
External Revenues					
Program Income(County)					
In-Kind Match(County)					
NET FISCAL IMPACT					
#ADDITIONAL FTE POSITIONS (CUMULATIVE)					

Is Item Included in Current Budget? Yes X No
 Does this item include the use of federal funds? Yes No X

Budget Account No:
 Fund Dept Unit

B. Recommended Sources of Funds/Summary of Fiscal Impact:

* There is no fiscal impact associated with this item.

C. Departmental Fiscal Review:

III. REVIEW COMMENTS:

A. OFMB Fiscal and/or Contract Dev. and Control Comments:

Lisa Mata 8/16/2023
 OFMB MF 8/16

J. J. Jacobson 8/25/23
 Contract Dev. & Control

B. Legal Sufficiency

Deane C. Spring 8-30-23
 Assistant County Attorney

C. Other Department Review

 Department Director

(THIS SUMMARY IS NOT TO BE USED AS A BASIS FOR PAYMENT.)

Background and Justification Hospitals in Palm Beach County annually provide millions of dollars of uncompensated care to persons who qualify for Medicaid. The hospitals report that, on average, Medicaid typically only covers 60% of the costs of the health care services actually provided by hospitals to Medicaid-eligible persons, leaving hospitals with significant uncompensated costs. The Centers for Medicare & Medicaid Services (CMS) Medicaid managed care regulations at 42 C.F.R Part 438 govern how states may direct plan expenditures in connection with implementing delivery system and provider payment initiatives under Medicaid managed care contracts. In November of 2017, CMS published guidance for states to obtain approval of state directed payments under 42. C.F.R. § 438.6(c). Overall, CMS has reviewed and approved more than 450 state directed payment arrangements. The State of Florida first received CMS approval of its proposal for its hospital Medicaid-shortfall directed payment arrangement on April 26, 2021. The non-federal share of the program will be obtained, in part, through the proposed non-ad valorem assessments to be levied on each participating hospital in Palm Beach County, as described in the Ordinance. The assessed hospitals report that in 2022, on average, through the County's Local Provider Participation Fund Ordinance, Medicaid reimbursement increased from 60% of the costs of health care services actually provided, to approximately 80% of those costs.

RESOLUTION NO. _____

RESOLUTION OF THE BOARD OF COUNTY COMMISSIONERS OF PALM BEACH COUNTY, FLORIDA, ESTABLISHING NON-AD VALOREM SPECIAL ASSESSMENTS WITHIN THE COUNTY LIMITS PURSUANT TO THE PALM BEACH COUNTY LOCAL PROVIDER PARTICIPATION FUND ORDINANCE FOR THE PURPOSE OF BENEFITING ASSESSED HOSPITAL PROPERTIES THROUGH ENHANCED MEDICAID PAYMENTS FOR LOCAL SERVICES.

WHEREAS, on August 26, 2021, the Palm Beach County Board of County Commissioners (the Board) adopted The Palm Beach County Local Provider Participation Fund Ordinance (R2021-024, the Ordinance) enabling Palm Beach County (the County) to levy a uniform non-ad valorem special assessment, which is fairly and reasonably apportioned among Hospitals' property interests within the County's jurisdictional limits for the purpose of benefiting assessed Hospital properties through enhanced Medicaid payments for local services; and

WHEREAS, the Hospitals subject to the Ordinance asked the County to enact the Ordinance imposing a special assessment on certain real property owned or leased by the Hospitals to help finance the non-federal share of the state's Medicaid program, in exchange for which the Hospitals agreed to indemnify and/or hold harmless the County and its assigns for any and all liability of any kind resulting from enactment, application, or enforcement of this Ordinance; and

WHEREAS, the Hospitals subject to the Ordinance entered into Indemnification Agreements or Assent and Non Objection Agreements with the County in which each Hospital expressly waived actual receipt of notice under the Ordinance and Resolution; and

WHEREAS, the funding raised by the non-ad valorem assessment will, through intergovernmental transfers (IGTs) provided consistent with federal guidelines, support additional funding for Medicaid payments to Hospitals; and

WHEREAS, the Ordinance provides that the Board must adopt an Annual Final Assessment Resolution and Non-Ad Valorem Assessment Roll which shall: a) describe the Medicaid payments proposed for funding from proceeds of the Assessment; b) describe the methodology for computing the Assessment to be imposed; c) set the Non-Ad Valorem Assessment Roll, with such amendments as it deems just and right; and d) describe the method of collection; and

WHEREAS, the County and the Health Care District of Palm Beach County (the District) entered into an Interlocal Agreement in which the District accepted the role of Assessment Coordinator to administer the Assessment imposed pursuant to the Ordinance and this Resolution.

NOW, THEREFORE, BE IT RESOLVED BY THE BOARD OF COUNTY COMMISSIONERS OF PALM BEACH COUNTY, FLORIDA:

Section 1. Definitions. As used in this Resolution, the following capitalized terms, not otherwise defined herein or in the Ordinance, shall have the meanings below, unless the context otherwise requires.

Assessed Property means the real property in the County to which an Institutional Health Care Provider holds a right of possession and right of use through an ownership or leasehold interest, thus making the property subject to the Assessment.

Assessment means a non-ad valorem special assessment imposed by the County on Assessed Property to fund the non-federal share of Medicaid and Medicaid managed care payments that will benefit hospitals providing Local Services in the County as provided in the Ordinance.

Assessment Coordinator means the Health Care District of Palm Beach County, an Assignee of the County covered under the indemnification and hold harmless protections afforded to the County by agreement with the Hospitals, which is entering into an Interlocal Agreement with the County concurrently with the adoption of this Resolution to administer the Assessment imposed pursuant to the Ordinance and this Resolution.

Board means the Palm Beach County Board of County Commissioners.

Comptroller means the Palm Beach County Clerk of Court and Comptroller.

County means Palm Beach County, Florida.

Fiscal Year means the period commencing on October 1 of each year and continuing through the next succeeding September 30, or such other period as may be prescribed by law as the fiscal year for the County.

Institutional Health Care Provider means a private for-profit or not-for-profit hospital that provides inpatient hospital services.

Local Services means the provision of health care services to Medicaid, indigent, and uninsured members of the Palm Beach County community.

Non-Ad Valorem Assessment Roll means the special assessment roll prepared by the County.

Ordinance means the Palm Beach County Local Provider Participation Fund Ordinance, Palm Beach County Code Sec. 2-43.

Tax Collector means the Palm Beach County Tax Collector.

Section 2. Special Assessment. The non-ad valorem special assessment discussed herein shall be imposed, levied, collected, and enforced against Assessed Properties located within the County. Proceeds from the Assessment shall be used to benefit Assessed Properties through a directed payment program that will benefit the Assessed Properties for Local Services.

When imposed, the Assessment shall constitute a lien upon the Assessed Properties owned by Hospitals and/or a lien upon improvements on the Property made by Hospital leaseholders equal in rank and dignity with the liens of all state, county, district, or municipal taxes and other non-ad valorem assessments. Payments made by Assessed Properties may not be passed along to patients of the Assessed Property as a surcharge or as any other form of additional patient charge. Failure to pay may cause foreclosure proceedings, which could result in loss of title.

Section 3. Assessment Scope, Basis, and Use. Funds generated from the Assessment shall be used only to:

- A. Provide to the Florida Agency for Health Care Administration (AHCA) the non-federal share for Medicaid managed care hospital directed payments to be made directly or indirectly in support of hospitals serving Medicaid beneficiaries; and
- B. Reimburse the County and Assessment Coordinator for administrative costs associated with the implementation of the Assessment authorized by the Ordinance and this Resolution.

Section 4. Computation of Assessment. The Assessment shall equal 0.28% of gross patient revenue for each Assessed Property as specified in the attached 2023-2024 Non-Ad Valorem Special Assessment Roll, which the Board hereby approves. The amount of the Assessment required of each Assessed Property may not exceed an amount that, when added to the amount of other hospital assessments levied by the state or local government, exceeds the maximum percent of the aggregate net patient revenue of all Assessed Hospitals in the County permitted by 42 C.F.R. § 433.68(f)(3)(i)(A). Assessments for each Assessed Property will be derived from data contained in cost reports and/or in the Florida Hospital Uniform Reporting System, as available from the Florida Agency for Health Care Administration.

Section 5. Surplus and Returned Funds. If, at the end of the Fiscal Year, additional amounts remain in the Local Provider Participation Fund, the Board may either: (a) refund to Assessed Properties, in proportion to amounts paid in during the Fiscal Year, all or a portion of the unutilized local provider participation fund; or (b) if requested to do so by the Assessed Properties, to retain such amounts in the fund to transfer to the Agency in the next fiscal year for use as the non-federal share of Medicaid hospital payments.

If, after the Assessment funds are transferred to AHCA, that State agency returns some or all of the transferred funding to the County (including, but not limited to, a return of the non-federal share after a disallowance of matching federal funds), the Board authorizes a refund to Assessed Properties, in proportion to amounts paid in during the Fiscal Year, of the amount of such returned funds, or to retain such amounts in the fund to transfer to the Agency in the next fiscal year for use as the non-federal share of Medicaid hospital payments.

Section 6. Timing and Method of Collection. The amount of the assessment is to be collected by the Assessment Coordinator pursuant to the Alternative Method outlined in §197.3631, Florida Statutes. Each of the Hospitals executed either an Indemnification Agreement or an Assent

and Non Objection Agreement, in which each Hospital expressly waived receipt of notice of the special assessment as provided in the Ordinance.

The Hospitals will be provided Assessment Invoices to the owner or representative of each affected Hospital. The Invoice shall include: (1) the total amount of the hospital's Assessment for the appropriate period, (2) the location at which payment will be accepted, (3) the date on which the Assessment is due, and (4) a statement that the Assessment constitutes a lien against assessed property and/or improvements equal in rank and dignity with the liens of all state, county, district or municipal taxes and other non-ad valorem assessments.

No act of error or omission on the part of the Assessment Coordinator, Board, or their deputies or employees shall operate to release or discharge any obligation for payment of the Assessment imposed by the Board under the Ordinance and this resolution.

Section 7. Administrative Expenses. The District, as Assessment Coordinator, may bill and collect an annual amount from the LPPF Fund not-to-exceed \$300,000 for payment of past and future services related to consultants, experts, legal fees, and other expenses incurred in administering the LPPF Ordinance.

Section 8. Responsibility for Enforcement. The County, with the assistance of the Assessment Coordinator, shall maintain the duty to enforce the prompt collection of the Assessment by the means provided herein. The duties related to collection of assessments may be enforced by suit in a court of competent jurisdiction, or by other appropriate proceedings or actions.

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The foregoing resolution was offered by Commissioner _____, who moved its adoption. The motion was seconded by Commissioner _____, and upon being put to a vote, the vote was as follows:

Gregg K. Weiss, Mayor	-	_____
Maria Sachs, Vice Mayor	-	_____
Commissioner Maria G. Marino	-	_____
Commissioner Michael A. Barnett	-	_____
Commissioner Marci Woodward	-	_____
Commissioner Sara Baxter	-	_____
Commissioner Mack Bernard	-	_____

The Mayor thereupon declared the Resolution duly passed and adopted this _____ day of _____, 2023.

ATTEST:
CLERK OF CIRCUIT COURT
AND COMPTROLLER
Joseph Abruzzo

PALM BEACH COUNTY, Florida
By its Board of County Commissioners

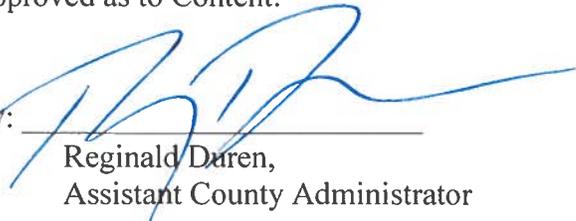
By: _____
Clerk of Court & Comptroller

By: _____
Gregg K. Weiss, Mayor

Approved as to Form and Legal Sufficiency:

Approved as to Content:

By:  _____
Assistant County Attorney

By:  _____
Reginald Duren,
Assistant County Administrator

**ATTACHMENT
SPECIAL ASSESSMENT ROLL**

Number	OWNER NAME	FACILITY DESCRIPTION	FACILITY ADDRESS	PARCEL #	LEGAL DESCRIPTION
1	BETHESDA HOSPITAL INC.	Bethesda Hospital East	2815 S. Seacrest Blvd. Boynton Beach, FL 33435	38-43-45-33-19-000-0010	PINE CREST RIDGE LOTS 1 TO 4 INC & SUB 33-45-43, SLY 200 FT OF NWLY 859.22 FT OF LT 14, TRGLR PAR OF LT 15, E 1/2 OF TR 18 (LESS 50 FT RD R/W) & TRGLR PAR OF LT 13 LYG W OF SEACREST BLVD & B M H PROPERTY 7343943 ALL OF PLAT
2	BOCA RATON REGIONAL HOSPITAL INC.	Boca Raton Regional Hospital	800 Meadows Rd. Boca Raton, FL 33485	05-43-47-19-14-013-0385	FLORESTA ADD TO BOCA RATON PART OF PARCELS C & D LYING S OF MEADOWS RD
3	JFK MEDICAL CENTER LIMITED PARTNERSHIP	HCA Florida JFK Hospital	5301 S. Congress Ave. Atlantis, FL 33462	32-43-44-31-21-001-0000	CITY OF ATLANTIS PL 7 TRS A & B, TR C (LESS NLY 509.26 FT & SLY 497.41 FT) A/K/A PH I (LESS TRGLR PAR S CONGRESS AVE R/W), TR D (LESS E 12 FT S CONGRESS AVE R/W), N 1/2 OF 50 FT ABND PT OF JOHN F KENNEDY DR LYG SLY OF & ADJ TO TRS B & D IN OR30727P1799 (LESS E 12 FT S CONGRESS AVE R/W) & S 1/2 OF 50 FT ABND PT OF JOHN F KENNEDY DR LYG NLY OF & ADJ TO TR C (LESS E 12 FT S CONGRESS AVE R/W) & 31-44-43, PAR IN NE 1/4 LYG BET JOHN F KENNEDY DR & S CONGRESS AVE R/W (LESS 7328P174 & PAR IN OR5213P133)
4	PALMS WEST HOSPITAL LIMITED PARTNERSHIP	HCA Florida Palms West Hospital	18001 Southern Blvd. Lakeland, FL 33470	00-41-43-33-06-000-0010	PALMS WEST MEDICAL CENTER REPL NO 1 LT 1A
5	JUPITER MEDICAL CENTER INC	Jupiter Medical Center	1210 S. Old Dixie Hwy, Jupiter, FL 33458	30-42-41-12-00-000-1050	12-41-42, S 382 FT OF N 1, 379.79 FT OF W 1, 259.03 FT OF E 1, 481.35 FT OF NE 1/4 (LESS 40 FT JUPITER LAKES BLVD & TRGLR PAR R/W)
6	KINDRED HOSPITALS EAST LLC	Kindred Hospital - The Palm Beaches	5555 W. Blue Heron Blvd., Riviera Beach, FL 33418	55-42-42-25-41-000-0310	TRIANGLE COMMERCE CENTER LT 1
7	SELECT SPECIALITY HOSPITAL PALM BEACH INC.	Select Specialty Hospital - Palm Beach	3053 Mahaleuca Ln., Lake Worth, FL 33461	73-43-44-20-22-000-0000	SELECT PLAZA MURD ALL OF PLAT
8	TENET HEALTHCARE CORP.	Delray Medical Center	5352 Linton Blvd., Delray Beach, FL 33484	12-42-45-25-00-000-1340	25-45-42, N 1/2 OF NE 1/4 LYG S OF & ADJ TO LINTON BLVD, E OF & ADJ TO E-S CNL & W OF & ADJ TO DELRAY MEDICAL CENTER COND 1 & III & P365P41 (LESS WLY 375.71 FT, TR E IN IN OR3442P306, TRS N & 2 IN OR3048P475 & LEASE PAR IN OR2918P1346)
9	TENET GOOD SAMARITAN INC.	Good Samaritan Medical Center	1329 N. Flagler Dr., West Palm Beach, FL 33401	74-43-43-15-13-001-0010	GRUBER CARLBERG ADD LT 1 (LESS W 12 FT DIXIE HWY R/W), LT 2 (LESS W 12 FT DIXIE HWY & S 35.5 FT PALM BEACH LAKES BLVD R/W), LT 3 (LESS S 35.5 FT PALM BEACH LAKES BLVD R/W), LTS 4 & 5 (LESS SLY 35.5 FT PALM BEACH LAKES BLVD R/W), LTS 6 THRU 11 (LESS S 30 FT PALM BEACH LAKES BLVD R/W), LT 12, LT 13 (LESS S 30 FT PALM BEACH LAKES BLVD R/W) BLK 1 & 13.5 FT ABND ALLEY LYG N OF & ADJ TO (LESS W 87 FT), LT 1, LT 2 (LESS S 30 FT PALM BEACH LAKES BLVD R/W) BLK 5 & 13.5 FT ABND ALLEY LYG N OF & ADJ TO, 50 FT ABND OLIVE ST LYG BET, TR LYG E OF & ADJ TO IN OR244P97 (LESS OR393P453, S 30 FT PALM BEACH LAKES BLVD & N FLAGLER DR R/W) & 15-43-43, S 507.56 FT OF N 837.55 FT OF GOV LT 5 & TR LYG ELY OF & ADJ TO & WLY OF & ADJ TO CITY OF WEST PALM BEACH BULKHEAD LINE (LESS LEASE PAR IN OR25341 P1225 K/A FARRIS BLDG, W 37 FT DIXIE HWY & N FLAGLER DR R/W)
10	PALM BEACH GARDENS COMMUNITY HOSPITAL IN.	Palm Beach Gardens Medical Center	3360 Burns Rd., Palm Beach Gardens, FL 33410	52-43-42-07-41-001-0000	PALM BEACH GARDENS MEDICAL CENTER PAR A K/A COMMERCIAL DEVELOPMENT
11	TENET ST. MARYS INC.	St Mary's Med Ctr	331 45th St., West Palm Beach, FL 33407	74-43-43-34-33-002-0010	TENET ST MARYS PARCEL B REPL TR B K/A ALL OF PLAT (LESS QUANTUM HOUSE BLDG ONLY PAR, 5295 BLDG ONLY PAR IN OR2528P1368 & GROUND LEASE PAR IN OR2413P381)
12	WEST BOCA MEDICAL CENTER INC.	West Boca Med Ctr	21544 State Rd. 7, Boca Raton, FL 33428	33-42-47-13-23-000-0000	RAINBERRY WEST OF BOCA PL 1 TR B
13	UNIVERSAL HEALTH REALTY INCOME	Wellington Regional Medical Center	10101 Forest Hill Blvd., Wellington, FL 33414	73-42-43-27-05-018-0234	PALM BEACH FARMS PL 3 TRPT OF TRS 20, 21, 22, 27 & 28 AS IN OR5118P1393 BLK 18

Organization	Title	Carbon Copy Requested	Name	Hospital	Address	Phone Number	Email
UHS	CFO		Jermain Bucknor	Wellington Regional Medical Center	10101 Forest Hill Blvd., Wellington, FL 33414	561-798-8501	jermaine.bucknor@uhsinc.com
Tenet	N/A	X	Diana Strupp	<i>Please CC on all Tenet Properties</i>	N/A	N/A	Diana.Strupp@tenethealth.com
Tenet	CEO		Michelle Cartwright	St. Mary's Medical Center	5352 Linton Blvd., Delray Beach, FL 33484	561-881-2892	Michelle.cartwright@tenethealth.com
Tenet	CFO		Michelle Cartwright	West Boca Medical Center	5352 Linton Blvd., Delray Beach, FL 33484	561-488-8140	Michelle.cartwright@tenethealth.com
Tenet	CFO & PBHN Group CFO		Michelle Cartwright	Delray Medical Center, Inc.	5352 Linton Blvd., Delray Beach, FL 33484	561-495-3100	Michelle.cartwright@tenethealth.com
Tenet	CFO & PBHN Group CFO		Michelle Cartwright	Good Samaritan Medical Center	5352 Linton Blvd., Delray Beach, FL 33484	561-495-3100	Michelle.cartwright@tenethealth.com
Tenet	CFO & PBHN Group CFO		Michelle Cartwright	Palm Beach Gardens Medical Center	5352 Linton Blvd., Delray Beach, FL 33484	561-495-3100	Michelle.cartwright@tenethealth.com
Tenet	N/A	X	Sam Harris	<i>Please CC on all Tenet Properties</i>	N/A	N/A	Sam.Harris@tenethealth.com
Select	Director of Finance		Theresa Hackman	Select Specialty Hospital	4714 Gettysburg Rd., Mechanicsburg, PA 17055	717-409-0846	Thackman@selectmedical.com
Kindred	Interim Corporate Controller		Sabah Hashi	Kindred West Palm Beach	2200 Ross Ave., Ste. 5500, Dallas, TX 75201	469.621.6767	shashi@chghospitals.com
Independent	CFO		Dale Hocking	Jupiter Medical Center	1210 S. Old Dixie Hwy., Jupiter, FL 33458	561-263-5740	dhocking@jupitermed.com
HCA	CFO		Lee Bryan	HCA Florida Palms West Hospital	13001 Southern Blvd., Loxahatchee, FL 33470	561.798.6069	lee.bryan@hcahealthcare.com
HCA	CFO		Thomas Schlemmer	HCA Florida JFK Hospital	5301 S. Congress Ave., Atlantis, FL 33462	561-548-3510	Tom.Schlemmer@hcahealthcare.com
BHSF	Corporate Executive VP/CFO		Janette Sanchez	Boca Raton Regional Hospital	6855 S. Red Rd., Ste. 600, Coral Gables, FL 33143	786-662-7555	JanetteS@baptisthealth.net
BHSF	AVP AR reimbursement and Statutory accounting	X	Janeau McKee-Vega	<i>Please CC on all BHSF Properties</i>	6855 S. Red Rd., Ste. 600, Coral Gables, FL 33143	786-662-7774	Janeaumv@baptisthealth.net
BHSF	Corporate Executive VP/CFO		Janette Sanchez	Bethesda Hospital East	6855 S. Red Rd., Ste. 600, Coral Gables, FL 33143	786-662-7555	JanetteS@baptisthealth.net
BHSF	AVP Managed Care	X	Sarah W Vaupen	<i>Please CC on all BHSF Properties</i>	6855 S. Red Rd., Ste. 600, Coral Gables, FL 33143	N/A	sarahva@baptisthealth.net

FACILITY ID	Organization	Facility	Hospital Address	Parcel #	Rate	Mandatory Payment	Invoice Name	Invoice Address	Email Contact	Phone Number
10140300	Baptist Health - South Florida	Bethesda Hospital East	2815 S. Seaboard Blvd., Boynton Beach, FL 33433	08-43-05-33-10-000-0010	0.28% GPR	\$6,362,868	Janette Sanchez	6855 S. Red Rd., Ste. 600, Coral Gables, FL 33143	Janetrad@baptisthealth.net; sarahva@baptisthealth.net	(785) 374-4696
10140300	Baptist Health - South Florida	Boca Raton Regional Hospital	800 Meadows Rd., Boca Raton, FL 33486	06-43-47-18-14-013-0085	0.28% GPR	\$8,410,451	Janette Sanchez	6855 S. Red Rd., Ste. 600, Coral Gables, FL 33143	Janetrad@baptisthealth.net; sarahva@baptisthealth.net	(785) 374-4696
10146000	HCA	HCA Florida JFK Hospital	5301 S. Congress Ave., Atlanta, FL 33461	02-43-44-31-21-001-0000	0.28% GPR	\$16,514,233	Thomas Schwimmer	5301 S. Congress Ave., Atlanta, FL 33462	Tom.Schwimmer@hca-healthcare.com	
12026000	HCA	HCA Florida Palms West Hospital	13001 Southern Blvd., Lutz, FL 33470	00-43-43-11-09-000-0010	0.28% GPR	\$4,292,889	Lee Bryan	13001 Southern Blvd., Lutz, FL 33470	lee.bryan@hcahealthcare.com	
12029400	Independent	Jupiter Medical Center	1210 S. Old Dale Hwy., Jupiter, FL 33458	30-42-41-12-00-800-1069	0.28% GPR	\$4,289,596	Dale Hocking	1210 S. Old Dale Hwy., Jupiter, FL 33458	dshocking@jupmed.com	
417000	Kindred Healthcare	Kindred Hospital - The Palm Beaches	5555 W. Blue Haven Blvd., Riviera Beach, FL 33418	56-42-42-25-43-000-0030	0.28% GPR	\$482,528	Sabah Masul	2200 Ross Ave., Ste. 5300, Dallas, TX 75201	sabah@schahmed.com	(469) 621-676
10376400	Select Medical Corporation	Select Specialty Hospital - Palm Beach	3060 Melanuca Ln., Lake Worth, FL 33461	70-43-44-30-12-000-0000	0.28% GPR	\$583,080	Theresa Hickman	4714 Gettysburg Rd., Mechanicsburg, PA 17055	Thickman@selectmedical.com	
12069000	Tenet Healthcare	Delray Medical Center	5352 Union Blvd., Delray Beach, FL 33484	12-42-46-26-00-000-1040	0.28% GPR	\$11,795,792	Michelle Cartwright	5352 Union Blvd., Delray Beach, FL 33484	Michelle.cartwright@tenethealth.com; dana.strupp@tenethealth.com; Sam.Harris@tenethealth.com	
10152400	Tenet Healthcare	Good Samaritan Medical Center	1308 N. Flagler Dr., West Palm Beach, FL 33401	74-43-43-35-38-001-0010	0.28% GPR	\$8,855,358	Michelle Cartwright	5352 Union Blvd., Delray Beach, FL 33484	Michelle.cartwright@tenethealth.com; dana.strupp@tenethealth.com; Sam.Harris@tenethealth.com	
10210500	Tenet Healthcare	Palm Beach Gardens Medical Center	3380 Burns Rd., Palm Beach Gardens, FL 33410	52-43-43-07-41-001-0000	0.28% GPR	\$8,852,587	Michelle Cartwright	5352 Union Blvd., Delray Beach, FL 33484	Michelle.cartwright@tenethealth.com; dana.strupp@tenethealth.com; Sam.Harris@tenethealth.com	
10148600	Tenet Healthcare	St. Mary's Medical Center	901 45th St., West Palm Beach, FL 33407	74-43-43-04-39-002-0010	0.28% GPR	\$7,821,140	Michelle Cartwright	5352 Union Blvd., Delray Beach, FL 33484	Michelle.cartwright@tenethealth.com; dana.strupp@tenethealth.com; Sam.Harris@tenethealth.com	
12029400	Tenet Healthcare	West Boca Medical Center	21644 State Rd. 7, Boca Raton, FL 33428	00-42-47-19-20-002-0000	0.28% GPR	\$4,579,206	Michelle Cartwright	5352 Union Blvd., Delray Beach, FL 33484	Michelle.cartwright@tenethealth.com; dana.strupp@tenethealth.com; Sam.Harris@tenethealth.com	
10213000	UHHS	Wellington Regional Medical Center	30201 Forest Hill Blvd., Wellington, FL 33414	75-42-49-27-05-012-0104	0.28% GPR	\$5,980,715	Jermaine Buckner	30301 Forest Hill Blvd., Wellington, FL 33414	jbuckner@uhhs.com; jerry.fitzsimmons@uhhs.com; marydickson@uhhs.com	

County Phone Number: 561-355-3040
 BCC Address: Board of County Commissioners, 301 N. Olive Ave., West Palm Beach, FL 33401
 Ordinance Date: August 26, 2021
 Resolution Date: September 12, 2023
 Disability Contact: Palm Beach County at 561-355-2754 or e-mail at pbaccessibility@pbgov.org
 Mandatory Payments Due Date: Upon receipt of invoice

SECOND AMENDMENT

**SECOND AMENDMENT TO
INTERLOCAL AGREEMENT RELATING TO ADMINISTRATION OF
THE LOCAL PROVIDER PARTICIPATION FUND
BY AND BETWEEN
THE HEALTH CARE DISTRICT OF PALM BEACH COUNTY AND
PALM BEACH COUNTY**

THIS SECOND AMENDMENT TO INTERLOCAL AGREEMENT RELATING TO THE LOCAL PROVIDER PARTICIPATION FUND (R2021-1369 "Interlocal Agreement") is made and entered into on _____, 2023, by and between the Health Care District of Palm Beach County, a political subdivision of the State of Florida, hereinafter the DISTRICT or HCD, and Palm Beach County, a Political Subdivision of the State of Florida, by and through its Board of County Commissioners, hereinafter COUNTY. The DISTRICT and COUNTY shall be collectively referred to as "Parties" or individually as a "Party".

RECITALS

WHEREAS, the parties entered into an Interlocal Agreement on September 14, 2021 ("Effective Date"), authorizing the DISTRICT to act on the COUNTY's behalf as the Assessment Coordinator to administer the Assessment provided for in the County's Local Provider Participation Fund Ordinance for a term of one year with an option to renew for four (4) additional one-year terms; and

WHEREAS, the parties entered into a First Amendment to the Interlocal Agreement (R2022-1032) on September 13, 2022, to update contact information and exercise the first renewal option ("First Amendment"); and

WHEREAS, the need exists to amend the Interlocal Agreement to exercise the second renewal option.

NOW, THEREFORE, the DISTRICT and the COUNTY, in consideration of the terms and conditions set forth herein and the benefits flowing from each to the other, do hereby agree as follows:

1. The foregoing recitals are true and correct and incorporated herein by reference.
2. **SECTION 8. TERM** of the Interlocal Agreement is replaced in its entirety with the following:

The term of the Interlocal Agreement shall commence upon the Effective Date and continue in effect for three (3) years with an option to renew for two (2) additional one-year terms, at the sole discretion of the County. The Interlocal Agreement may be terminated by either party without cause by providing written notice of termination to the other party provided at least six (6) months before the annual anniversary of the Effective Date, with the termination becoming effective on the annual anniversary of the Effective Date.

3. All other provisions of the Interlocal Agreement and First Amendment not modified in this Second Amendment remain in full force and effect. In the event of any conflict between the terms and conditions of this Second Amendment and the terms and conditions of the Interlocal Agreement and First Amendment, this Second Amendment shall prevail. Whenever possible, the provisions of such documents shall be construed in such a manner as to avoid conflicts between the provisions of the various documents.

5. This Second Amendment may be executed in two or more counterparts, each of which shall be deemed to be an original, but each of which together shall constitute one and the same instrument. Electronically affixed or electronically transmitted copies of signatures shall be deemed as original signatures.

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IN WITNESS WHEREOF, the undersigned Parties made and executed this Second Amendment on the day and year first written above.

ATTEST:

Joseph Abruzzo
Clerk of the Circuit Court & Comptroller

PALM BEACH COUNTY, FLORIDA, BY
ITS BOARD OF COUNTY COMMISSIONERS

By: _____
Deputy Clerk

By: _____
Gregg K. Weiss, Mayor

APPROVED AS TO FORM AND
LEGAL SUFFICIENCY

APPROVED AS TO TERMS
AND CONDITIONS

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County Attorney

By: *[Signature]*
Reginald Duren, Assistant County Administrator

HEALTH CARE DISTRICT OF PALM BEACH
COUNTY

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Chief Executive Officer

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Health Care District of Palm Beach County



PALM BEACH COUNTY HOSPITAL COMMUNITY INITIATIVES AND PROGRAMS

Attachment 3

PALM BEACH COUNTY FACILITIES

Tenet Palm Beach Health Network

- Delray Medical Center
- Good Samaritan Medical Center
- Palm Beach Gardens Medical Center
- St. Mary's Medical Center
- West Boca Medical Center

Baptist Health South Florida

- Bethesda Hospital East
- Bethesda Hospital West
- Boca Raton Regional Hospital

HCA

- HCA Florida JFK Hospital
- HCA Florida Palms West Hospital
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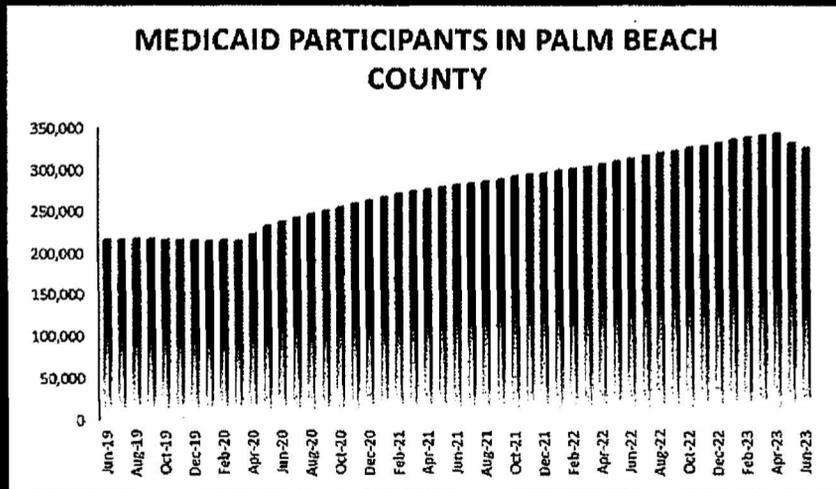
Other

- Jupiter Medical Center
- Kindred Hospital – The Palm Beaches
- Wellington Regional Medical Center

SCOPE OF SERVICES - MEDICAID

Together, these hospitals serve the healthcare needs of Palm Beach County residents and visitors. The network is critical to sustaining the health care safety net in the county. Indeed, hospitals in Palm Beach County serve many of the county's most vulnerable residents through the Statewide Medicaid Managed Care program. Typically, Medicaid reimburses facilities and providers at about 60 percent of the actual cost of such services, creating a significant Medicaid shortfall across the region. By passing the Local Provider Participation Fund ordinance and collecting intergovernmental transfers to count as the state share of Medicaid funds, the county has helped local hospitals unlock federal dollars that cover some of the reimbursement gap and supporting crucial services for Medicaid patients. The graph below shows the steady increase in Medicaid recipients in Palm Beach County over the last four years; as of June 2023, there were 324,928 Medicaid recipients in the county, roughly 21 percent of the county's population.

MEDICAID PARTICIPANTS IN PALM BEACH



PALM BEACH COUNTY HOSPITAL COMMUNITY INITIATIVES AND PROGRAMS



MEDICAID PARTICIPANTS IN PALM BEACH COUNTY

As hospitals in the county continue to grow and reach more members of the community in such a diverse and growing region, they continue to expand community outreach and education efforts. From raising awareness through lectures and presentations, to sponsoring worthwhile causes, to educating the public at community fairs and screenings, Palm Beach County hospitals are committed to enhancing the health of the region.

For example, Wellington Regional Medical Center has increased Medicaid deliveries 160 percent over 2019 and 66 percent over 2021; also, care provided for Medicaid admissions to the NICU increased 94 percent over 2019 and 38 percent over 2021.

The estimated annual cost of uncompensated care provided by Palm Beach County hospitals is reflected in the chart below:

PALM BEACH COUNTY	
Medicaid Shortfall	(\$130,800,000)
Charity Care	(\$117,000,000)
TOTAL COST	(\$247,800,000)

This is county demographic information that financially impacts the county's healthcare safety net, based on 2022 data:

Number of Private Hospitals vs. Total Number of Hospitals

15/16

Percent of Safety Net Supported by Private Hospitals

74%

Percent of Residents Covered by Medicaid

12%

Percent of Uninsured Residents

16%

Percent of Minority Residents

45%

Percent of Births Covered by Medicaid

60%

PALM BEACH COUNTY HOSPITAL COMMUNITY INITIATIVES AND PROGRAMS



A SNAPSHOT: TENET PALM BEACH HEALTH NETWORK

The chart below shows the amount of charity care provided by each hospital in the Palm Beach Health Network in each of the last two fiscal years. This chart, and the ones that follow, offer a snapshot of the experience of one hospital system, used as an example of a larger trend in charity care, uncompensated care, and Medicaid service days across the county.

Hospital	FY 2022	FY 2021
	Charity Charges	Charity Charges
DELRAY MEDICAL CENTER	12,231,802	15,970,451
GOOD SAMARITAN MEDICAL CENTER	22,856,464	25,301,836
PALM BEACH GARDENS MEDICAL CENTER	12,954,518	24,030,327
ST MARY'S MEDICAL CENTER	12,956,293	15,317,025
WEST BOCA MEDICAL CENTER	3,193,790	4,344,756
	64,192,867	84,964,395

For the last two fiscal years, the chart below illustrates the number of Medicaid and Medicaid HMO patient days served in each hospital in the network:

Hospital	Total Medicaid and Medicaid HMO Patient Days	Total Medicaid and Medicaid HMO Patient Days
	DELRAY MEDICAL CENTER	9,106
GOOD SAMARITAN MEDICAL CENTER	6,753	8,056
PALM BEACH GARDENS MEDICAL CENTER	2,784	3,834
ST MARY'S MEDICAL CENTER	35,804	41,242
WEST BOCA MEDICAL CENTER	6,344	5,736
	60,791	68,754

Lastly, this chart shows the number of uninsured patients and charity care patients serviced by each hospital over the last two fiscal years:

Hospital	FY 2022	FY 2021
	Total SP/ Unins/ Charity	Total SP/ Unins/ Charity
DELRAY MEDICAL CENTER	4,558	4,735
GOOD SAMARITAN MEDICAL CENTER	2,375	3,286
PALM BEACH GARDENS MEDICAL CENTER	1,310	2,071
ST. MARY'S MEDICAL CENER	6,285	6,646
WEST BOCA MEDICAL CENTER	1,105	2,134
	15,633	18,872

PALM BEACH COUNTY HOSPITAL COMMUNITY INITIATIVES AND PROGRAMS



A SNAPSHOT: TENET PALM BEACH HEALTH NETWORK

Based on the percentage of admissions and using 2021 data, **St. Mary's Medical Center and the Palm Beach Children's Hospital is the #5 provider of Medicaid in Florida.** The only hospitals with a higher percentage of Medicaid admissions are the separately licensed, freestanding children's hospitals-Johns Hopkins All Children's, Nemours Children's, Nicklaus Children's, and Wolfson Children's.

MEDICAID AND MEDICAID HMO STATE HOSPITAL RANKINGS AS A PERCENTAGE OF ADMISSIONS – 2021 DATA

HOSPITAL	% OF ADMISSIONS	STATE RANK
St. Mary's Medical Center	37.2%	#5
West Boca Medical Center	15.8%	#5
Good Samaritan Medical Center	14.8%	#73

In fiscal year 2022, Baptist Health, including Bethesda Hospital East and West and Boca Raton Regional Hospital, provided \$487.9 million in total charity care and uncompensated services, providing care for more than 21,000 low-income, uninsured patients, with over 47,000 charitable encounters.

- Baptist Health Palm Beach entities provided care to 3,400 low-income, uninsured individuals with nearly 5,300 charitable encounters.

CHARITABLE ACTIVITIES

In addition to maintaining critical Medicaid services, Palm Beach County hospitals are deeply committed to providing high-quality care to all patients, going beyond any state or federal requirements to provide care to the county's most vulnerable residents. In 2022 alone, Palm Beach County hospitals provided nearly \$250 million dollars of uncompensated care to patients without insurance. In addition to providing care, the hospitals donate millions of dollars to nonprofit organizations in the community, including clinics, elder care initiatives, and crisis counseling centers.

Combining charity care, gaps in Medicaid funding, and educational programs, free health care screenings, corporate sponsorships and donations, Jupiter Medical Center has contributed more \$36.4 million to the community.



In fiscal year 2022, Baptist Health South Florida, including Bethesda Hospital East, Bethesda Hospital West, and Boca Raton Regional Hospital, provided \$487.9 million in total charity care and uncompensated services, providing care for more than 21,000 low-income, uninsured patients, with over 47,000 charitable encounters.

- Good Samaritan Medical Center provides complimentary care for breast and cervical cancer through a partnership with the Promise Fund.
- West Boca Medical Center donated various products for women's care through a partnership with Spirit of Giving.
- Delray Medical Center and St. Mary's Medical Center provided complimentary bicycle helmet fitting and giveaway events in their respective communities.
- Kindred Hospital – The Palm Beaches has access to the Kindred Foundation, which maximizes resources so hospitals nationwide can support non-profits in their communities.

PALM BEACH COUNTY HOSPITAL COMMUNITY INITIATIVES AND PROGRAMS



- Baptist Health supports the Bone Marrow Cancer Foundation - Funding enabled patients and their family housing needs and travel costs in the South Florida area.

COMMUNITY PARTNERS

Palm Beach County hospitals partner with many and varied institutes and providers to provide care, services, and health education to the county's needy and vulnerable populations. A few examples include:

Wellington Regional Medical Center is a supporting sponsor for the following initiatives:



- Fentanyl Awareness event, presented by Retreat Behavioral Health
- Family Community Action Summit presented by Boys Town of South Florida, focusing on improving dialogue and awareness about at-risk youth and families in Palm Beach County

HCA Florida JFK Hospital and JFK Hospital North have been involved with and/or sponsored the following community initiatives:



- Palm Beach County Food Bank, JFK North and other HCA hospitals collectively donated 941 pounds of food
- The Education Foundation of Palm Beach County, Back-to-School Fundraising and School Supply Drive
- Florida Alliance for Human Trafficking, Good Government Group HCA Florida support to end human trafficking

HCA Florida Palms West Hospital has been increasingly involved with community partners and outreach, including:

- March of Dimes- Jason Kimbrell, CEO Walk Chair Hospital raised \$30K in 2022, plus \$20K donated from HCA Healthcare East Florida Division on behalf of Palms West/Sponsored booth at walk in 2023
- American Heart Association- Walk team organized/Sponsored booth (2022 and 2023) \$20K donated from HCA Healthcare East Florida Division on behalf of Palms West
- American Cancer Society- \$2000 raised in October 2022 during Breast Cancer Month as part of seven awareness events in October
- T. Leroy Jefferson Medical Society- \$2,500 donation; employees participate in annual healthcare career fair for high school students interested in pursuing careers in the healthcare field.
- Neil S. Hirsch Boys and Girls Club of Wellington- Employees participated in career fair (2022), CEO sits on Board of Directors (2022 and 2023), Leadership participated in Back to School Bash preparing meals and engaging students in activities (2022 and 2023), Lunch provided to counseling staff in preparation of summer camp (2023), donation of backpacks for summer camp (2023), CEO led speaker series across all clubs in Palm Beach County discussing career in healthcare (2023)
- Education Foundation of Palm Beach County – Sponsored annual golf fundraiser and Alumni of the Year luncheon, hosted Back to School Supply drives (2022 and 2023) donating a palate of school supplies and 30,000 pencils to Red Apple School supply store, leadership sorted and packed school supplies for Red Apple Supplies and assisted Title I teachers in-store (2022). Supply drive underway for 2023 and leadership will again volunteer at Red Apple Supply store.
- OneBlood Host community blood drives every three months (2022 and 2023)
- School District of Palm Beach County- HCA Healthcare Palm Beach Market sponsor of Thank-a-Teacher campaign awarding \$6,000 to teachers during 2022 school year. \$8000 in 2023 school year. Leadership participated in career fairs at Wellington Community High School and Royal Palm Beach Community High School.

PALM BEACH COUNTY HOSPITAL COMMUNITY INITIATIVES AND PROGRAMS



COMMUNITY PARTNERS

The Tenet Palm Beach Health Network, consisting of Delray Medical Center, Good Samaritan Medical Center, Palm Beach Gardens Medical Center, St. Mary's Medical Center, and West Boca Medical Center, has extensive community partnerships as well, including partnerships with:

- Century Village Boca Raton for CPR Training in the Community
- Palm Beach Gardens Fire Rescue to provide CPR Training in the community
- School Supply drive to local schools in Palm Beach County
- University of Florida and Florida Department of Transportation Bicycle Safety and pedestrian safety presentations in collaboration with Level 1 Trauma Centers
- The Alliance of Delray for complimentary speakers and lectures in their communities
- North County Neighborhood Coalition for complimentary speakers and lectures in their communities
- Ruth Rales Jewish Community Center for complimentary screenings, speakers, and lectures in their communities



Kindred Hospital – The Palm Beaches supports and maintains the following community partnerships:



- American Lung Association, through Lung Force Walks that raise awareness and funds to help residents impacted by lung cancer and other lung diseases like asthma and COPD
- American Heart Association, through Heart Walks and other initiatives with a goal of decreasing death and disability from cardiovascular disease and stroke.
- Case Management Society of America, supporting professional collaboration across the health care spectrum to advocate for patients' well-being and improved health outcomes by fostering case management growth and development, impacting health care policy, and providing evidence-based tools and resources.
- The Kindred Institute of Inclusion and Equity, which invests in a broad array of grassroots, community efforts to address health care issues in communities, such as health care disparities. The Institute accomplishes its mission by investing in Habitat for Humanity, food drives in food deserts and food insecure areas, and holding COVID vaccine clinics for first responders.

Baptist Health have been involved with and/or sponsored the following community partnerships:



- Caridad Center - Baptist Health provides support independent, free health clinics provide primary care and other outpatient services to uninsured patients who meet financial need guidelines
- Palm Beach Medical Society Services - Baptist Health's support to Project Access, which provides equitable access to access screenings, referrals, resources, and medical care.
- Habitat for Humanity of Greater Palm Beach - Baptist Health, through its partnership with Habitat for Humanity, contributed to housing projects in South Florida. Specifically, in Palm Beach, a contribution was made to help partially sponsor a home in Boynton Beach, FL
- Homeless Coalition of Palm Beach - Funding provides 7,500 meals to the Breaking Bread program.
- United Way - benefiting the communities of South Florida. Baptist Health funding is directed to the community plan fund for United Way. The funds are disbursed to directly support the community's residents through partnerships with local organizations, as well as United Way initiatives like the Center for Excellence and Early Education, Center for Financial Stability, Mission United, and more.
- Baptist Health offers and hosts free education programs, health screenings, exercise classes, and access to various support groups throughout South Florida to the community-at-large and corporate partners.
 - 168 exercise classes nearly 1,450 participants
 - 50 education programs with 890 participants

PALM BEACH COUNTY HOSPITAL COMMUNITY INITIATIVES AND PROGRAMS



CARDIAC CARE

- Tenet Palm Beach Health Network provides:
 - Complimentary Heart and Stroke Screenings
 - Community lectures with physicians and clinicians on a variety of heart and stroke related topics
 - Sponsorship of AHA Heart Walk and Go Red for Women
- Palm Beach Gardens Medical Center funds:
 - Sponsorship of Art Fest by the Sea offering complimentary heart screenings
 - Sponsorship of PBG Green Market offering complimentary heart screenings
 - Sponsorship of Roger Dean Stadium offering complimentary heart screenings
- Delray Medical Center completed a major, multi-million dollar expansion of cardiac care with addition of electrophysiology lab and cardiac suite and transradial lounge
- HCA Florida JFK Hospital and JFK Hospital North support and participate in the American Heart Association's Go Red for Women and Heart Walk.
- In 2022, Jupiter Medical Center expanded its' Structural Heart Program, offering cutting-edge procedures using the most recent technology to treat cardiac conditions without open heart surgery, allowing patients to return home quicker with more positive outcomes.
- YMCA South Palm Beach - Funding from Baptist Health supports the YMCA of South Palm Beach evidence-based Blood Pressure Self-Monitoring program to community members at no cost.

WOMEN & CHILDREN'S HEALTH

- Good Samaritan Medical Center has implemented the following initiatives and programs to impact women and children's health:
 - Major multi-million dollar renovation of the Breast Center with innovative technology including the Genius 3D Mammography exam with Hologic Clarity HD, Affirm Breast Biopsy Guidance System and Supersonic Mach 40 Ultrasound
 - Partnership with Palm Beach Chamber of Commerce for speaker on Women's Health and Oncology
 - Sponsor of Health Mothers Healthy Babies Annual Luncheon
- St. Mary's Medical Center offers the following:
 - Perinatal Grand Rounds
 - Swoop Portable MRI unit - designed for pediatric patients to provide critical brain images at the bedside
 - Regional Perinatal Intensive Care Center, one of only eleven dedicated centers, provides obstetrical services to women identified as having a high-risk pregnancy and care for newborns with special health needs, such as critical illness or low birth weight
 - Sponsor of Healthy Mothers Healthy Babies Annual Luncheon and Healthy Mother Healthy Baby Human Trafficking program
 - Sponsor of Quantum House for families to be with children while patients
 - Support Safe Haven Home Safe
- West Boca Medical Center maintains the following programs that benefit women and children's health:
 - Renovation of Outpatient Pediatric Therapy Center
 - Sponsor of Women and Children's programming with the City of Parkland
 - Sponsor of Women and Children's programming at the YMCA, including Blooming Babies, Swim Safety Month and Story Time
 - Sponsor of Women and Children's programming at the JCC

PALM BEACH COUNTY HOSPITAL COMMUNITY INITIATIVES AND PROGRAMS



- Jupiter Medical Center operates the award-winning Mastroianni Family Pediatric Emergency Department, treating more than 7,000 children in the pediatric emergency annually, and five urgent care facilities conveniently located throughout the community.
- Baptist Health offers the following:
 - Women's Breast and Heart Initiative - Baptist Health supports wellness and screenings events and virtual advocate training program.
 - 211 Palm Beach/Treasure Coast - Support is directed to the 211 Children's Programming, Help Me Grow (HMG), and Special Needs Helpline
 - Promise Fund of Florida - Baptist Health support is used to improve women's health for any low resource resident of Palm Beach County by providing access to preventive screenings and diagnostics and treatment, when deemed necessary.

TRAUMA CARE

- Delray Medical Center and St. Mary's Medical Center offer the following programs addressing trauma and trauma care:
 - Complimentary Trauma Slips, Tips and Falls community presentations
 - The Non-Accidental Trauma Team works with the Department of Children and Families, Child Protection Team, Palm Beach County Sheriff's Office, and other counties to reduce non-accidental trauma
 - Stop The Bleed provides multiple programs for schools, medical students, community centers and other public venues
 - The Trauma Clinic, a place for trauma patients to have follow-up care after emergency department treatment by a trauma surgeon for an injury or admission to the hospital by the trauma service.
 - Trauma centers see patients once, sometimes twice, in the trauma clinic for follow ups like suture removal and wound check.
 - Jupiter Medical Center is constructing a state-of-the-art Surgical Institute, which will expand access to advanced surgical care.
 - Through the Trauma Research Program, the Trauma Research team conducts clinical studies related to the most challenging aspects of treatment of the severely injured patients. Studies include topics such as:
 - Surgical stabilization of rib and sternum fractures;
 - Blunt cardiac injuries;
 - Timing and value of CT imaging in traumatic brain injuries;
 - Management of hip fractures; and
 - Palliative care in trauma patients.
 - The results of these studies are published in high-impact professional journals and presented at national and international meetings. Over the last three years, sixteen manuscripts containing practical recommendations for treatment of injured patients were published in different surgical journals. The Trauma Research Program is also providing the research opportunities for medical students and surgical residents. In addition, the Program is participating in several national multicenter clinical studies by contributing results to studies initiated by the American Association for the Surgery of Trauma and Eastern Association for the Surgery of Trauma.
- Kindred Hospital – The Palm Beaches offers a traumatic brain injury and disorders of consciousness program that provides intensive medical and neurocognitive care for patients with complex needs in a specialized hospital unit.

PALM BEACH COUNTY HOSPITAL COMMUNITY INITIATIVES AND PROGRAMS



WELLNESS & INJURY PREVENTION

- Delray Medical Center provides the following events to increase wellness and injury prevention:
 - Palm Tran Employee Health Fair
 - City of Boynton Beach Employee Health Fair
 - City of Boynton Beach Senior Health Fair
 - City of Delray Beach Employee Health Fair
- Similarly, Palm Beach Gardens Medical Center contributes to the following programs:
 - City of North Palm Beach Fire Rescue Safety Fair
 - City of Palm Beach Gardens Health Fair
 - Sponsor of Healthy Cooking Demos at the Gardens Green Market for a healthy heart
- West Boca Medical Center also works with the following programs and events:
 - Century Village Health Fair
 - Complimentary Water Safety presentations
- St. Mary's Medical Center operates these wellness and injury prevention programs:
 - Night Out Against Child Abuse
 - Playdate to Vaccinate
 - Complimentary Burn Prevention community presentations
- HCA Florida Palms West works with the Village of Royal Palm Beach to host lunch and learn seminars for seniors featuring physician lectures on stroke, orthopedics, and vascular health.

ADDRESSING DRUG ADDICTION

- Palm Beach County hospitals regularly provide services to individuals addicted to substances by performing life-saving care. In addition, facilities focus on treatment and recovery. Some examples include:
 - Delray Medical Center's accredited Opioid Treatment Program
 - HCA Florida JFK Hospital – North Campus and the HCD established an Addiction Stabilization Unit (ASU) as the entry point of care, providing readily-available treatment for patients after an overdose. The unit functions as a regular emergency room with clinical staff who have additional addiction training. The treatment team consists of emergency room physicians, nurses, EMTs, hospitalists, and psychiatrists, along with other medical professionals trained in medication-assisted treatment (MAT). MAT is introduced in the emergency room and continuously offered to patients throughout their stay at the hospital and during patient admissions for medical or mental health reasons.
 - The ASU functions like a trauma center, where EMS and ambulance services prioritize overdose patients to bring them directly to the ASU. Fire Rescue municipalities have an option to adopt defined protocols whereby they bypass the closest emergency room and transport the overdose patient directly to the ASU as the facility specialized to treat this illness.
 - For patients transferred to the ASU after an overdose, MAT is readily available and offered within the first few hours of arrival. Additionally, the treatment will postpone withdrawal symptoms for 12 hours, during which time compassionate care and appropriate assessment by a team of professionals at the ASU might increase the probability of compliance with the post-discharge, longer-term treatment plan. Once treated and stabilized in the ASU, patients are discharged using a "warm handoff" where a personal referral is made with the patient directly with an individual at the most appropriate next level of treatment.

PALM BEACH COUNTY HOSPITAL COMMUNITY INITIATIVES AND PROGRAMS



- St. Mary's Medical Center supports and participates in the Florida Perinatal Quality collaborative and the Maternal Opioid Recovery Initiative, which works with providers, hospitals, and other stakeholders to improve identification, clinical care and coordinated treatment and support for pregnant women with opioid use disorder and their infants. As of June 2022, the initiative concluded, with the following successful interventions – improved rates of Hepatitis C screening; improved screening for other infectious disease and mental health comorbidities; education on Narcan use; and referrals to a postpartum visit. St. Mary's now focuses on sustaining successes, and incorporating best practices learned from the initiative into everyday evaluation and treatment.
- Baptist Health South Florida, which includes Bethesda Hospital East and West and Boca Raton Regional Hospital, partners with Recovery Village to provide alcohol and drug rehabilitation through medication-assisted treatment, intensive outpatient programming, and aftercare planning.
- Kindred Hospital – The Palm Beaches works with the following facilities to treat patients with addiction and behavioral issues:
 - American Addiction Centers with multiple locations;
 - Retreat Behavioral Health in Palm Springs; and
 - Balanced Healthcare in St. Petersburg.

MENTAL HEALTH INITIATIVES

- Palm Beach County hospitals provide emergency and ongoing treatment to those who suffer from mental illness or disease. Several facilities serve as designated Baker Act receiving centers; indeed, one of the Tenet hospitals is the county's largest provider of Baker Act evaluations and services.
 - In addition, Delray Medical Center operates the only psychiatry residency program for physicians, which is largely unfunded, and benefits from the supplemental payments under the Directed Payment Program. Delray also provides mental health care through its Fair Oaks Pavilion – a 53-bed psychiatric center for adults on the medical center's campus. Fair Oaks offers progressive, high-quality inpatient programs for those with addictions, acute or chronic psychiatric disorders, and other conditions requiring therapeutic intervention. Lastly, Delray Medical Center provides innovative telehealth services for behavioral health treatment needs in the emergency room.
 - HCA Florida JFK Hospital partners with the National Alliance on Mental Illness (NAMI) to sponsor and support the NAMI Walk and NAMI Luncheon on Mental Health Awareness.
 - Wellington Regional Medical Center continues to house the county's only Butterfly House – a center that provides free confidential support services for victims of sexual violence.
 - Delray Medical Center is involved with several mental health initiatives and programs in its community:
 - Sponsor of the NAMI Walk
 - Complimentary lectures from physicians and clinicians on behavioral health topics including stress management, depression

PALM BEACH COUNTY HOSPITAL COMMUNITY INITIATIVES AND PROGRAMS



- The Florida Atlantic University Schmidt College of Medicine sponsors the only behavioral health residency program in Palm Beach County in affiliation with Delray Medical Center, the Health Care District of Palm Beach County, and the Veterans Hospital at West Palm Beach offers many clinical inpatient and outpatient rotations throughout the county.
 - It is the primary site for all sixteen residents during their four years of training, especially during their inpatient training years.
 - Additional training sites in the county include:
 - West Palm Beach Veteran's Administration Medical Center
 - Bethesda Hospital East
 - Rales Jewish Family Services
 - Psychiatric Specialty Center
- Research and scholarly activity in the county include FAU's new Neuroscience and Healthy Aging Institutes, as well as collaborations with Scripps Florida and Max Plank Florida, world-class research institutes located on the FAU campus.
- The second class of four graduates completed their training in June 2023. Two graduates will continue their training as fellows in child and adolescent psychiatry (University of Maryland) and in forensic psychiatry (Oregon Health & Science). The other two graduate residents will remain in Palm Beach County as practicing psychiatrists. This is a true testament to the commitment made by the FAU Graduate Medical Education Consortium when it was created in 2011, to train, educate, and develop future physicians so they would remain to practice in our Palm Beach community to improve the quality of healthcare and to care for our population.
- Faulk Center for Counseling - Baptist Health funding helps to promote emotional well-being by supporting a variety of free and low-cost mental health programs.

PREVENTATIVE & PRIMARY CARE

- HCA Florida Palms West Hospital invested \$500,000 in the Belle Glade Multispecialty practice, serving the South Bay, Clewiston, and Pahokee communities, and bringing specialists to the community where there is a desperate community need for obstetrics, gynecology, vascular, gastroenterology and surgical care.
- Tenet Palm Beach Health Network provides Lung Cancer Awareness Month screenings in November
- Delray Medical Center provides Peripheral Artery Disease Awareness Month screenings and lectures
- Kindred Hospital - The Palm Beaches leads locally in scoring better than the national average and national benchmark on CMS Compare for hospital-acquired conditions, catheter-associated urinary tract infections and central line-associated blood stream infections.
- HCA Florida Palms West Hospital invested \$500,000 in the Belle Glade Multispecialty practice, serving the South Bay, Clewiston, and Pahokee communities, and bringing specialists to the community where there is a desperate community need for obstetrics, gynecology, vascular, gastroenterology and surgical care.
- Tenet Palm Beach Health Network provides Lung Cancer Awareness Month screenings in November
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- Kindred Hospital - The Palm Beaches leads locally in scoring better than the national average and national benchmark on CMS Compare for hospital-acquired conditions, catheter-associated urinary tract infections and central line-associated blood stream infections.
- Jupiter Medical Center expanded and modernized its emergency department, increasing capacity by 30 percent and ensuring the health care needs of even more members of the community are met. The expanded space, innovative processes, and cutting-edge technology will improve quality care, foster positive outcomes, decrease wait times, and enhance the emergency care experience for patients and their families.

PALM BEACH COUNTY HOSPITAL COMMUNITY INITIATIVES AND PROGRAMS



HEALTHCARE DISTRICT OF PALM BEACH COUNTY

- The Health Care District (HCD) was established by the Florida Legislature in 2003. The Legislature recognized that it was in the public interest to provide a source of funding for indigent and medically needy residents of Palm Beach County and to maximize the health and well-being of Palm Beach County residents by providing comprehensive planning, funding, and coordination of health care service delivery. The Legislature concluded that the most effective and efficient method to provide comprehensive health care services was through a countywide health care district. Program elements include, but are not limited to:
 - Preventive health services
 - Community nursing services
 - Ambulatory care
 - Outpatient services
 - Hospital services
 - Trauma health services, and
 - Rehabilitative services, as feasible.
- All programs should be coordinated to maximize the delivery of quality health care.
- The Local Providers Participation Fund provides the county and the HCD an administrative fee of up to \$300,000, annually. Florida law authorizes the collection of an administrative fee to reimburse the county for costs associated with administration. However, fees cannot be used for revenue generation. The hospitals are happy to continue to support the magnificent work of the HCD, including the interfacility ambulance transportation program, LifeTrans, dedicated to reducing wait times and expanding access to care in Palm Beach County and the award-winning outpatient addiction treatment program.

HOSPITAL DIRECTED PAYMENT PROGRAM

- First approved in 2021, Florida's Hospital Directed Payment Program (DPP) helps hospitals close the Medicaid reimbursement gap by increasing the rate of reimbursement for inpatient and outpatient services performed by hospitals serving Medicaid patients.
- The program requires annual approval. The state funds its share for by calling for funds from participating local governments and public hospitals. Local governments generate their contributions by levying special assessments on the nonpublic hospitals in their jurisdictions. The assessments are broad based, uniform, and mandatory. The county may enforce the assessments through lien or foreclosure.

QUALITY METRICS

- Beginning in Year 2 of the Directed Payment Program (DPP), the Agency for Health Care Administration identified three quality metrics to incentivize improvements in performance for Florida's hospitals that provide Medicaid services. The metrics are:
 - Childbirth by cesarean section
 - Potentially preventable hospital readmissions
 - Follow-up visit after hospitalization for mental health
- These metrics represent priorities of the state. The federal government must approve these measures in the annual reapproval process for the hospital directed payment program

PALM BEACH COUNTY HOSPITAL COMMUNITY INITIATIVES AND PROGRAMS



ADDITIONAL DETAIL

- Childbirth by C-Section
 - This metric identifies the C-section rate by hospital provider for Medicaid eligible recipients who had a delivery within the calendar year. The goal is to decrease these procedures.
- Potentially Preventable Hospital Readmissions
 - This metric reflects the number of hospital readmissions, per 1,000 admissions, which were potentially preventable, meaning the reason for readmission is clinically related to the reason for initial admission. The goal is to decrease these readmissions.
- Follow-up after Hospitalization for Mental Health
 - This metric tracks the percentage of persons hospitalized for mental health reasons that attended a follow-up visit with a mental health professional within 7 days after discharge.

CONSEQUENCES

- Hospitals in participating areas of Florida automatically qualify for 94% of funds available through the hospital DPP to close the Medicaid reimbursement gap. The final 6% ties to performance on the quality metrics. Satisfactory performance on each metric qualifies hospitals for an additional 2% of the 6% total. If hospitals satisfy one metric, they qualify for another 2%. If they satisfy two metrics, they receive another 4%. If they satisfy all three, they receive the full 6%, making their DPP yield the full 100% of available funding.
- Performance is measured on a regional basis, not by individual facility. Hospitals collectively satisfy or fail the metrics together.
- In summer 2023, the state ran data for the metrics. The state compared each region's performance to the target performance thresholds. If a region met the targets for the metrics, the hospitals in the participating counties received a second call for an intergovernmental transfer for the amount necessary to bring in the funds hospitals qualified to receive.
- In Year 2, hospitals in Region 9, which includes Palm Beach County, satisfied one of the three quality metrics. As a result, the hospitals were eligible for an additional 2% of the total funding pool. The following chart shows each region's performance in complying with the quality metrics:

Region	Follow-up after Hospitalization for Mental Illness - 7 Day		Potentially Preventable Readmissions (Rate per 1000 admissions, lower is better)		Cesarean Sections (lower is better)	
	2021-22 Target	2021-22 Rate	2021-22 Target	2021-22 Rate	2021-22 Target	2021-22 Rate
1	64.9%	30.9%	71.69	82.43	32.4%	33.0%
2	30.4%	29.8%	65.36	85.63	32.0%	27.9%
3	26.3%	30.8%	78.15	86.50	33.1%	29.3%
4	29.0%	29.0%	75.93	78.87	32.1%	28.4%
5	32.0%	30.2%	84.55	89.41	32.8%	26.2%
6	36.9%	31.1%	75.00	85.12	32.0%	29.4%
7	32.5%	35.5%	89.27	97.87	32.9%	29.7%
8	32.1%	31.5%	72.59	81.36	33.0%	32.7%
9	37.6%	36.9%	84.93	91.42		
10	33.2%	34.5%	82.65	83.72	42.2%	37.7%
11	40.0%	34.5%	79.76	98.08	49.4%	47.1%

PALM BEACH COUNTY HOSPITAL COMMUNITY INITIATIVES AND PROGRAMS



HOW HOSPITALS WILL MOVE FORWARD

This pilot year for quality metrics gave participants an opportunity to self-assess areas for improvement. After seeing where hospitals were successful and where they fell short, hospitals are now in a position to take steps to better address these state priority areas.

Hospitals will collaborate with each other and with the state to identify best practices in providing quality care, and to be in the best position to comply with revised or additional quality metrics. Sharing information and learning from one another's initiatives will enable Palm Beach's hospitals to unlock the full earning potential in the future.

PROACTIVE STEP

Hospitals in Palm Beach will form a work group to discuss best practices in addressing quality metrics. The working group discussions will highlight the ways Palm Beach hospitals already strive to address these areas. Key examples include:

ADDRESSING NEEDS OF HIGH-RISK PREGNANCIES TO REDUCE C-SECTIONS:

The St. Mary's Medical Center Regional Perinatal Intensive Care Center is one of only eleven dedicated centers that provides obstetrical services to women identified as having a high-risk pregnancy. The center provides care for newborns with special health needs, such as critical illness or low birth weight.

DECREASING PREVENTABLE READMISSIONS THROUGH INCREASING AWARENESS:

Systems in Palm Beach offer complimentary heart and stroke screenings and participate in several community wellness events designed to raise awareness and promote prevention. Hospitals continue to develop tools to monitor risk, such as portable imaging technology, to better understand when a patient faces heightened risk of a recurrent adverse health event.

FOLLOW-UP FOR MENTAL HEALTH:

Upon release after hospitalization for mental health, Fair Oaks Pavilion Behavioral at Delray Medical Center schedules an appointment, for within seven days, for each patient prior to discharge. Fair Oaks follows up with the patient after two days to confirm the appointment. This program yielded such success that an insurance company gave Fair Oaks an award for exceeding national standards.

FUTURE FEDERAL AND STATE ACTION ON QUALITY METRICS

It is likely that the state will continue to use quality metrics as benchmarks for obtaining additional funding through the DPP. After this pilot year, the state will continue to refine measures and thresholds for existing quality metrics. Eventually, the state may consider additional metrics that reflect priorities and needs to ensure quality care of patients.

CONTINUING COMMITMENT TO PALM BEACH

- The hospitals continue to work with the County and the HCD to address the needs of Medicaid beneficiaries and other vulnerable residents. As the Board of County Commissioners considers the resolution each year to assess Institutional Providers, the hospitals will keep the county apprised of efforts and success in attaining quality metric benchmarks set by the state, which are consistent with the goal of providing the best possible care to the residents of Palm Beach County.